

May 13 1985

etition

ble cushion. The boom could be d. Share value d-June 1984 and some stock high-tech firms. April 17, the stock at 254.12, down 5.9 on January 28, 1984 (100).

much hesitation. The banks have now been charging for services. The commercial banks had hoped in a uniform charge effective July 1.

idea of a uniform charge to be dropped. Existing rules will be applied. The banks will begin charging for or cheque clearing services. A charge of 10 per cent on the bank's share of the heavily dominated office bank time for 45 per cent. The bank is reluctant to be that could result.

eling

ation. It is the first time the economy has been in the banking markets is a sign of a sumer reater public interest.

ence

le to own company able to undertake a number of projects. The details of what the company's proposed main business will be, but it is not clear that the company is into other forms of service. The company's main business will be to provide a service to the public. The company is not a public company. The company is not a public company.

le to own company able to undertake a number of projects. The details of what the company's proposed main business will be, but it is not clear that the company is into other forms of service. The company's main business will be to provide a service to the public. The company is not a public company. The company is not a public company.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,623

Tuesday May 14 1985

D 8523-B

U.S. organised labour in retreat, Page 5

World news

FBI foils Sikh plot to kill Gandhi

The U.S. Federal Bureau of Investigation said it thwarted a plot by Indian Sikh extremists to assassinate Prime Minister Rajiv Gandhi during his visit to the U.S. next month.

India tightens laws

Prime Minister Rajiv Gandhi said there was a foreign link to a Sikh extremist bomb campaign and announced plans for tougher anti-terrorist laws.

Uganda attack

Ugandan Internal Affairs Minister John Lawulwa-Kirunda escaped unhurt, but eight people were seriously injured when two hand grenades were thrown at him as he left his office in Kampala.

Dutch guard Pope

Dutch police launched their largest peacetime security operation to protect Pope John Paul, who has been the target of harsh criticism and street protests during his tour of the Netherlands.

Nigeria escape

Tens of thousands of illegal immigrants, many of them Nigerians, broke loose from a transit camp and headed for the Nigeria-Benin border.

Solidarity trial

Three leading Solidarity activists accused of planning a general strike in Poland will be tried this month on charges carrying up to five years imprisonment.

Spanish strike

About 70,000 Spanish private school teachers began a two-day strike over wages, closing classrooms to about 1.5m students.

Bitburg impact

Thousands of Americans have cancelled holidays in West Germany after President Ronald Reagan's controversial visit to Bitburg war cemetery.

School bombed

A bomb hit Lebanon's central law courts on Beirut's green line, starting a fire which destroyed all the legal records.

Rocket hits courts

A rocket hit Lebanon's central law courts on Beirut's green line, starting a fire which destroyed all the legal records.

S Africa funeral

Thousands of black trade unionists from the Transvaal are expected to attend the funeral today of Mr Andries Ratselis, the union organiser who died shortly after his release from police custody.

Fighting matadors

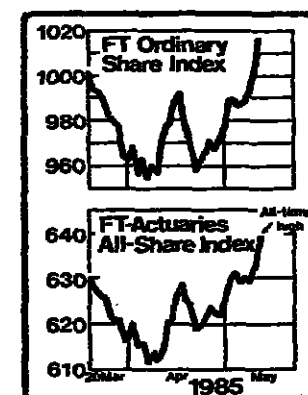
Two of Spain's top bullfighters created uproar in Valencia by fighting each other instead of a bull.

Business summary

BAe share offer in high demand

BRITISH AEROSPACE shares rose on the London stock market after news that the UK Government's £250m (882m) share offer was oversubscribed by about 4% times.

WALL STREET: The 3pm Dow Jones industrial average closed up 3.32 at 1277.5. Section III



LONDON equities moved confidently forward. The FT Ordinary index firmed 15.0 to 1,018.9. Gilt continued to improve. Section III

TOKYO: stocks closed marginally ahead despite late selling. The Nikkei-Dow average closed up 14.22 at 12,541.53. Section III

DOLLAR was weaker in nervous London trading, falling to DM 3.0725 (DM 3.1185). FF 9.37 (FF 9.51). SwFr 2.5825 (SwFr 2.6295) and Y251.3 (Y252.50). On Bank of England figures the dollar's index fell to 145.9 from 148.9. Page 49

STERLING gained 2 cents against the dollar in London to finish at £125.4. It also rose to ¥315.0 (¥312.0). was unchanged at DM 3.0725 and FF 9.37. The pound's exchange rate index rose 0.5 to 78.6. Page 49

GOLD gained \$7.13 on the London bullion market to close at \$322.25. It was also higher in Zurich at \$321.05. In New York, the Comex June Settlement was \$326.33. Page 49

ISRAELI foreign debt, highest per capita in the world, rose by \$560m to \$23.39bn last year, Bank of Israel said.

THREE BANKS in the United Arab Emirates: National Bank of Abu Dhabi, Bank of Oman and Middle East Bank, all announced lower profits for 1984, with two also showing reductions in assets. Page 29

GENERAL ELECTRIC of the U.S. was fined \$1.04m and ordered to pay back \$800,000 in overpayments by a Philadelphia court after pleading guilty to defrauding the U.S. Air Force on a missile contract.

MALAYSIAN finance and property group MFB Holdings is offering shares worth 250m ringgit (\$140m) in bids for Entex, a textiles, property and plantations group, and a 20-storey office block in Kuala Lumpur. Page 29

UNILEVER, Anglo-Dutch foods and consumer products group, increased first-quarter profits to £218m (\$288m) from £183m. Lex, Page 28; details, Page 31

BOC, UK-based health care and industrial gases group, increased its taxable profits by £19.2m to £78.7m (\$96.8m) in the first half of its 1984-85 financial year. Page 30

MICHELIN of France, the world's second biggest tyre producer, achieved reduced losses of FF 1.53bn (\$161m) at its main French operating company against FF 3.8bn in 1983. Page 27

ATLAS-COPCO, Swedish compressors and mining equipment manufacturer, showed continued strong growth in the first quarter, pushing earnings after financial costs up 40 per cent to SKr 202m (\$22.3m). Page 27

A Baltimore circuit judge named the Maryland Savings Share Insurance Corporation, the locally administered private deposit insurance fund, as conservator for Old Court and agreed to limit each depositor's withdrawals from the troubled savings bank to \$1,000 a month.

The action, urged by the state's savings and loan commissioners, came after Maryland's Governor, Mr Harry Hughes, rushed back from a Middle East trip. The governor's office said yesterday that the court action was necessary to give Old Court's owners more time to consider proposals for its merger or sale.

The Maryland savings bank problems follow a similar collapse in confidence in Ohio's privately insured thrift institutions, spurred by the failure of Home State Savings

Stockholm raises key rates to stem outflow of capital

By Kevin Done, Nordic Correspondent, in Stockholm

THE SWEDISH central bank was forced to raise its key interest rates sharply yesterday as part of a package of crisis measures.

Faced with rapidly rising private consumption and a worrying deterioration in the current account, the central bank and the Government acted to stem the drastic increase in the outflow of capital.

The discount rate was raised from 9.5 per cent to 11.5 per cent with effect from today - its highest level since late 1981 - and the so-called penalty rate for bank borrowing from the Riksbank above a certain level will jump to 16 per cent from 13.5 per cent.

The unpopular measures have been forced on Sweden's minority Social Democratic Government only four months before the general election, and in the midst of the country's biggest ever industrial sector dispute.

The capital outflow has been building up for several months, with a deteriorating current account, and is rooted in the Government's inability to bring down inflationary expectations and deal with a rising wave of imports. The strike and lockout of nearly 70,000 civil servants, which is badly hampering Sweden's foreign trade, has been a further blow to confidence and has

required new measures to shore up the krona.

The Government tightened hire-purchase and credit card controls, reintroduced tough payment conditions for car purchases and announced plans for raising car taxes and taxes on property income. It also plans to draw in an extra SKr 2bn (\$221m) liquidity from the corporate sector.

The Riksbank announced a series of additional measures to support the higher interest rates including:

● The abolition of central bank guidelines governing average interest rates on bank lending. Banks will be free to set their interest rates.

● Volume of bank lending will be allowed to rise by only 2 per cent this year instead of the 4 per cent announced last year. Lending from finance houses is similarly restricted.

Financial markets blamed the Government for relying too heavily on monetary policy, although the krona did strengthen slightly.

"It is unconvincing," said one leading foreign exchange dealer, "the problem is not that we have too low interest rates but that we have no control of costs."

One bank economist said: "The lack of confidence in the Govern-

ment's economic policy, does not have to do with the rate of interest, but with too fast cost and price increases, too high taxes and a too large budget deficit. These are largely futile measures in trying to change inflationary expectations."

Mr Ulf Adelsohn, leader of the Conservative Party accused the Government of acting in "blind panic".

Capital outflows have been mounting since late last year as a result of the worsening trade balance, but the outflow turned into a flood last week as confidence in the Swedish currency was hit by the continuing strike of civil servants, Sweden's biggest ever public sector industrial dispute, which is badly hampering trade.

Mr Bengt Dennis, central bank governor, said that up to last Friday SKr 10bn had flowed out of the country since the beginning of the year of which SKr 2.5bn had left Sweden during last week alone.

Only four months away from the general election the Social Democratic Government's economy policy is in considerable disarray. It is still sticking to its plans for an income tax rebate next month - offered as a carrot to the unions in exchange for moderate pay settle-

Continued on Page 26

Bonn set to block deal on EEC farm prices

By Quentin Peel in Brussels

WEST GERMANY was yesterday set to block any deal on EEC farm prices in spite of a significant softening of the European Commission's demand for a cut in cereals prices.

Herr Ignaz Kiechle, the West German Agriculture Minister, who has held out against any such reduction through five successive attempts at agreeing prices this year, insisted that he was "not prepared to be outvoted" by his nine fellow-ministers on any deal that would cut the incomes of West German farmers.

His refusal to shift his position sets the scene for a crucial political clash within the Community, calling into question Bonn's previous determination not to use its unwritten right to veto a decision by citing its "vital national interests" - the so-called "Luxembourg compromise".

Herr Kiechle gave a scathing reception to the European Commission's attempt to propose a final

farm price compromise, which would reduce the cereals price set proposed from 3.6 per cent to around 2 per cent, with marginal further reductions in the course of the year.

The farm ministers were last night waiting to see whether the Italian president of the Farm Council, Sig. Filippo Pandolfi, would be persuaded to insist on a vote, and thereby force West Germany to decide whether to use its veto, or how to the majority on an unacceptable price package.

Mr Frans Andriessen, the Agriculture Commissioner, presented his compromise plan yesterday on the clear understanding that the council would, if necessary, vote upon it to reach a decision at its sixth meeting.

Apart from the smaller price reduction for cereals, the Commission also agreed to abandon its demand for a reduction in West Germany's positive monetary compensation amounts (MCAs), thereby allowing

German farmers some continued measure of protection against cereal imports from weaker currency countries, such as France.

Herr Kiechle's initial response, however, was to describe the Commission package as "deeply disappointing", accusing the Commission of not attempting to reach a genuine compromise.

However, a repeat of the 1982 farm price decision, when British objections were overcome by majority vote, is unlikely unless Bonn ceases to plead that it is defending vital national interests. A sufficient majority cannot be mustered to overcome the German veto because Britain, Denmark and Greece have said they would not seek to override use of the Luxembourg compromise.

Officials said that, if anything, Herr Kiechle's position had hardened as a result of the mauling received by the Bonn ruling coalition in Sunday's regional elections. EEC move on standards, Page 6

Maryland acts on bank crisis

By Paul Taylor in New York

MARYLAND officials, struggling to contain another developing privately insured savings bank crisis, yesterday won court approval to place Old Court Savings and Loan's day-to-day operations in the hands of a conservator. The action is designed to allow state officials time to find a buyer or merger partner for the ailing savings bank.

The move, which came as depositors again camped out overnight to withdraw their funds, represents the latest efforts by state banking officials to stem a run by depositors on Old Court, the second largest of 102 privately insured savings banks in Maryland, and to prevent the spread of a crisis of investor confidence.

A Baltimore circuit judge named the Maryland Savings Share Insurance Corporation, the locally administered private deposit insurance fund, as conservator for Old Court and agreed to limit each depositor's withdrawals from the trou-

bled savings bank to \$1,000 a month.

The action, urged by the state's savings and loan commissioners, came after Maryland's Governor, Mr Harry Hughes, rushed back from a Middle East trip. The governor's office said yesterday that the court action was necessary to give Old Court's owners more time to consider proposals for its merger or sale.

The Maryland savings bank problems follow a similar collapse in confidence in Ohio's privately insured thrift institutions, spurred by the failure of Home State Savings

of Cincinnati as a result of its dealings with ESM Government Securities, a Florida bond dealer, whose collapse sent shock waves through the U.S. financial system.

The Maryland savings bank problems, however, appear to be unrelated to any specific event. They reflect instead a general nervousness about privately insured financial institutions as well as particular concerns about Old Court, which has grown rapidly in recent years bolstered by an aggressive nationwide marketing campaign. It now has assets of about \$940m against \$140m three years ago.

Hundreds of depositors began withdrawing funds from the Baltimore-based savings bank's seven offices on Thursday after a management shake-up at Old Court and rumours of a pending investigation by the state attorney general into alleged conflicts of interest at the banking group.

Rau's big win puts him on course to lead SPD

By Rupert Cornwell in Bonn

HERR Johannes Rau, the Prime Minister of North Rhine-Westphalia and architect of Sunday's crushing Social Democrat (SPD) victory in the state, yesterday emerged as his favourite for nomination as his party's candidate for Chancellor at the next federal elections in February 1987.

The choice will not be made, SPD officials emphasise, before the end of this year. But the 54-year-old Herr Rau has already received what some see as an endorsement.

The North Rhine-Westphalia election delivered many lessons, writes Rupert Cornwell. The long-term survival of the liberal Free Democrats seems assured; the Greens appear to have peaked; the Social Democrats have a real chance of victory in 1987 - but for Chancellor Helmut Kohl and his Christian Democrats, the state poll was an unmitigated disaster. Analysis, Page 3

from Herr Willy Brandt, the SPD president and himself West German Chancellor between 1969 and 1974.

In a radio interview yesterday, Herr Brandt described the North Rhine-Westphalia Premier as "highly qualified" both to run for the Chancellorship and to take over from himself as party leader "when I can't do it any more."

Herr Rau himself has stressed that he sees his first task as running the state, the country's most populous and most industrialised. His main rival as candidate in 1987 remains Herr Hans-Jochen Vogel, who stood unsuccessfully against Chancellor Helmut Kohl in 1983, and who is still leader of the SPD parliamentary party.

Herr Rau's achievement can be measured by the fact that his triumph in winning 52.1 per cent of the vote on Sunday is the SPD's best performance in North Rhine-Westphalia, and gives his party its strongest position currently in any federal states.

Chancellor Kohl, on the other hand, and his routed Christian Democrats were trying yesterday to put the best gloss they could on the CDU's worst showing in the state.

Herr Kohl declared himself confident that, despite the setback, his party could still win back lost votes in time for 1987. He repeated that the defeat would not lead to any acceleration of the DM 9bn (\$2.86bn) second round of planned tax cuts from the intended date of 1988, even though unhappiness about the

Continued on Page 26

Olivetti and Toshiba plan major links

By Carla Rapoport in Tokyo and Alan Friedman in Milan

OLIVETTI, the leading European-owned office automation group, and Toshiba, Japan's largest company in the sector, yesterday announced the beginning of a "strategic alliance" in Japan and other markets.

The initial key element of the partnership is the purchase by Toshiba of a 20 per cent stake in Olivetti's Japanese subsidiary.

It was clear, however, that both companies view the Toshiba-Olivetti deal as more than just a joint venture in the Japanese market. They have agreed to "consider co-operative business activities in broader fields in both Japan and Europe."

Olivetti said last night that this could mean co-operation in increasing Toshiba's visibility in European markets. It also regards the Toshiba deal as an Asian third leg of a triangular global strategy which includes Olivetti's strengths in the European market and its partnership in the U.S. with American Telephone and Telegraph (AT&T).

Initially the link-up is aimed at boosting Olivetti's sales in the Japanese office automation equipment market. Olivetti, which established its Tokyo subsidiary in 1981, is still a fairly minor player in the Japanese market with just ¥21bn (\$83m) a year sales. Toshiba is Japan's second largest company with 1984 sales of ¥11.5bn, a quarter of which were exports.

The terms of Toshiba's purchase of a 20 per cent stake in Olivetti Corporation of Japan were not disclosed. Sig. Elserino Pini, Olivetti's executive vice-president for strategy, said in Tokyo, however: "The agreement goes beyond the financial aspects. It is intended to support a broad relationship between Toshiba and Olivetti allowing, among other things, better to better the Japanese market."

Olivetti stressed yesterday that the new link with Toshiba would not conflict with the alliance with AT&T, which owns 25 per cent of the Italian company. Toshiba said that despite Olivetti's small size in Japan, it had developed a "unique marketing" company which would complement Toshiba's own distribution network.

Toshiba's own equipment already accounts for 45 per cent of Olivetti's sales in Japan, marketed under the

Continued on Page 26

European groups link, Page 26

elections for the governments of 15 of the country's 20 regions, as well as for the councils of the country's provinces and of virtually all its cities and towns. Full results for all categories will not be available until today.

Projections by the private opinion research organisation Doxa, closely matched by those of the Communist Party itself, indicated that the Christian Democrats would win almost 35 per cent of the vote. This is 2 per cent less than the party's share of the vote in the last regional elections of 1980, but almost a 2 per cent improvement on both the 1983 general election and the 1984 European elections.

The party's senior officials were yesterday delighted that the decline in Christian Democrat electoral support, as shown by the 1983 general election, was now being reversed.

The party's local election strategy of issuing dire warnings to the electorate on the dangers of a "surprise" victory, was now being reversed.

Continued on Page 26

A BAD TRADER CAN'T MAKE MONEY WHATEVER HIS SYSTEM

Good traders and fund managers have discipline and character. They know how to use information selectively for their market analysis.

We believe we have produced the most sophisticated yet beautifully simple computer integrated analysis tool available in the world. Its logic is unique. It is designed by traders for traders. It can be used at home or in the trading room.

It does not matter how many people use it because it is only a tool - every trader uses it differently. A good trader finds it enormously improves his performance. Therefore it is not surprising that after just six months it is being used in major institutional dealing rooms worldwide.

If you have the time to watch the foreign exchange, financial futures or precious metals markets full-time and to take a view, then contact us for a demonstration.

If you are a successful trader who seeks more funds to manage, then also contact us. Our existing customers need more full-time, disciplined traders to manage funds and risks utilizing our system.

SYSTEM SPECIFICATIONS: NEC High Resolution colour graphics computer; Live Price data feed by Unicom, Reuters or ADP. Up to 100 years proprietary historical data base. In North America contact our subsidiary: Sterling Systems, Geldermann Inc, Chicago Board of Trade Bldg, Chi., Ill. 60604 Attn: Jean Kunkel. Tel: 312-341 3366.

FIAMASS LTD
FUND MANAGEMENT WITH FINANCIAL FUTURES
Park House, 16 Finsbury Circus, London EC2M 7DJ
Tel: 01-638 9731 Telex: 889306 Reuters: FIAM

CONTENTS

Europe	2, 3
Companies	27, 28
America	5
Companies	27
Overseas	4
Companies	29
World Trade	6
Britain	10-12
Companies	30-34
Agriculture	48
Appointments	7
Arts - Reviews	16
World Guide	16
Commodity Law	48
Commodities	48
Crossword	48
Currencies	49
Editorial comment	24
Eurobonds	27
Euro-options	27
Financial Futures	48
Gold	48
Int'l Capital Markets	48
Letters	28
Lex	28
Management	35
Market Monitors	35
Men and Matters	24
Mining	32
Money Markets	48
Raw Materials	48
Stock markets - Bourses	30, 42
Wall St.	30, 42-45
London	30, 42-45
Technology	38
Unit Trusts	46, 47
Weather	28

West Germany: SPD comes back into the game	3
Australia: Hawke's economic high-wire act	4
U.S.: organised labour in retreat	5
Massey-Ferguson: ploughing a second-hand furrow	7
Editorial comment: Mid-East; Johnson Matthey	24

Corporate taxation: British dividend policy	24
Europe's hotels: fight for more room at the inn	25
Lex: Unilever; JMB; BAe; Wellcome; BOC	26
Canada: banks help revive lame ducks	27
Hungary: Survey	19-23

EUROPEAN NEWS

European unions attack 'bogus' job flexibility

BY JOHN LLOYD, INDUSTRIAL EDITOR

EFFORTS BY European governments to cut wages and increase flexibility in their labour markets have come under attack in a report by the European Unions' Research Institute to coincide with the opening of the European TUC Congress in Milan.

The report, "Flexibility and Jobs—Myths and Realities," claims that "flexibility" has become a euphemism for a range of policy proposals which include: cutting real wages; increasing inequality; increasing job insecurity; and reducing social security protection.

"Not only will these bogus flexibility measures make Europe a more unpleasant place in which to live, they won't create jobs either. On the contrary, by damaging living standards and increasing the insecurity of the individual both in and out of work they may well increase in flexibility by making people more resistant to necessary, desirable structural change."

The report says that many of these ideas are based on "very

SIG BETTINO CRAZI, speaking both as Italy's head of government and as president of the European Community, yesterday called for European "solidarity" in fighting unemployment and said it was not necessarily possible to apply U.S. or Japanese models to Europe, writes Alan Friedman in Milan.

He made the remarks at the

start of a five-day conference in Milan of the European Trade Union Confederation, which includes 600 delegates from 21 countries representing 45m workers in Europe. Echoing the comments made by M. Jacques Delors, president of the European Commission at last month's 24-nation Venice summit on unemployment, he told the trade

union officials that "Europe's development model has characteristics which cannot be abandoned." He added that he was referring to "social solidarity and human values."

The conference will vote on Thursday on a five-point resolution which, among other things, could represent the first Europe-wide call for a 35-hour working week.

employees and a growing periphery of part-time, casual and contract workers. This will "create few jobs and have damaging effects in splitting the labour force and damaging the chances for achieving successful change in the long run."

In place of current practice, the report calls for "the development of human resources to the full, and not the return to a hire and fire economy. It requires the creation of an effective framework for jointly managing and regulating change between management and trade unions."

Mr Norman Willis, General Secretary of the British TUC, said in Milan last night: "The report shows conclusively that the path to economic recovery lies not in waffling ourselves on American style 'flexibility' nor in driving down wages to Third World levels but in following the example of those European countries where unions and government have co-operated in developing policies to counter unemployment."

Greece's Socialists alter tack on EEC

By Andriana Ierodiakonou in Athens

GREECE'S government Socialists say they have abandoned the notion of withdrawal from the European Community and can be expected to remain committed to EEC membership if they win a second four-year term in power in the general election on June 2.

The Socialists swept to power in October, 1981, 10 months after Greece's accession, on a platform of pulling out of the EEC following a referendum, but never fulfilled this pledge.

Mr Theodore Pangalos, the Greek Minister for EEC Affairs, indicated at a news conference yesterday that the Socialists have changed their minds about the EEC for economic and political reasons.

On the one hand, the minister pointed out that Greece received an estimated Ecu 100 in EEC funds last year, more than twice the sum expected on the basis of calculations made before accession.

On the other hand, the minister said that Greece welcomed the accession of Spain and Portugal, because this will strengthen the presence of less developed Mediterranean countries in the Community, creating the conditions for redressing the balance of EEC policy.

In the Greek view this has until now favoured the richer northern member states.

Generally, though, major tactical changes to replace debate on issues in the general election campaign.

For the Socialists, facing a strong challenge from the conservative New Democracy, trouble has come from the relatively unexpected quarter of the pro-Moscow Communist party (KKE).

In the past two weeks the KKE newspaper has published a series of articles accusing the Socialists of employing the services of U.S. consultants in the election campaign.

This would be embarrassing, if proved true, for the government, not only because the Socialists have made their anti-American image a point of political pride, but also because they have spent a great deal of energy accusing New Democracy of employing a New York-based firm of consultants for the election period.

Most Greeks blame the U.S. for the installation of the Colonels dictatorship in 1967, and the term "American" still carries strong negative connotations here.

Mr Constantine Mitsotakis, the leader of New Democracy, on the other hand, because the target of a smear attack last week when a pro-government Athens daily newspaper published a photograph purporting to show that he was on friendly terms with the Nazi authorities during the German occupation of Greece.

He has responded with the information that he was twice sentenced to death and imprisoned for the Nazis, and is using the newspaper. But the story was picked up and translated into slogans by

Keen interest in Norway's latest N. Sea licences

BY FAY GJESTER IN OSLO

NORWAY'S Oil Ministry has reported keen interest by oil companies in the country's 10th petroleum licensing round. Bids in the first part of the round—covering 10 North Sea blocks or part-blocks—were received at the weekend.

Some 22 companies submitted bids—five more than in last year's ninth round. The increase reflects the fact that one of the blocks now on offer, 24/4, is regarded by the industry as the most promising unallocated site in the North Sea.

Among the 22 applicants are three Norwegian groups not most of the major multinationals. Two companies—Occidental and Dansk Undergrunds Consortium (DUC)—are making their first bids in a Norwegian concession round. Notable bidders are Phillips Petroleum and Amoco; both companies currently operating producing fields on the Norwegian shelf.

As in previous rounds, the state oil company Statoil gets a share of every licence, without applying. The Oil Ministry said that bids had been received for every one of the 10 licence areas offered, although almost all the companies put 32/8 at the top of their lists. Several of the 10 areas would be allocated this time—far higher proportion of awards to offshore blocks than in previous rounds. Awards would be announced at the end of July or early in August.

The second part of the 10th round covers 30 blocks in the Nordland Two area straddling the 68th Parallel. Applications for these are due by August 16.

The Norwegian non-oil economy is expected to grow this year by between 3 and 3½ per cent—the highest rate since 1978. This is revealed in the revised national budget, published at the weekend. The budget, which adjusts economic forecasts made last October also shows unemployment falling, investment rising, and the rate of inflation slowing to a forecast 5.5 per cent for 1985 as a whole, compared with about 6.2 per cent last year.

Two worrying trends are a larger-than-foreseen growth in the domestic credit supply and a decline in Norway's competitiveness, in terms of wage costs per unit produced.

Heavy customer borrowing and rising wages have triggered a spending boom which has helped push up imports steeply this year. For 1985 as a whole they are now forecast at Nkr 194.8bn (\$17.1bn)—3.2 per cent more than in 1984.

Traditional exports will rise only about 0.2 per cent, to Nkr 70bn, while exports of oil and gas are expected to be almost unchanged at about Nkr 78bn. This will cut the trade surplus to Nkr 25.5bn, compared with Nkr 43.6bn in 1984.

ment. The installation of computers in every university was to be given priority.

Mr Cayrol admitted that living standards for the intelligentsia had fallen in recent years and promised "significant" pay rises for academics by the end of this year.

At the same time, he repeated that the authorities would amend the university law, thus giving the Government greater control over academics and cutting back recently-granted university autonomy.

In an evident desire to restrain the radical fringe of the 200-person Central Committee which sees the intelligentsia as its main base, the speech outlined a contradictory line towards Poland's largely dissenting intellectuals.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

More funds would be made available for imports of scientific equipment.

European Parliament Tories sign up Spanish party

BY DAVID WHITE IN MADRID

BRITISH AND Danish Conservatives signed an agreement here yesterday with the main Spanish right-wing opposition party, Popular Alliance (AP), as a third partner in their European Democratic Group in the European Parliament.

Popular Alliance's decision to join the group was clinched three weeks ago after strong

rival bids by both the Christian Democrats and the Gaullists to gain their support.

As a result of representations by British Tories, it is understood that AP will drop Sr Guillermo Kirkpatrick, a senior Spanish parliamentarian and foreign affairs expert, from its list of MEPs because of concern about his contacts with the extreme Right.

The link will increase the group's seats from 50 to 65 in the enlarged 518-member Parliament in the initial stage following Spanish and Portuguese entry to the EEC next year. The distribution of Spanish seats will later be adjusted as soon as the country stages direct Euro-elections.

Lord Douro, the group's spokesman on enlargement and

the chairman of an all-party committee dealing with the Spanish Cortes, said that the agreement would not only consolidate the group's number three position in the Parliament but also dilute its predominantly British composition.

The incorporation of AP, which is led by Sr Manuel Fraga, a former minister in the Franco regime, raised fears

about potentially embarrassing connections, but a British Conservative spokesman said the Tories were now "fully happy" on this score and were satisfied that the parties shared the same political philosophy.

Last month, Sr Kirkpatrick stirred up a storm of criticism for attending a meeting in Rome organised by the far-right Italian Social Movement

The Cessna Citations.

The world's favorite business jets.

By an overwhelming margin.

101 times last year, corporations of all sizes, types, and nationalities examined everything the business jet world had to offer.

And ended up choosing Cessna Citations.

That's almost three times as many business jets as any other manufacturer sold.

And when you consider just those jets directly competitive in price to Citations, companies bought more of ours than all the others combined.

Which really isn't all that surprising when you consider that, since their introduction over 13 years ago, Cessna Citations have consistently outsold everything the competition has to offer.

Because, quite simply, they offer more. For less.

It's all a matter of balance. There are some business jets that emphasize speed. Others that boast about range. And some that talk about roominess.

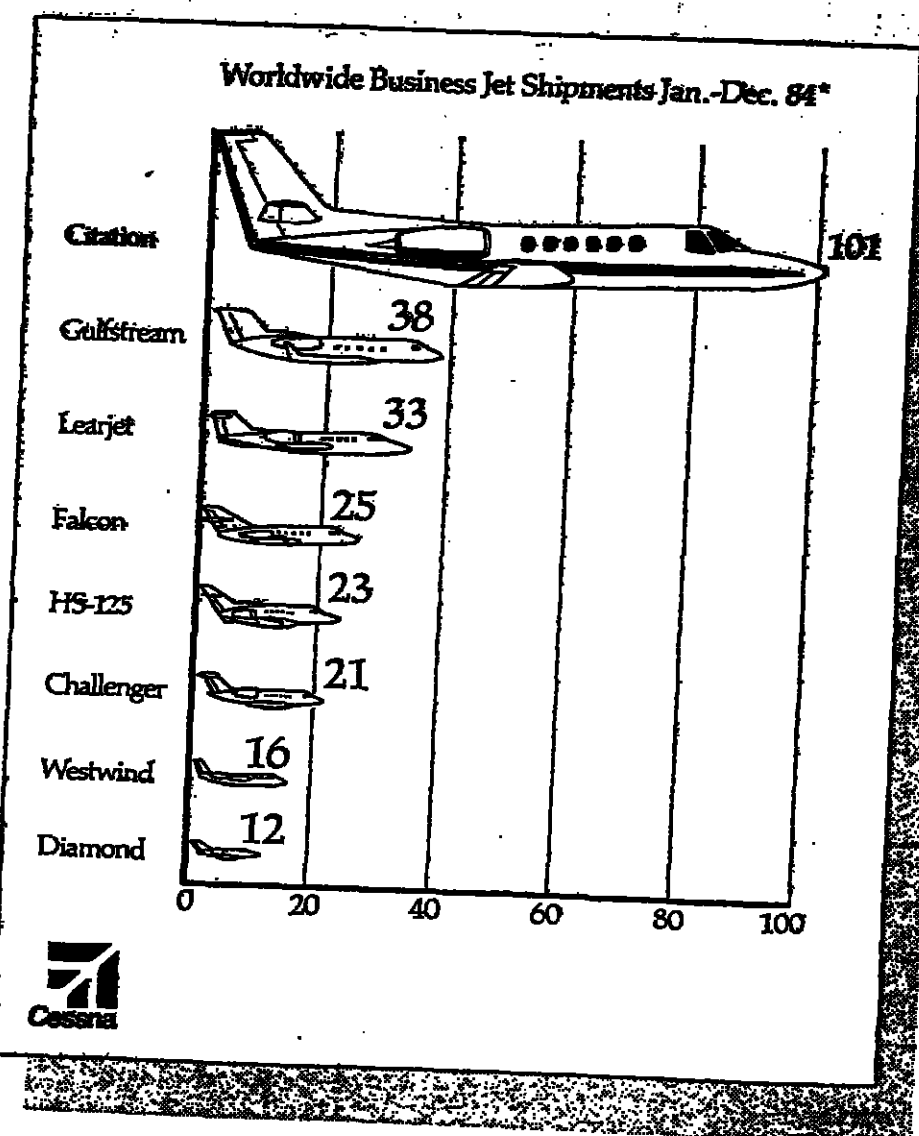
But no business jets flying give you a combination of as much speed, range, spaciousness and comfort for anywhere near the price that Cessna Citations do.

That's why, in the balance, Cessna Citations look a lot better on corporate balance sheets.

And with an entire family of business jets—from the Citation I, the most fuel-efficient jet flying, through the Citation S/II, the vastly improved version of the single most popular business jet in the world, to the Citation III, the world's most advanced business jet—Cessna makes the decision easy.

Find out more about what makes the Cessna Citations the world's most popular business jets.

Just write Cessna Citation, Executive Jet Centre, Heathrow Airport-South, London TW6 3AE, England. Or call (0) 1-759-2814/5/6. Telex: 896015 Cessna G.



Either way, we'll make sure you get all the information you need about the Citation of your choice. We'll even arrange a demonstration flight for you. And work up a comparative cost analysis against any other jet you're considering.

But don't wait. Call Cessna today. Because the sooner you do, the sooner you'll be realizing all the many advantages the Cessna Citations have to offer.

CESSNA CITATIONS

The best selling business jets in the world.

Tight security at Dutch demos

BY LAURA RAY IN AMSTERDAM

DUTCH ALEXANDROS groups demonstrated for peace under the security of the Pope's visit to the World Court in the Hague yesterday, the second public protest during the Pope's controversial visit.

The Pope also heard a fervent appeal for women's rights in the Church from two Roman Catholic politicians. A more influential role for churchwomen is one of the main issues which also include contraception, priestly celibacy and homosexuality—over which Dutch Roman Catholics have criticised the

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

more funds would be made available for imports of scientific equipment.

*Source: Weekly of Business Aviation (1/14/85).

PERKIN-ELMER

Perkin-Elmer Data Systems Limited 240a Bath Road Slough Berks SL1 4ES Tel: (0753) 77777

Austria marks treaty anniversary with East-West 'summit'

BY PATRICK BLUM IN VIENNA

AUSTRIA will celebrate the 30th anniversary of the signing of its State Treaty tomorrow by hosting the nearest thing to a full East-West summit.

Mr George Shultz, U.S. Secretary of State, Mr Andrei Gromyko, his Soviet counterpart, and the foreign ministers of nine other Western and Communist countries will be in Vienna for ceremonies marking the country's return to full sovereignty after the war and the end of Allied and Soviet occupation.

Mr Gromyko will meet Mr Shultz and Sir Geoffrey Howe, Britain's Foreign Secretary, among others to discuss arms control and East-West relations, providing an opportunity for them to make a fresh assessment of the resumed arms control negotiations in Geneva.

These meetings will please the Austrians who are eager to boost their status as potential brokers between East and West; but the significance of the anniversary will not be forgotten.

Austria was occupied by British, French, U.S. and Soviet troops after the defeat of Nazism. All troops were effectively pulled out in October 1955 after the four powers signed the State Treaty on May 15, 1955 guaranteeing the country's independence.

Shortly afterwards Austria declared itself permanently neutral. It was the first and last country to be released from Soviet control, leading many historians to ponder over the reasons for the Soviet move. Only two years earlier, in 1953, Soviet troops helped to suppress a revolt in East Germany; later, Russian tanks brutally crushed the 1956 popular uprising in Hungary.

The country's promise of neutrality which entailed the withdrawal of Nato troops is generally believed to have been the main reason for Soviet agreement. "If it was not indicated our intention to declare permanent neutrality then no one knows whether the treaty would ever have been signed," says Herr Leopold Gratz, Austrian Foreign Minister.

This year's anniversary comes during a soul-searching time in Austria's politics. Austrian democracy is firmly established without dangers of a return to the conflicts of the past. A unique system of government through consensus has served the country well and

enabled it to avoid the conflicts seen elsewhere. A social partnership which brings together government, employers and the unions has ensured social peace and political stability.

Strikes are rare and counted in seconds per year and the country has grown increasingly prosperous. But the ability to solve problems through sectorial lobbying and behind the scenes deals, so successful in the past, is under fire today with the emergence of new political and social movements.

Thirty years after the signing of the State Treaty there is a general malaise fuelled in part by government blunders and indecisions but also by concerns heading.

No one here is seriously questioning Austria's neutral status but few would deny that neutrality is far more difficult today than in the past. Neutrality has meant non-adherence to military pacts as well as to broader economic groupings such as the European Economic Community.

Herr Gratz says that, unlike membership of the European Free Trade Association, EEC membership is not possible because as an institution it is committed in the long run to political union and to the transfer of national rights to a supra-national body.

Austria's neutrality is above all military. It works westwards in every other respect, although for geographical as well as historical and political reasons it maintains exceptionally good relations with its Eastern European neighbours.

When detente was the order of the day this posed no problem as Austria could claim to play an active role in promoting better East-West relations.

The end of detente has caused friction with the U.S. over technology transfer to the East bloc and brought strong denunciations from the Soviet Union and its allies about plans to modernise Austria's tiny air force and defences.

The Austrians' willingness to provide a first refuge to thousands of East bloc emigres has also come under fire from Eastern Europe.

Vienna has felt perhaps more than most the change of climate in international relations. "There is a feeling from both sides that if you are not with us you are against us," Herr Gratz says.

Rupert Cornwell looks at the lessons to be drawn from the North-Rhine Westphalia result

Social Democrats come back into the game

CHANCELLOR Helmut Kohl may be thankful for only one thing on this bitterest of mornings after: that the next important state election, in Lower Saxony is the best part of a year away.

The weekend election in North-Rhine Westphalia has delivered many lessons: that the long term survival of the liberal Free Democrats (FDP) as a national political force in West Germany now look assured; that the Greens, if not a spent force, now appear a distinctly peaked one; and most important of all, that the opposition Social Democrats, to both their own considerable surprise and the tangible unease of many uncommitted observers, have a real chance of victory on present indications at the next federal election in 1987.

But for the Chancellor and his Christian Democrat (CDU) party, the outcome was an unmitigated disaster. Both invested much in the campaign. The CDU chose the Ruhr city of Essen for its annual congress in March, where it launched a hollow crusade to secure the women's vote. Herr Kohl himself made countless appearances in North-Rhine Westphalia.

In the event they both lost their shirts. The CDU fell back on all fronts, forfeiting support not just among traditionally SPD-leaning workers in the country's most populous and heavily industrialised state, but

in its natural farming and Catholic constituencies as well.

Nor were there any excuses. True, West German *Land* elections are a curious mixture of federal issues and regional personalities. On this occasion Herr Johannes Rau was an outstanding candidate, as was Herr Oskar Lafontaine a couple of months ago in the Saarland, again for the SPD.

Conversely, the Christian Democrats ran reaps bonuses from impressive figures of their own, as Herr Lothar Spaeth last year in Baden-Wuerttemberg and Herr Eberhard Diepgen in West Berlin in March both demonstrated. This time, unquestionably, the CDU did itself no good by putting up against Herr Rau the lacklustre Herr Bernhard Worms, rather than the peppery and combative Herr Kurt Biedenkopf, less beloved of the Chancellor.

But even that argument works both ways. A special "Chancellor effect" was held to have militated against the Christian Democrats in North-Rhine Westphalia in 1980, when Herr Helmut Schmidt was at the height of his powers. Five years on, the "Kohl effect," plainly, was one the CDU could have done without.

To that extent, Sunday's result is a stinging blow to the Chancellor's prestige. Whether the handling of the Bitburg affair, and the failure

of the Bonn economic summit a week before had any bearing on it is doubtful; rather, the verdict—slightly more than half way through the present Parliament—is that the *Wende*, or "turn," as promised and personified by Herr Kohl, has failed to convince, not least in economic terms.

And it is in the economic field, where the consequences may be tangible. The Chancellor claimed on Sunday

ELECTION RESULTS (percent of votes cast)		
	1983	1980
SPD	52.1	48.4
CDU	34.5	43.2
FDP	6.0	4.9
Greens	4.4	3.0
Others	0.8	0.4

evening that the inability of the centre-right coalition to reduce unemployment, now standing at some 2.4m, was the main reason for the defeat of the CDU. What is more, economic recovery is—at least temporarily—faltering, and surveys indicate that the business community is increasingly disgruntled with the Government.

Nothing concentrates politicians' minds better than past or pending electoral nemesis; enough, maybe, to tempt them to indulge in job-creating pump-priming, or even to buy

popularity by bringing forward to 1986 the second round of tax cuts, now scheduled for 1987? Herr Kohl yesterday said "no" again to both propositions, but after North-Rhine Westphalia, who would bet on it?

More trouble may come from the FDP, emboldened by its success in gaining votes where the CDU was losing, to create more mischief within the coalition. The vexed question of the tax cuts timing, where the Free Democrats favour the whole D31 20bn package in one swoop next year, is but one possible area of trouble. Conceivably too, the Chancellor may yet reshuffle his cabinet, as many have already demanded, in order to spruce things up—and quell any demands for his own head.

But the spotlight is now not only on the shortcomings of Herr Kohl, his unshakable gift for projecting the impression of muddle, and his lack of leadership. Suddenly, having long been written off for 1987, the Social Democrats are back in the game with a vengeance.

Herr Willy Brandt, the SPD president, has often argued that a left-wing majority could be put together in West Germany. The stunning triumph of Herr Rau in North-Rhine Westphalia, on top of several opinion polls lately showing the SPD neck and neck with, or even a whisker ahead of the CDU-CSU,

suggests he may have a point.

He may have another too, in his contention that the Greens to the SPD's left would burn themselves out to the profit of the latter. Once again, as in the Saarland, a powerful Social Democrat campaign has kept the Greens below the 5 per cent required for representation in the Dusseldorf parliament.

True, the radical party brought much of the disaster upon itself, with a ragged performance highlighted by a ruinously damaging squabble over the legality of child sex. That in turn has only strengthened the hand of the so-called "realist" faction in the Greens, arguing for serious policies and a readiness to meet the SPD halfway. If they do, however, the consequences may well merely be first embrace by the Social Democrats, and then absorption by them in elegant vindication of the Brandt theory.

The position of the SPD today has much in common with Labour's in Britain. Somewhat unexpectedly both parties look as if they do have a chance at their respective next general elections; both though are suspected by many of not being ready for power, above all on account of an alleged proclivity to neutralism of being "unsound" on defence.

In West Germany, that feeling burst out in astonishing fashion

during Sunday night's standard election post-mortem on television, as the Chancellor sought briefly to escape his on-camera discomfort by accusing Herr Brandt of "privilege and anti-Americanism." Furiously, Herr Brandt rejected the charge, describing for good measure Herr Heiner Gieseher, the CDU general secretary as "the worst rabble rouser in Germany since Goebbels."

Less important than the viciousness of the exchange was the charge itself. Foreign policy had little to do with North-Rhine Westphalia, but if the SPD's present leftward drift on defence continues, it may have a great deal to do with the 1987 campaign. The debate of course will largely be shaped by the man who leads the Social Democrats then, assuming that the self-effacing, ineffectual candidate of 1983, Herr Hans-Jochen Vogel, does not.

Assuming that the self-effacing, ineffectual candidate of 1983, Herr Hans-Jochen Vogel, does not lead the party into the next federal election, Herr Rau—sensible, eminently likeable and middle-of-the-road on matters of defence and disarmament—has now become the front runner. Herr Brandt, as much as said so yesterday. The man himself, as he has to, claims he does not want the job. But if he is drafted, that will be something else for the Chancellor to worry about.

What costs British business

2 times what it spends on Corporation Tax,

3 times what it spends on Rates,

4 times what it spends on Advertising?

Hungary plans to reduce number of guest workers

BY LESLIE COLLITT IN EAST BERLIN

HUNGARY IS to reduce the number of foreign workers in the country, most of them from Poland, because of the high cost of employing them.

About 10,000 "guest workers" are employed in Hungary of whom 8,000 are Poles and most of the rest Cubans. The demand for Polish workers is constantly growing according to the Hungarian economic weekly magazine Figyeloe. It said this was true, although the cost of employing a Polish worker was "about three times greater" than using local labour.

Hungarian companies, however, pay for the added cost as imports which do not fall under wage regulations. The companies then pass on the cost to the consumer or, when this is possible, Figyeloe explained, the Government pays for it in the form of subsidies.

The national budget is further adversely affected as the

cost of importing manpower is paid for by exporting products. The magazine said several companies have cancelled their requests for Polish workers since the Government introduced stricter measures and offered tax allowances to companies which retained local labour for employment.

Figyeloe said there is likely to be a further reduction in "guest workers" as Poland is insisting on higher wages for its workers in Hungary.

East Germany has several thousand Polish women employed in factories along the border, as well as Bulgarians working in restaurants. Most of them say they are satisfied with their training, pay and working conditions.

All the East European countries except Romania have sent thousands of workers to the Soviet Union to lay gas and oil pipelines while some 27,000 Bulgarians work there as lumberjacks and on construction sites.

Yugoslavia to meet banks on 1985 rescheduling

BY ALEKSANDAR LEBL IN BELGRADE

YUGOSLAVIA AND its commercial bank creditors are to make a further effort to resolve their differences on terms for rescheduling 1985 debt, when Mr Fulvio Dobrich, a senior executive of Manufacturers Hanover and chairman of the International Co-ordinating Committee (ICC) of Yugoslavia's creditor banks returns here next week.

Yugoslavia has already reached agreement with the International Monetary Fund on a \$300m standby loan for 1985-86 and with its Western government creditors on 1985 debt relief.

Although differences with the

banks were narrowed in Mr Dobrich's talks in Belgrade last week, the sticking point is still the banks' insistence on a rescheduling interest rate of 1.25 per cent over London Inter Bank Offered Rate and Yugoslavia's willingness to pay only 1 per cent, and its demand on applying this rate to 1983-84 debts already rescheduled.

Last week the Government reported a fractional increase of less than 1 per cent in exports during the first four months of this year, while imports have increased more substantially.

GET IT ON TAPE...

- Briefcase Recorders
- Micro-Mini Recorders
- Telephone Recorders
- Discreet Video Briefcases

COUNTER SPY SHOP

62 South Audley St. London W1
01-408 0287, 01-623 0223 TX 8814709

JUST IN CASE!

(The answer is company spending on employee travel and entertainment.

It came to a staggering £17.4 billion last year. (Advertising cost £4.05 billion, Rates £6 billion and Corporation Tax £8.4 billion). Surprised? You're in good company. Over 70% of senior managers significantly underestimate travel and entertainment costs.

How do we know? American Express has just sponsored a totally independent survey on Travel and Entertainment Expenses in British Business. Send for your free copy. It could change your view about the importance of travel and entertainment expenditure.

To: The Research Director, American Express Europe Limited, 2/3 Cursitor Street, London EC4A 3LK.

Please send me my copy of The Survey on Travel and Entertainment Expenses in British Business.

Name _____
Position _____
Company _____
Address _____



OVERSEAS NEWS

Michael Thompson-Noel previews today's financial statement by Australia's Labor Government

Hawke tries to revive his economic high-wire act

IT WOULD resist the analogue, but Mr Bob Hawke's Australian Labor Party Government is struggling to regain the nerve and flair that distinguished its high-wire style when it first gained power two years ago.

Mr Hawke and his Treasurer, Mr Paul Keating, like trapeze artists with cramps, have been very low profile of late, no doubt, rumination on Labor's diminished image since its lacklustre general election performance five months ago.

In Canberra today, the Hawke Government delivers a major economic statement—almost a mini-budget—which is expected to detail Federal Government spending cuts of at least A\$1bn (£570m).

This will mark the first of several major tests which the Government must pass easily if it is to prove its claim to have control of the economy, and that recent problems can be surmounted.

Since the start of the year, these problems have included a furious controversy over Australia's decision not to play a role in U.S. MX missile tests in the South Pacific, worries that Labor's left-wing was ascending, a slumping A\$ and worries on the trade and tax reform fronts.

After today's economic statement, the Government faces a special State premiers' conference next month, a tax summit in July, its full Budget in

August, and a national wage hearing and trades union congress in September. All will test its mettle.

Recently, Mr Hawke and Mr Keating re-emerged from their shells. Mr Hawke admitted that he had been "operating at less than full bore because of personal problems"—which were not specified—and confirmed that he had told his Cabinet it had to lift its game.

Likewise, Mr Keating is all fired up about tax reform ("hot to trot" in the Canberra vernacular) and spilling to take the fight to his opponents.

The Treasurer, in a recent speech in New York, reminded his audience that the Hawke Government was originally elected on its promise to fight inflation and unemployment simultaneously, and that the centrepiece of its approach was its accord with the Australian Council of Trade Unions (ACTU).

The accord's key feature is its commitment to wage restraint within a centralised wage-fixing system.

"By any measure, I believe the policy approach we have implemented has produced the results we sought: if anything, that performance of the Australian economy in the past two years has outstripped expectations," Mr Keating said carefully.

In the 23 months to March this year, 340,000 new jobs had



Return to the ring: Treasurer Paul Keating

Australia recorded a trade surplus of A\$182m (£104m) last month, its best trade performance since April last year, Michael Thompson-Noel reports from Sydney. Imports rose by 13 per cent, but there was a 23 per cent surge in export receipts, partially reflecting benefits of the depreciated Australian dollar.

However, the current account deficit in April was A\$680m, boosting the 10-month deficit to A\$8.9bn, 62 per cent higher than for the same period last year—indicating a total current account deficit for 1984-85 of at least A\$10.5bn.

lost because of industrial disputes was at a 17-year low. These were some of the real benefits that had been achieved under the accord, says Mr Keating, who argues that any attempt to disband Australia's centralised wage setting system and to replace it with a more market-related method is simply not on.

Whatever the successes enjoyed by the Hawke Government since March 1983, Mr Keating is swift to admit that it faces "profound challenges."

First, he says, devaluation of the A\$ means that rectification of Australia's excessive current

account deficit must be pursued while avoiding resurgent inflation. Second, there must be a further significant reduction in Government spending at Federal, State and local levels. Third, the tax system must be reformed.

Between the start of this year and late April, the A\$ fell by more than 20 per cent on a trade-weighted basis. This was good news for exporters, and triggered a major surge in sharemarkets, with foreign investors throwing great wads of money into the mining and resources ring.

Despite the A\$'s recent recovery, to around U.S. 69 cents, there are real fears that higher import costs will feed straight through into another debilitating round of inflation.

Labor's severest critic on this front is Mr John Howard, Mr Andrew Peacock's deputy Liberal Party leader and Treasurer in the former Fraser Government.

In the approach to last December's general election, Mr Howard charged that "beneath the appearance of economic improvement" the Hawke Government had greatly increased its own expenditures, had done little to improve industry's competitiveness, and facilitated a major transfer of power to the trade union bureaucracy.

"At present," Mr Howard

said, "the total public sector borrowing requirement in Australia is approximately A\$14bn, or a little over 7 per cent of GDP. It has soared from a level of only 4 per cent of GDP in 1981-82... Debt-servicing is now a major budgetary problem in Australia."

Labor has imposed on itself a trio of fiscal policy constraints said to be unprecedented. Failure to deliver these promises will weigh heavily against the Government, as would failure to overhaul Australia's tax system, which the Treasurer says is in an advanced state of decay.

The Government will produce shortly a draft white paper on tax reform. The preferred policy position of the Prime Minister and Treasurer is reform of the direct tax base, reduction of income tax, and a more broadly-based consumption tax.

Yet the path to tax reform is horribly mined. Politically, it is the tax issue that will probably most influence the Government's survival. It is looming as a make-or-break issue, for Australian politics can be both curiously parochial and extremely volatile.

In recent days, Mr Hawke and Mr Keating have returned to the main ring. Whether they are again ready for the high wire is yet to be discovered.

Shultz optimistic over Palestinian presence in peace dialogue

BY RICHARD JOHNS

MR GEORGE SHULTZ, U.S. Secretary of State, yesterday claimed to have made progress in resolving the question of Palestinian representation in a joint delegation with Jordan to enter into a dialogue with Washington in preparation for peace negotiations with Israel.

The surprising note of optimism sounded by Mr Shultz in breakfast talks with King Hussein came at the end of four days of meetings which included Israel and Egypt.

The U.S. Secretary of State gave no indication of the formula discussed, but he said that "there will be a Palestinian-Jordanian delegation or group."

He added mysteriously that "different people may be needed for different purposes."

There was no official Jordanian reaction to a later claim by Mr Salah Khalaf, second in command to Mr Yasser Arafat, that the U.S. Secretary of State, Al Fatah, to the effect that King Hussein was planning to announce a Jordanian-Palestinian confederation to negotiate a settlement with Israel.

Mr Khalaf—otherwise known as Abu Nidal—warned that the Palestine Liberation Organisa-

tion, of which Mr Yasser Arafat is chairman, would be wrong to accept such a move.

Observers here did not rule out the possibility of such a formula being discussed as a means to start a new "peace process," a device to overcome the problem of participation by representatives of the PLO or members of the Palestine National Council (parliament in exile), and an alternative which was favoured by the U.S.—both of which were rejected by the Israeli Government last week.

But neither the hard-line Likud nor more moderate Labour partners in the Israeli coalition are in principle opposed to links between the Hashemite Kingdom and the Palestinian Arabs of the occupied territories.

Yet, whatever accord or understanding was reached between King Hussein and Mr Arafat in their talks in Amman, just over a week ago, it seemed unlikely that the PLO leaders would publicly endorse any such solution. Mr Arafat, in Peking as part of a joint Jordanian-Palestinian delegation, said on Sunday that "any delegation on any purpose or mission has to be from the Jordanian Government directly."

Washington to increase civil aid to Egypt

BY TONY WALKER IN CAIRO

EGYPT HAS been told it can expect an additional \$200m before October this year in its civil aid allocation from the U.S. and a further \$300m by the end of the year.

Prime Minister Kamal Hassan Ali said after a meeting on Sunday with Mr George Shultz, the U.S. Secretary of State, that Washington had shown a "full understanding" of Egypt's requirements.

A U.S. official in Cairo said the proposed additional aid allocation to Egypt would be dealt with soon by Congress. Egypt had asked earlier this year for an extra \$22m in extra aid in the next two years, to cover cash shortages and assist

in fulfilling its five-year development plan.

Meanwhile, in an interview with the Financial Times, Prime Minister Ali revealed that remittances from Egyptian workers abroad were expected to be down more than 50 per cent in 1984/85 compared with the previous year. He said remittances from the more than 2m expatriate Egyptian workers would total \$1.5bn this year compared with \$3.5bn for 1983/84.

Egypt is at present seeking a standby credit from the International Monetary Fund to help cover expected balance of payments deficits for the next several years.

Mass turnout urged at South African funeral

By Anthony Robinson in Johannesburg

THOUSANDS OF black trade unionists from the Transvaal are expected to attend the funeral today of Mr Andries Radtsele, the 29-year-old union organiser who died last Monday shortly after his release from police custody.

The Federation of South African Trade Unions (Fosatu), to which Mr Radtsele's union, the Chemical Workers' Industrial Union (CWIU), is affiliated, has called on its Transvaal membership to attend the funeral in Tsakane township.

Tsakane was the scene of bitter fighting between migrant workers living in hostels and township inhabitants last week, which caused 19 deaths. Both Fosatu and the Council of South African Unions (Cusa), the other main federation, have instructed their members elsewhere in South Africa to hold two-hour memorial services at their places of work.

Union officials, mindful of the tough reaction of the authorities to the two-day work stoppage in the Transvaal last November, which led to the arrest of union leaders, insist that the call to attend the funeral is not a work stoppage as such and are asking the employers to pay "bereavement leave" for the day.

Meanwhile, unions and leading employers' associations have been in close contact trying to agree a formula which will allow the funeral to take place with the minimum of economic damage.

Illegal aliens break out of Lagos camp

By Patti Waldmeir in Lagos

SEVERAL thousand desperate Ghanaians, Togolese and Beninese yesterday broke out of a transit camp near Lagos Airport where they have been waiting for two to three days without food or water for repatriation by the Nigerian Government, and headed for Nigeria's border with Benin.

The camp, where some 25,000 illegal aliens were lodged, was the scene of violent incidents over the weekend in which at least five policemen were injured. On Sunday, immigrants at the camp, which is some 200 yards from Lagos Airport, stoned vehicles and blocked the airport approach road at one point.

The immigrants had been taken to the camp to await repatriation by sea, but as of yesterday only between 4,000 and 5,000 had actually left Lagos Airport. Those remaining in the camp had run out of money for food (the Nigerian Government has enforced a rule that those expelled should carry only 20 Naira (£21) out of the country), and many said they had not eaten for days while water was in short supply.

Eye-witnesses said some 400 vehicles left the camp yesterday for Nigerian border with Benin where they apparently intended to break through the frontier which has been closed since the Government's deadline for the aliens' departure expired last Friday.

According to the Ghana Government, five aliens were shot and killed by Nigerian security forces at the border last Friday when their lorry attempted to crash through into Benin. The Nigerian Government has denied this report.

India to strengthen law against terrorists

BY JOHN ELLIOTT IN NEW DELHI

INDIA IS to strengthen legislation to curb the use of arms and explosives by terrorists following the bomb attacks by Sikh extremists last Friday and Saturday in which over 80 people were killed.

This was announced in the Indian Parliament yesterday by Mr Rajiv Gandhi, the Prime Minister, in a major speech which was aimed at reducing tension and at public opinion against the extremists, but not against Sikhs in general.

Shots were fired by police in the air in New Delhi yesterday to disperse a stone-pelting crowd. Business activity in the city centre was hit by a day-long strike protesting at the assassination last Friday of a Punjab politician. But there was no sign of a general build-

up of violence. In his speech to Parliament, Mr Gandhi repeated claims often made by his mother, the late Mrs Indira Gandhi, that a "foreign hand" was involved in fomenting the unrest.

But he adopted a more constructive approach by saying that it did not help to pretend that the foreign involvement was the "only problem," preferring that India had to concentrate on solving its own internal problems.

Meanwhile, the trial briefly started in Delhi yesterday of three people accused of being involved in the assassination of Mrs Indira Gandhi six months ago. Including Mr. Salwan Singh, one of two Sikh security guards who shot her. The trial was adjourned until Friday.

Only Continental takes you all the way.

From Houston you can fly on with Continental to:

Acapulco
Albuquerque
Atlanta
Austin
Baton Rouge
Boston
Burbank
Calgary
Cancun
Chicago
Cincinnati
Cleveland
Colorado Springs
Corpus Christi
Cozumel
Dallas/Ft. Worth
Denver
Detroit
Edmonton
Ft. Lauderdale
Grand Junction
Indianapolis
Ixtapa
Kansas City
Lafayette
Las Vegas
Los Angeles
Manzanillo

McAllen
Mexico City
Miami
Milwaukee
Minneapolis
Monterrey
New Orleans
New York
Omaha
Ontario
Orlando
Pensacola
Philadelphia
Phoenix
Portland
Puerto Vallarta
Salt Lake City
San Antonio
San Diego
San Francisco
San Jose
Santa Ana
Seattle
Tampa
Washington
Wichita
Zihuatanejo

From Houston you can fly on with British Caledonian to:

Please fly me details of Continental's Houston.

Name _____

Address _____

Postcode _____

Tel. No. _____

Post to Continental Airlines, FREEPOST Cambridge, Surrey GU10 0HR. No stamp needed.

Fly Continental to Houston and you can enjoy superb same-airline service all the way to 56 destinations across the USA, Mexico and Canada. Which is a lot more than British Caledonian can offer.

And that's only the start of our extra benefits. We'll fly you to Houston almost an hour sooner than British Caledonian, give you the choice of three new-style transatlantic inflight cabins, 'GOLD' for First Class Flyers, 'SILVER' for Business Travellers and full value

'COACH' for Economy passengers, the advantage of our own Houston terminal for easy formalities and speedy transfers and the best value for money fares on the market.

In fact even if you do fly British Caledonian the chances are that you will make your connection from Houston with Continental, so save yourself the hassle of a stop/start service and book Continental all the way.

For all the details and the benefits see your Travel Agent or clip the coupon.

CONTINENTAL'S Houston
Daily non-stop from London Gatwick at 11.45 am.

From Houston, Continental Airlines flies to over 40 destinations across the USA, Mexico and Canada and onward to Hawaii, Australia, New Zealand, Fiji, Taiwan, Hong Kong, Japan and Micronesia.

Argentine debt rescheduling hits further setback

BY JIMMY BURNS IN BUENOS AIRES

ARGENTINA'S efforts to conclude a \$20bn (£16.2bn) debt rescheduling package with its foreign creditors face a new setback following the surprise liquidation of Banco de Italia y Rio de la Plata, the country's third largest bank, the country's central bank at the weekend reversed the gradual steps it has been taking towards a more free-market orientated banking system. It announced new rediscunt facilities for banks in difficulties and insisted that it would not liquidate any further major financial institutions.

It is also understood to be raising its guarantee for dollar deposits. "The monetary expansion which this implies effectively puts paid to any programme with the International Monetary Fund," said one banker.

The international implications of the potentially the most serious banking crisis in Argentina since the collapse of several leading private banks in 1980, were highlighted yesterday by figures published by the business newspaper *Ambito Financiero*, which suggests that foreign banks are exposed to the extent of \$230m. Many claims will have to await the outcome of lengthy litigation surrounding the liquidation of the bank's assets.

In addition to its 88 domestic branches, Banco de Italia y Rio de la Plata had representative offices in New York, Geneva, Caracas, Rome and Sao Paulo. Yesterday the central bank of Uruguay intervened in the Banco de Italia y Rio de la Plata's Montevideo

subsidiary, which has five branches, to prevent a run on deposits.

Banco de Italia y Rio de la Plata was one of Argentina's oldest banks with a considerable international reputation. Bankers claimed yesterday, however, that the bank had indulged in self lending and had been under investigation by the central bank. It is understood that over 30 per cent of its loan portfolio was made up of unrecoverable debts.

Banco de Italia y Rio de la Plata's problems are believed to have provoked divisions within the Government between those who argued against propelling up banks whose management deserves no support and those who wished to avoid anything that might undermine confidence in the banking system.

The liquidation of the bank was the result of a personal initiative by President Raul Alfonsín after several press leaks about the bank's difficulties had led to a run on its deposits.

Unions bow to management's new-found strength

Terry Dodsworth charts the steady retreat of U.S. organised labour

THE LONG retreat of U.S. organised labour, begun in earnest during the 1981-82 recession and accelerated by the victory of the motor companies in their wage contract negotiations last autumn, shows no signs of coming to an end. Indeed, in the last few weeks the unions have suffered some of the most crippling blows so far.

These setbacks include:

● The collapse of the Pan American World Airways mechanics' strike, with a return to work in which the Transport Workers Union accepted reduced fringe benefits and a 40 per cent reduction in the pay scale for new hirings.

● The abandonment of the steel industry's coordinated bargaining committee, accompanied by a warning that U.S. Steel, the biggest company in the sector, may try to negotiate different agreements in individual plants.

● A demand for substantial cuts in wages and benefits from around \$21.40 (£17.83) an hour to \$15.20 an hour, at Wheeling-Pittsburgh, the seventh largest U.S. steel company.

● A summary declaration from American Motors, the U.S. affiliate of Renault, the nationalised French motor group, that it will start closing its car manufacturing operations in Wisconsin if the union does not accept cuts in wages, fringe benefits and shop floor representation.

● An agreement by the Team-

sters' Union, once regarded as the most powerful in the nation, accepting increases well below the rate of inflation and lower wages for new recruits.

The common theme is a new-found aggression on the part of management, born in some cases out of desperation. Companies are now striking at the heart of traditional unionism, using the courts and any other weapon that comes to hand with a directness that would have been unthinkable only a few years ago.

This uncompromising attitude would be much more difficult

to sustain if the economic circumstances of most of these companies were better. But part of management's recent approach has been to say to the unions that the financial position of their companies has made normal negotiations a luxury they cannot support.

At American Motors, for example, the United Auto Workers' Union has virtually been presented with an ultimatum—a non-negotiable, take-it-or-leave-it declaration that car manufacturing cannot continue unless the concessions are made.

After conceding to considerable give-backs in their last contract, there are now indications that the workers are preparing to give up more, including the permanent lowering of the basic wage rate, as they face the reality of the company's financial weakness. In the first quarter of this year, American Motors made a loss of \$29m, compared with the profit of \$15.5m made for the whole of last year.

Similarly, at Wheeling-Pittsburgh, the United Steelworkers are grappling with a company which has already fallen into the hands of the bankruptcy court under the Chapter 11 proceedings—a system which allows a temporary breathing space while management works out a survival plan free from creditors' demands for action.

According to the unions, it is illegal to use this manoeuvre to change labour contracts. Yet only 18 months ago, Continental Airlines employed a similar collapse into bankruptcy to tear up its employee contracts and rehire its workforce on pay rates which were up to 50 per cent lower. Despite bitter complaints from the unions, the courts have sided with the company.

In the Continental case, the position of the unions was weakened from the first by the willingness of many workers to accept the company's demands, combined with the ease with

which the airline was able to hire newcomers for any gaps that existed. Indeed, one of the most serious features of the threat to organised labour is the collapse of the movement's traditional solidarity or, to put it from the opposite point of view, management's ability to drive a wedge within the union ranks.

The decay setting in to the ability of the unions to maintain a disciplined, united front is evident in a number of cases. The Pan Am dispute, where the TWU went into the strike with what looked like a very strong hand is a good example. The union had a genuine grievance, in that it had accepted wage cuts previously to tide the airline over its financial difficulties, and now expected something in return; its members seemed solid in the support for action; and the company unions had a reputation for sticking together.

Pan Am neutralised all of these advantages with a ruthlessly effective strike-breaking strategy. Prior to the dispute, it had worked itself into a position where it had sufficient cash to withstand a lengthy drain on revenues, and it had prepared the way by negotiating a new contract first with the pilots, many of whom were willing to cross the picket lines.

To the consternation of the TWU, it was able to keep a substantial part of its operations going, using administrative

staff and those pilots who were willing to work. At the same time, it began to act very tough, threatening to bring in more new hirings and selling off its flight kitchens, eliminating almost 700 jobs. After a month of this guerrilla warfare, the union was willing to settle.

Management has also succeeded in the last two years in breaking down the principle of uniform rates for the job, one of the cardinal guidelines of traditional unionism. In several industries, most notably the airlines but also the trucking, building and supermarket

sectors, two-tier wage structures have been introduced, with new employees being brought in at pay rates up to 50 per cent lower than those of existing staff.

At American Airlines, for example, newly-hired pilots earn roughly half as much as their longer-serving colleagues, and several airlines have introduced identical differentials for their ground staff.

The big steel companies have opened up the way to split the monolithic USW by abandoning the centralised bargaining system in which everyone

conformed to a "pattern" settlement negotiated with one company every three years.

The co-ordinated system had already begun to break down as one or two of the big companies forced local low-cost deals on the union. But the dissolution of the committee will formalise, and probably speed up, the process. It implies that companies will start again to try to undercut their rivals on wages costs, rather than competing only on other issues; and it will mean that within individual companies, plants may well be set against other plants. U.S. Steel, for instance, has made no secret of the fact that it is thinking of different wages in different parts of its sprawling empire.

It is a sign of the unions' defensiveness that they have been ready to accept so many of the concessions demanded by management, frequently surrendering hard-won basic principles of the labour movement.

In this round of negotiations, labour analysts see little indication that the tide will be reversed. At the moment, the main economic forces of price deregulation, increased competition in the mature industrial sectors and steadily rising automation all favour management. But if unemployment took another couple of ticks downwards, some economists doubt that such extraordinary anomalies as two-tier wages structure would be allowed to survive.

American Motors Corporation

FOCUS ON OVERSEAS INVESTMENT AND CAPITAL EXPORT

YAMAICHI, TWENTY-ONE YEARS IN BRITAIN, CELEBRATES ITS COMING OF AGE.

This summer, Yamaichi International (Europe) Limited—a wholly owned subsidiary of Japan's oldest securities house, Yamaichi Securities—will move into prestigious new offices at Finsbury Court, close to the heart of London's banking and investment communities. Yamaichi's move to treble its office space is a milestone in the company's development, reflecting the exceedingly rapid growth of its business in the last few years, as evidenced by its position today among the leading managers in the vital Eurobond market.

Mr. Hitoshi Ishihara, managing director of Yamaichi International (Europe) Limited, came to London a year ago after ten years with Yamaichi International (America), Inc.—serving three of those years as that organisation's president.



Mr. Hitoshi Ishihara
Managing Director
Yamaichi International (Europe) Limited

MOVING INTO THE FUTURE AS AN INTERNATIONAL U.K. CORPORATION

"Yamaichi has achieved its target of becoming a comprehensive financial institution which can meet any of our client's needs—from short-term notes to long-term investments, straight bonds, equities, underwriting, mergers and acquisitions...in fact, the full range of investment banking services.

"We have been in the city for twenty-one years now and are gradually achieving our goal of being highly regarded not only for our Japanese expertise but also for our all-round capability."

TOP MANAGEMENT POSTS FOR BRITONS

"Working closely with our senior British colleagues is helping to internationalise our domestic thinking. Naturally, I think in the Japanese way, but sometimes I have to try and stifle that reaction, and see things through British eyes. It's a tough job, but it's my philosophy.

"The emphasis of our personnel policy is not just on increasing the number of staff—it is also on achieving quality. This is an extremely competitive business and the traditional Japanese way of attaining a high position through experience and age is not always appropriate here. In our company, promotion is largely gained through performance and capability, and I actively support and encourage initiative among my staff. Of course, we need to take university graduates and train them into the business, but we also have to bring in high-grade staff who already have the

abilities to do a particular job.

"I think people who have joined us have been very pleasantly surprised and have fitted in enthusiastically with the environment they find here."

YAMAICHI IS BRINGING EUROPE TO JAPAN

"Yamaichi is the oldest of the 'big four' Japanese securities houses and has one of the best corporate client lists in Japan. This strength has allowed us to rapidly expand abroad and diversify. This expansion into other geographical areas has helped pave the way for the liberalisation of the Japanese capital markets.

"As Japan has the second largest economy in the western world, we are finding that western companies are developing a greater need to work more closely with Japan, and we are ideally placed to assist them.

"One of our tasks is to help those private companies breaking into Japan to obtain a stock market listing, to build a Japanese investor-client base, to acquire companies in Japan, and to establish joint ventures.

"Everything takes time, but we believe in our capabilities and we know what is needed to get the best out of these markets. We are, of course, being helped by the widespread deregulation taking place at the moment."

CLIENTS NEED UP-TO-THE-MINUTE INFORMATION: WE PROVIDE IT

"Information—quick, effi-

cient and correct—is vital to this business because now investors can tap almost any market, and the securities business is becoming a 24-hour activity.

"Our own research institute comprises over 80 analysts, and covers not only domestic events but also follows international trends. There is a massive commitment to gathering and providing information for our clients.

"One important new source is our Total Information Service—which, as its name implies, provides a complete package of information on the international economy, together with specific data on Japanese companies through on-line terminals at our clients' offices."

SUCCESSFULLY ATTRACTING U.K. PENSION FUNDS

"We are increasing our fund management activities by continually attracting business, from county councils and company pension funds for example. They can have their money managed on the spot in the far east by the team at Yamaichi, while reporting on

performance can be made from our London office."

YAMAICHI IS IN THE TOP TEN IN THE EUROBOND MARKET

"We were ranked as one of the top ten lead managers of all Eurobond issues in the first quarter of 1985, and the leader among Japanese securities houses.

"There have been a number of legislative changes which have allowed us to use our expertise to achieve this position. In April 1984, for example, the swap market re-opened to securities houses. Yamaichi has traditionally been very strong in swap-related business. Since then we have built on that expertise in Tokyo, and have set up our own team in London. This ability has become a springboard for new business."

EVERYTHING IS CHANGING AT A RAPID PACE, BUT YAMAICHI'S VALUES REMAIN THE SAME

Mr. Ishihara, Managing Director of Yamaichi in London, epitomises the new breed of manager who is emerging to face the demands of the rapidly changing financial scene. His organisation, he says, aims to meet these revolutionary changes with optimism, flexibility, skill and integrity, tempered with traditional Japanese reliability.

If you would like to speak to Mr. Ishihara, please contact him directly. For general enquiries, please contact Mr. Paul Archer.

Yamaichi's fund management team in London is at Yamaichi Capital Management (Europe) Ltd. Please ask to speak to Mr. Saito on 01-628-6182.

YAMAICHI

YAMAICHI INTERNATIONAL (EUROPE) LIMITED

74-78 Finsbury Pavement, London, EC2A 1JD England
Tel: 01-628-2271 Telex: 887414/8 YSCLDN G

Volcker calls for World Bank to play bigger role

BY STEWART FLEMING IN WASHINGTON

FEDERAL Reserve Board Chairman Mr. Paul Volcker called yesterday for the World Bank, the largest multilateral development agency, to play a bigger role in helping developing countries deal with their longer term economic problems.

But he warned: "There is simply no realistic prospect—and no political support in the U.S.—for those organisations (the World Bank and the International Monetary Fund) to undertake a substantially larger amount of the financing needs of the heavily indebted countries."

In this context, he added: "The IMF, as a short and medium term lender, will be

fore too long need to begin looking forward to net repayments by some of the largest borrowers."

Speaking to a conference of international bankers, Mr. Volcker went on to express concern about the evidence that banks have been trying to reduce commitments to developing countries. "Some part of the publicised new money packages appears to have been offset by cutbacks elsewhere," he said, adding: "Maintenance of necessary amounts of trade financing and some restoration of voluntary lending are logical and reasonable parts" of the second phase of the debt problem.

Senator confirms CIA in Mideast anti-terrorist plan

BY OUR WASHINGTON CORRESPONDENT

THE Reagan Administration ordered the Central Intelligence Agency to develop an anti-terrorist effort in the Middle East, but modified the plan when the Administration officials realised that the CIA was indirectly involved in an attempted car bomb assassination of Mohammed Hussein Fadlallah, a militant Shiite leader in the Lebanon. More than 80 people died in the bomb attack.

The White House yesterday refused to comment on reports about the anti-terrorist effort which surfaced first in the Washington Post. But Senator Daniel Moynihan said he was informed last year, when he was vice-chairman of the Senate Intelligence Committee, that President Reagan had ordered

the CIA to develop a "small anti-terrorist effort" in the Middle East.

Sen Moynihan added that he assumed that the CIA would work with intelligence agencies and others in the Middle East but that it had not been specified what would be done.

Sen Moynihan subsequently left the intelligence committee but his successor, Sen Patrick Leahy, said on Sunday night that he was already attempting to investigate the report.

The CIA was reportedly working with a Lebanese group that hired yet another group to carry out the attempted assassination without CIA authorisation and without informing the CIA in advance. The attack took place on March 8.

General Electric fined after change of plea to guilty

BY PAUL TAYLOR IN NEW YORK

GENERAL ELECTRIC, the fourth largest U.S. defence contractor, yesterday did an abrupt about-face, citing new information, and pleaded guilty to charges that it defrauded the Government on Pentagon Minuteman missile contracts.

As a result, GE, whose military business totals around \$4.5bn (£3.6bn) a year, was ordered to pay the maximum fine of \$1.04m. In addition the Connecticut-based group promised to refund the full amount involved in the charges.

The surprise move by GE came on the first day of its trial in Philadelphia on charges that the company made false labour cost claims involving \$800,000 on the \$47m Minuteman nuclear missile contract between January 1980 and April 1983.

Only last week GE, which had contested the criminal charges since they were filed in March, entered a plea of not guilty to the 108-count indictment.

In the wake of the charges GE was temporarily suspended from bidding for any new government contracts—a ban which has since been largely lifted following pleas from the company and meetings between senior GE executives and Air Force officials at which a number of accounting and management policy changes

were agreed. GE added yesterday: "We changed our plea because of new information given to us and the U.S. Attorney's office by the attorney for a former employee.

"Four years of investigation by GE and various government agencies revealed errors in timecard charging in 1980. From the beginning, we offered to reimburse the Government for any incorrect charges. However, until now, GE was unable to conclude that any individual had engaged in criminal activity."

GE added: "During the investigation, at least 40 current and former GE employees were called to testify before a federal Grand Jury with full immunity. All of them denied any criminal misconduct. Because of this GE pleaded not guilty to the charges against the company."

"Roy Brassier, a former employee, was one of those who denied any criminal misconduct in the Grand Jury. He was indicted for perjury on March 26 when the company was indicted. But 10 days ago, Mr. Brassier admitted that he, and possibly others, knowingly and intentionally, charged timecards incorrectly. In the light of this new information, we accepted responsibility for these intentional errors and changed our plea."

WORLD TRADE NEWS

Brazil reopens \$100m order for helicopters

BY ANDREW WHITLEY IN RIO DE JANEIRO

A CONTROVERSIAL \$100m helicopter contract, awarded to Aerospatiale in the last days of Brazil's former Figueiredo Government, has been reopened by the Brazilian Air Force, according to industry officials and diplomats.

The contract for 15 Super Puma helicopters was given to the French state aerospace company in the face of fierce competition from Sikorsky, backed by the U.S. Government, which had lobbied hard for the deal.

The contract was pushed through by Gen Dello Jardim de Matos, the former Air Minister, and aroused considerable opposition within the air force, which had favoured the U.S. competitor, the Black Hawk, on technical grounds.

A parallel deal by Aerospatiale with the navy, for 10 Super Pumas and 15 smaller Ecuato helicopters to equip the Brazilian marines, has also run into difficulties and may be shelved.

HK gives guarded backing to British textiles plan

BY OUR BRUSSELS STAFF

THE HONG KONG Government yesterday indicated that it could modify its public opposition to the Multifibre Arrangement (MFA), which controls the flow of textiles and clothing from developing countries to the industrialised world.

Mr Eric Ho, Secretary for Trade and Industry, gave cautious welcome to the British Government's idea that there should be a transitional MFA, presumably leading to the re-incorporation of textiles into the normal disciplines of the General Agreement on Tariffs and Trade.

"We would certainly look at the proposition when it is presented. To an extent, the UK Government has set in motion the process leading towards the evolution of the EEC position in this regard, he decided.

While it does not meet our full desiderata, we can take some slight encouragement."

Mr Ho is in Brussels during

THE EUROPEAN Economic Community said yesterday that it had reached agreement with EEC beef exports, AP reports from Brussels.

The deal, subject to final approval by the EEC's governing Council of Ministers, limits EEC beef exports to Canada to 16,668 metric tons for 1985.

A European tour for preliminary consultations on the re-negotiation of the MFA. Formal talks start in July and the present MFA expires in mid-1986.

Mr Ho's comments on a statement made last week to the Commons by Mr Paul Channon, the British Minister for Trade, suggest that there is more flexibility in the position of the developing countries than is apparent in their formal statements.

Degussa in catalytic converter venture

By John Davies in Frankfurt

DEGUSSE, the West German precious metals and chemical company, is entering into a joint venture in South Korea to produce catalytic converters to reduce motor vehicle pollution.

The move is the latest by Degussa to expand its catalytic converter operations worldwide in line with increasing pressure for stronger controls on motor vehicle exhaust emissions.

It is already expanding plants at Rheinfelden in West Germany and Burlington in Canada.

Degussa is setting up a 50-50 joint venture with Oriental Chemical Industry (OCI) of Seoul to produce up to 1m catalytic converters a year from early 1987. The plant will be set up at OCI's existing works site at Incheon.

The West German company declined to disclose the investment involved, but Korea industry officials indicated it would total \$12m (\$10m).

Degussa said yesterday that production would be primarily for South Korea cars for the home and export market, with the new joint venture company, Ordeg, handling local distribution.

Some catalytic converters, however, would also be marketed abroad by Degussa itself.

Degussa recently embarked on a plan to expand capacity at its Rheinfelden plant from 1.3m catalytic converters a year to more than 2m a year within the next 12 to 18 months.

Its production at Burlington in Canada, for the North American market, is being expanded over the same period from 1m to 2m a year.

Degussa also produces automotive catalytic material at a plant at Calvert City in the U.S.

The group claims about half the European market for catalytic converters for motor vehicles, with the devices installed mainly in cars for export to the U.S. and Japan.

Degussa's market share in the U.S. is much smaller.

The European market for catalytic converters is expected to grow as a result of the European Community's decision to tighten car emission controls over six years from October 1988.

Paul Cheeseright looks at moves afoot to whittle away non-tariff barriers. How EEC aims to harmonise standards

THE POLITICIANS have out-paced the technicians in the standards field. Although European Community trade ministers have agreed a new approach to harmonising standards among the Ten, it will be some months before their plans can be worked out on the ground.

Last week, they decided to abandon the laborious approach of trying to harmonise technical standards product-by-product down to the last detail and go for a new approach based on the simple requirement of safety.

That may prove to be the easy part. Now the mechanics of the new system have to mesh together.

By September though, the Commission should have:

- placed before the Council of Ministers a series of draft directives embodying the new approach;
- helped to finish the work of strengthening the two Community standards bodies, CEN and CENELEC;
- worked out with the Ten how to run the standing committee which will in effect be the watchdog of the new standards procedures;
- made a proselytising effort among the representatives of the Ten to let them know what is going on.

What is going on is to bring into play a system which could have over the years a major effect on whittling away non-tariff barriers to the EEC's internal trade-barriers which use technical product standards as a means of keeping out imports.

The process is based on greater simplicity, a desire to eliminate technical haggling for political reasons. "The idea is to get the new philosophy through with political clout, to tell the technicians 'this is how you do it, you can't negotiate it,'" said one Commission official.

The new philosophy involves the Community — that is, the trade ministers of the Ten — setting a basic standard which is concerned with safety requirements. Once that standard has been agreed, products which fall within its scope can circulate freely in the Community. That standard will be compulsory.

But the technical standards, the specifications for a product like the nature of the material in which it is made, can be settled at national level, always provided the Community requirement is met. But these technical standards will be voluntary.

However, when one country sets a technical standard, it will have to notify the other nine. At this point, the standing committee comes into play. Any other country which does not like that standard can say so within three months — to the committee.

The Commission chairs the committee which is made up of

representatives of the member states. The role of the committee is advisory. The Commission makes the final decision in the event of a dispute about a standard.

This power of arbiter for the Commission worried some of the Ten when the trade ministers met last week.

But reservations about the Commission accumulating power faded away when it undertook to "take account of the members of the committee and will more particularly endeavour to avoid going against any predominant tendency which might emerge."

In fact then, the majority will rule. The committee will work on the basis not of unanimity but of a qualified majority.

The effect of this general approach should largely be to confine the political haggling to the Community standard itself — the basic safety requirements. But the point is that there is going to be less to haggle about. When it gets down to technicalities, the decisions of the Commission-backed committee are going to be precisely that — technical.

The snag is that there is no

time-limit on the Council to agree on the basic standard. If, though, the Council is true to its own declaration, the experience of the past, when a Community standard could be laid down after a product had become obsolete, should be avoided.

"The Council emphasises the urgent need to resolve the present situation as regards

'How the Commission plays its hand will be watched closely not only within the EEC but in the capitals of the European Free Trade Association. What is at stake is a more open market over the whole of Western and Northern Europe.'

technical barriers to trade and dispel the consequent uncertainty for economic operators."

The trade ministers who agreed that are broadly the same people who in September last year agreed a series of 15 standards directives, covering products as diverse as lawn mowers and gas containers, which had been on the table for an average of 9.5 years.

What the ministers are waiting for now is the first batch of new Commission draft directives which will launch the new process. The Commission has the initiative here, although the Council has agreed the basic approach.

So far, under the old painstaking, argue-every-comma technique, some 177 standards have

been established, most frequently in the motor vehicle and electrical equipment sectors.

But Community standards are noticeably lacking for a host of engineering products and building materials. It will be here that the Commission makes its first thrust.

So in mechanical engineering, it will concentrate, for example, on pressure vessels and machine tools. As well, there are drafts being prepared on electromagnetic and radio interference equipment.

Last year, ministers said that in high-technology sectors, areas should be identified where common specifications and standards "will make for efficient exploitation of the Community dimension and the opening of public works and supply contracts."

Yet in telecommunications and information technology, the Commission is apparently not prepared to bring the new standards approach as such into play. This week is considered the two countries want an allied approach on standards. What is at stake is a more open market over the whole of western and northern Europe.

Yet in telecommunications and information technology, the Commission is apparently not prepared to bring the new standards approach as such into play. This week is considered the two countries want an allied approach on standards. What is at stake is a more open market over the whole of western and northern Europe.

Yet in telecommunications and information technology, the Commission is apparently not prepared to bring the new standards approach as such into play. This week is considered the two countries want an allied approach on standards. What is at stake is a more open market over the whole of western and northern Europe.

Yet in telecommunications and information technology, the Commission is apparently not prepared to bring the new standards approach as such into play. This week is considered the two countries want an allied approach on standards. What is at stake is a more open market over the whole of western and northern Europe.

Yet in telecommunications and information technology, the Commission is apparently not prepared to bring the new standards approach as such into play. This week is considered the two countries want an allied approach on standards. What is at stake is a more open market over the whole of western and northern Europe.

Yet in telecommunications and information technology, the Commission is apparently not prepared to bring the new standards approach as such into play. This week is considered the two countries want an allied approach on standards. What is at stake is a more open market over the whole of western and northern Europe.

Italians win Chinese order

By Alan Friedman in Brazil

PIAGGIO, the Genoa-based maker of scooters, motor-cycles and light vehicles, has won a \$200m (\$2.1m) order to supply China with 10,500 three-wheel light mini-trucks. The agreement, signed at the weekend in Peking, with China National Automotive Industries, calls for delivery of the Italian-made vehicles between July this year and March 1986.

The contract is important for Piaggio, which last year made a 1.765m net profit, as it could open the way for the sale of other products to China.

The vehicles to be shipped will be Piaggio's Ape-703 V three-wheelers. Last year the company produced around 31,000 of these vehicles.

Piaggio, which last year saw its turnover fall to 1,566bn from 1,600bn in 1983, has cut its output by 45 per cent since 1980.

Baldrige warns on China tariffs

THE U.S. Commerce Secretary, Mr Malcolm Baldrige, said yesterday that U.S. companies face high costs, uncertain customs and tariff practices and other barriers that make it difficult to do business in China, AP-DJ reports from Peking.

Addressing the U.S. business community in Peking, Mr Baldrige also cited the difficulty of repatriating profits, limits on U.S. service industries, and problems obtaining secure supplies and labour.

"A number of Chinese commercial practices continue to act as barriers to U.S. companies in China," Mr Baldrige said, vowing that his department would discuss them with the Chinese Government.

He noted "the high costs of doing business in China relative to other countries."

One U.S. bank estimates it costs \$500,000 (\$416,000) a year to have a representative office in Peking. More than 150 U.S. companies have offices in

China, where direct U.S. investment now totals more than \$700m.

Businessmen face erratic customs enforcement with duties of 100 per cent or more on imported cars, equipment and some personal goods, Mr Baldrige went on.

He hoped to sign a "work programme" this week enabling U.S. companies to participate in the beginning of China's ambitious plan to upgrade outmoded industries.

BBC in TV deal with Japan

BY RAYMOND SNODDY

BBC ENTERPRISES has made a major breakthrough in selling television programmes to Japan. It has signed a contract to supply up to 250 hours of programmes a year to NHK, which runs two public service television networks in Japan.

The deal, guaranteeing the

BBC drama of all types, as well as news and current affairs programmes.

"This represents an extremely good deal for the BBC and is an important breakthrough in the supply of our programmes to Japan," Mr Roy Gibbs, sales director at BBC Enterprises, said.

BBC drama of all types, as well as news and current affairs programmes.

"This represents an extremely good deal for the BBC and is an important breakthrough in the supply of our programmes to Japan," Mr Roy Gibbs, sales director at BBC Enterprises, said.

Akzo suffers setback in patents fight

By Laura Rahn in Amsterdam

AKZO, the Dutch chemicals group, has suffered a setback in its year-long battle with Du Pont of the U.S. over patent rights to a new super-strong Aramid fibre.

An administrative law judge has advised the U.S. International Trade Commission (ITC) to forbid imports of Akzo's Aramid fibre called Twaron on the grounds that it would hurt sales of a similar product made by Du Pont. The judge's advice, however, is not binding on the ITC's final decision, expected in July.

Du Pont lodged a complaint against Akzo's fibre subsidiary, with the ITC a year ago. The U.S. procedure parallels legal battles over the Aramid fibres in the Netherlands as well as in West Germany.

Akzo declined to comment yesterday on the expected outcome of the ITC decision.

Japan 'will meet 30% of world car demand'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE JAPANESE motor industry has been fundamental in the recent period of protectionism, and the favourable exchange rates with which it coincided. By 1991 it will be supplying 30 per cent of world demand for cars compared with 24.6 per cent last year.

This is one of the major conclusions in the latest world automotive report from the DRI Europe forecasting organisation, which also concludes that Brazil and South Korea will become important car exporters by the end of the decade.

DRI points out that the use of automation has lowered the cost base of the Japanese industry and given it the flexibility to produce a wide range of products. Manufacturers have moved up to more sophisticated cars with higher margins of profit.

This has provided them with relief from the constraint on volume growth caused in particular by the "voluntary" export restraints on shipments to the U.S. market, "while emphasising the companies' financial strength," DRI says.

WORLD CAR PRODUCTION (000s)		1984	1985	1986	1987
WESTERN EUROPE	West Germany	1,790	2,083	2,524	4,212
	France	2,713	2,726	2,967	2,967
	United Kingdom	909	957	977	1,094
	Italy	1,439	1,435	1,416	1,516
	Netherlands	109	105	113	125
	Belgium	213	246	255	258
	Total for EEC	9,173	9,164	9,552	10,211
	Sweden	375	396	403	478
	TOTAL WESTERN EUROPE	10,726	10,816	11,253	12,089
	United States	7,714	7,721	7,476	7,719
TOTAL NORTH AMERICAN	Canada	1,009	1,077	1,084	1,087
	TOTAL NORTH AMERICAN	8,672	8,800	8,560	8,806
	Japan	7,073	7,390	7,735	8,049
	Australia	365	402	390	352
	New Zealand	83	72	68	80
	South Korea	156	185	205	284
	South Korea	156	185	205	284
	Peninsular Malaysia	95	99	110	140
	India	64	80	93	126
	South Africa	267	255	263	309
TOTAL	Mexico	267	297	362	518
	Brazil	495	777	856	1,196
	Argentina	142	142	148	238

Total Japanese car output is forecast to rise from 7m last year to 8.2m in 1991. With the addition of nearly 1m units of capacity in the U.S. and an

estimated 300,000 in Europe, plus the rest of the world (Australia, South Africa, Mexico, Taiwan, etc.), Japanese companies will be

supplying some 30 per cent of total worldwide passenger car demand," DRI suggests.

The report predicts that car production in Brazil, 0.65m last year, will pass the 1m level in 1988 as exports grow rapidly. By the end of the decade, Ford will probably be exporting 50,000-60,000 Escorts from Brazil to Europe, and 35,000 Sierras (which go into production in Brazil in 1987-88), forecasts DRI.

General Motors is expected to increase exports of its J car (Ascenda/Cavalier) from Brazil to Europe to an annual 20,000 to 30,000. At present, it supplies Brazilian cars only to Iceland.

Volkswagen is working on a new model for the Brazilian subsidiary which "opens up the possibility that VW will increase its penetration of Middle East and African markets with the Brazilian-sourced model."

The DRI report provides forecasts for car registrations and production by manufacturer for major countries, car parts, exports and imports for 29 countries.

DRI World Autos Report #950 from 30 Old Queen Street, London SW1H 9HF.

HOW CUMMINS MOVES PEOPLE (including accountants).

An in-depth report by Fleet News in January 1985 concluded that, 'reliability is the key to successful public transport'.

In the field, major operators of both express coach and fare stage bus schedules in Scotland, Northern Ireland, the West Country and the South-East spontaneously report significant reliability and economies with Cummins new L10 engine range.

Being a new range the L10 is a product of up-to-date engineering know-how, yet one with the benefit of real-life operating experience.

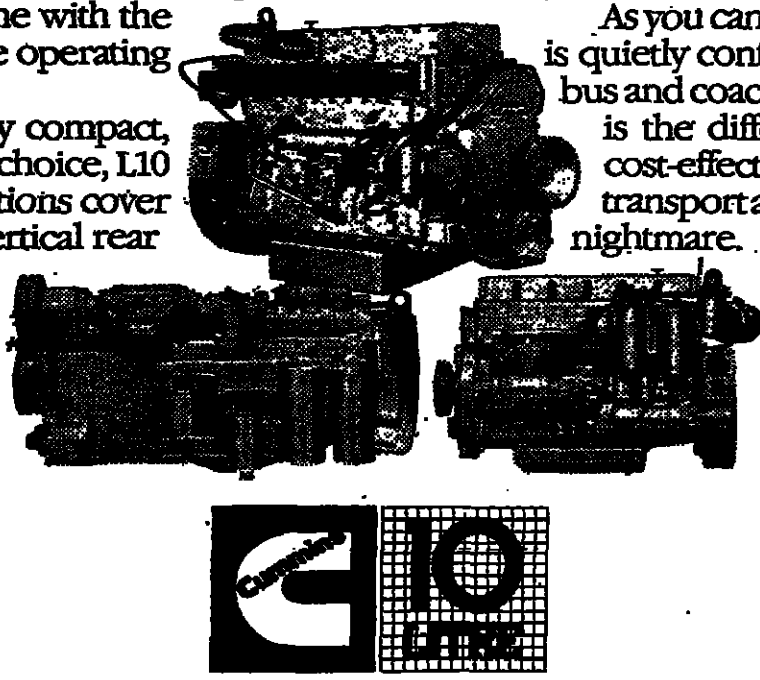
Surprisingly compact, with a wide h.p. choice, L10 engine configurations cover vertical in-line, vertical rear

transverse and horizontal for installation in new and existing chassis.

It reduces inventory for mixed operations through commonality of parts and ancillary equipment. Workshops benefit, too, by minimising the need for differing toolkits.

Full facts supporting the L10's cost-effectiveness, reliability and durability are yours from the address below. Or, at Stand 5417, Hall 5, International Exhibition of Public Transport, Brussels, from May 19th - 24th.

As you can gather, Cummins is quietly confident that the L10 bus and coach engine range is the difference between cost-effective passenger transport and an accountant's nightmare.



IT'S TAKING OVER

CUMMINS ENGINE COMPANY LTD • 46-50 COOMBE ROAD • NEW MALDEN • SURREY KT3 4QL TELEPHONE: 01-949 6171

In Singapore where else but the Shangri-La.

A world of tropical tranquility, attentive yet never obtrusive service, warm welcomes and thoughtful touches.

The Shangri-La, not necessarily the most expensive, simply the best.

Come and enjoy the pleasures and comforts of one of the finest hotels in the world at affordable prices.

Shangri-La hotel
SINGAPORE

A SHANGRI-LA INTERNATIONAL HOTEL

Shangri-La International: London (01) 581 4217
• Hong Kong (5) 242 367 • Kuala Lumpur (03) 486 536
• USA & Canada (800) 457 5050 • Singapore 737 3644
• Australia Std free (08) 222 448 • Tokyo (03) 667 7744

Shangri-La Singapore, Shangri-La Kuala Lumpur, Shangri-La Bangkok (Open 1986), Shangri-La Beijing (Open 1987).

Would you really want to recruit a Sales Director who doesn't read the FT?

Does it surprise you that the FT reaches more Department Heads in the UK whose main responsibility is for sales than any other quality national newspaper?

It shouldn't. With our comprehensive and authoritative coverage of business trends, no self-respecting Sales Director can afford to miss our pages.

You may also be pleasantly surprised to learn that advertising space on our Thursday Appointments pages is 30% cheaper than the Daily Telegraph and almost 40% cheaper than the Sunday Times.

Do we need to comment further? Call Francis Phillips on 01-248 8000 for details.

No FT...no comment.

*The European Businessman Readership Survey 1984.

A FINANCIAL TIMES SURVEY ISLE OF MAN

JUNE 28 1985

The Financial Times proposes to publish a Survey on the Isle of Man in its issue of June 21 1985. The provisional editorial synopsis is set out below: **INTRODUCTION** After the traumas of recent years in banking, the Isle of Man is now consolidating its position as an offshore centre. Deposits are flowing in and the search continues to attract more blue-chip banking operations. In parallel with these moves the Manx government is developing the industrial and commercial base in order to create a well-balanced economy.

FINANCE **TRADITIONAL INDUSTRIES** **SHIPPING**
POPULATION **COINS** **INSURANCE**
POLITICS **TAXATION** **THE FREEPORT**
THE PROFESSIONS **INDUSTRY**

Information on advertising can be obtained from:

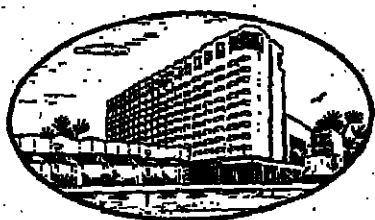
Brian Heron — Tel: 061-834 9381

or your usual Financial Times representative

The size, contents and publication dates of Surveys appearing in the Financial Times are subject to change at the discretion of the Editor.

In Dubai,
the city's first 5 Star Hotel
is the choice for those who
know the Gulf.

DUBAI
INTER-CONTINENTAL
HOTEL



THE ADVANTAGE IS INTER-CONTINENTAL®
INTER-CONTINENTAL HOTELS

Bin Yass Street, P.O. Box 476, Tel: 45779
For reservations call your nearest Inter-Continental sales office.
There are also superb Inter-Continental Hotels in Abu Dhabi, Al Ain,
Amman, Bahrain, Muscat, Riyadh, Taif and over 80 cities around the world.

Andrew Gowers on how Massey-Ferguson is boosting its African trade Ploughing a second-hand furrow

TAKE A continent with chronic shortages of food and foreign exchange. Add a company with a pressing desire to maintain a long-term presence in that continent's tractor markets.

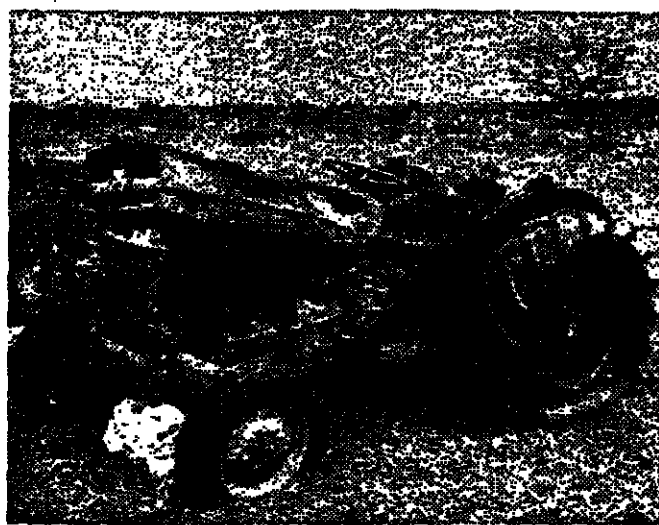
Faced with this recipe in Africa, Massey-Ferguson, the tractor manufacturer, has come up with a novel approach to business.

The scheme, masterminded from the company's Coventry operative, involves rehabilitating old tractors rather than selling new ones and has found favour in Mozambique, where — as in many other parts of Africa — a dearth of working tractors constituted a serious obstacle to boosting food production.

Canada-based Massey, which claims to be the market leader in Africa, which it supplies from factories in Britain, France, Italy and Brazil, is trying to drum up support from more African governments and from international aid organisations to extend the programme to other countries.

The idea has already been tried by British companies such as BL, with trucks and buses in some African countries.

For Massey the idea goes back to 1961, when Mozambique's Ministry of Agriculture took stock of its dilapidated tractor fleet and asked the company and its local



Up to 50 per cent of tractors in some Third World countries are immobile

distributor for help.

A national survey revealed that the country had more than 5,000 Massey-Ferguson tractors, many of which had been ruined through misuse or lack of maintenance and spare parts.

Massey, whose African sales, in common with those of other tractor manufacturers, had been progressively hit by the desperate shortage of foreign exchange in the countries

concerned, discovered it could overhaul and completely rehabilitate three of these vehicles for the price of one new one.

"We decided that we should try to help them," says M Serge Hemici, Massey's French-born parts manager of Africa. "Mozambique was a good candidate because we already had a well-established dealer network there."

The programme was set in motion with \$5m (£4.06m) of aid from the British and Brazilian governments and, by the middle of last year, Massey technicians had resuscitated about 2,000 tractors and trained more than 400 local mechanics. The average cost of the work was \$4,000 a tractor.

The Mozambique scheme is about to enter a second phase. UK officials visited the country last year to evaluate the programme and have given the go-ahead for its extension. M Hemici will visit Mozambique next month to complete a contract for phase two, which will cost less than the initial scheme.

Massey's next target is Tanzania, where the problems seem, if anything, more intractable. The country has some 3,600 of the company's tractors, nearly half of which are immobilised.

Similar large-scale programmes are being prepared for Somalia, Uganda and Nigeria.

In addition, Massey is running more modest schemes aimed at reconditioning old tractors in Zambia, Malawi and Zimbabwe. These involve supplying key spare parts rather than overhauling the tractors.

Pit waste used in £1.65m Scottish land reclamation

WORK STARTED yesterday on a £1.65m project in Bathgate, Scotland, to use colliery waste to create land for a private housing development in Britain's largest such project.

It is the result of close co-operation between the Scottish Development Agency and Lothian Regional Council and involves draining, landscaping and infilling the 116-acre Little Boghead site using 600,000 tons of colliery spoil from the

derelict slagheap at Easton Bing, which dominates Bathgate.

In addition, 250,000 tons of clay will be used to provide a capping layer on the site. Work will be completed by next June. The project is part of Lothian region's land rehabilitation programme.

Little Boghead is the only area in Bathgate earmarked for private housing. About 800 houses are expected to be built,

at an estimated cost of £20m, and a number of private house-builders, including Wimpey, which has already bought 12.5 acres, have expressed interest.

"This development will be of very positive economic and environmental benefit to Bathgate," said Mr Robin Duthie, chairman of the Scottish Development Agency. "It will help meet a shortfall of private housing land in the town on a previously undeveloped site

while at the same time removing a major eyesore.

The agency's extensive environmental and urban improvement programme is indicative of the importance we attach to this problem. In cities, towns and villages throughout Scotland many old derelict buildings, slag heaps and other industrial deformities have been removed, releasing new landscapes of industrial, recreational or amenity value.

CBI backs individual paternity leave deals

COMPANIES are making their own arrangements with employees for paternity leave, rather than operating under provisions in national trade union agreements, the Confederation of British Industry reports today.

A CBI survey of more than 100 national agreements on pay and conditions, shows that only seven provide for paid paternity leave. It says: "Very few concessions have been made over the past two years, despite a growing number of claims for paternity leave by trade unions at national level."

This indicates, says the CBI, that employers support the organisation in its opposition, endorsed by the Government, to a European Community plan to give parents three months' leave on the birth of a child.

The CBI argues that arrangements for parental leave should be voluntary so that companies deal with the matter in ways best suited to their circumstances and those of their employees. It believes the EEC draft directive would, if implemented, worsen British industry's competitiveness.

Many public corporations and public service organisations do not operate paternity leave agreements, and staff are expected to use annual holidays for this purpose, or to take unpaid leave, says the CBI.

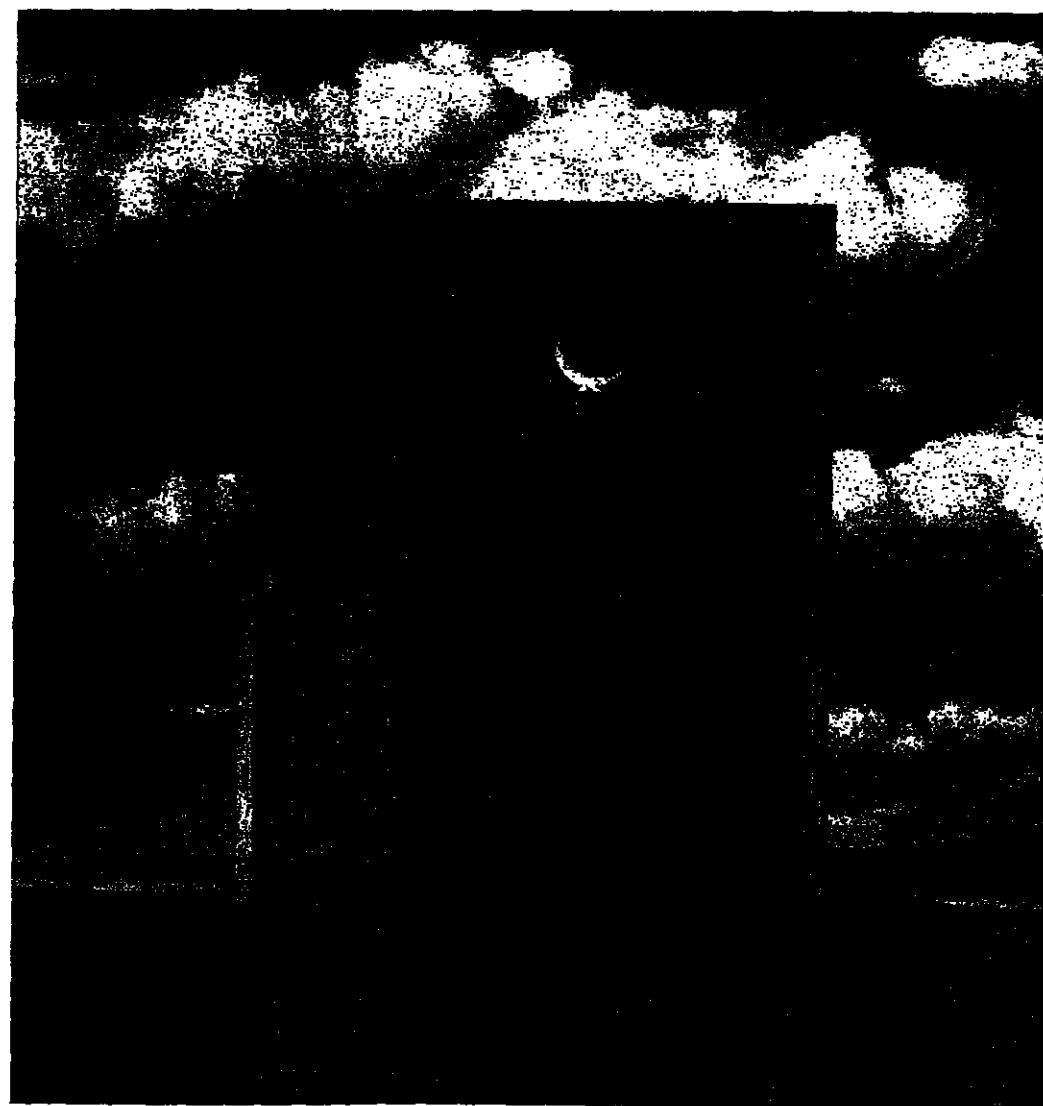
Record for Scots property campaign

THE SCOTTISH Development Agency's property campaign has sparked off a record number of inquiries.

The agency's property marketing team has received more than 300 responses about factories and land since the campaign was launched two weeks ago.

SOFTWARE AG

At Software AG we don't like to keep the future waiting.



Creating future-oriented software requires a lot of know-how. A lot of constructive ideas. And a lot of foresight in order to anticipate market needs well in advance.

That's why Software AG has a lot to offer: System Software which supplies end users comprehensive information that's easy to understand. And, because our System Software can actually reduce programming time by as much as 80%, it saves programmers a lot of headaches, too.

At Software AG we're specialists in the development and application of high-productive System Software. It's what keeps us, and our more than 1,500 customers, ahead of the competition.

Don't keep the future waiting. Contact Software AG, Dehmelstraße 3, D-6100 Darmstadt, West Germany. Tel. (061 51) 5040.

Subsidiaries in all West European countries.

LETTERS TO THE EDITOR

Ripples from retailing

From Rowena Mills

Sir,—Over the past half decade the supermarkets increased their total share in leaps and bounds. In 1974 they accounted for 52.6 per cent of total grocery trade turnover, by 1980 this had increased to 67.6 per cent, by 1983 to 73.5 per cent, and by 1984 this had moved to well above 75 per cent. While the Co-ops have suffered to some degree, the greatest impact has been felt by the independent grocers. Their share of the grocery trade is now around 11 per cent, which is roughly two-fifths of the 1974 level of 26.5 per cent.

It is estimated that as each new supermarket opens, as many as 28 private businesses close. This goes to explain the sharp fall in the number of people employed in this sector. What is not so clear, however, is how the supermarkets are able to offer that overwhelming attraction of a much lower price than that offered by the smaller shop. The answer is that their very rapid growth in market strength has enabled them to adopt a wide range of practices designed to depress the cost of the product to themselves.

There is frequent refusal to comply with suppliers' requests for a justifiable cost-based product price increase, and when it is accepted it takes many weeks to be implemented. Extended credit is demanded (anything up to 120 days has been known to be "requested") while reputable published figures show that the average credit period for the supermarkets themselves is between two and three days. This gives the supermarket a huge cash flow advantage with all its implications for financing investment.

Loss-leading is forced upon brand leaders, with delisting if the demand is not complied with. While reasonable discounts for volume are commercially and ethically acceptable, supermarkets also impose both over-riding and retrospective

discounts; the penalty for the supplier not to concede these is delisting.

With interest rates as high as they are, stockholding is costly; the supermarkets increasingly impose a policy of "just in time" off-take from suppliers. Not only does this mean that the latter are financing stockholding, but it also means that they are subject to a very high degree of uncertainty in terms of weekly production planning, and, inevitably, long-term planning as well.

The pressure to increase own-label sales by supermarkets is yet another means of cutting costs at the expense of the established brand leader, who is coerced into supplying the own-label products. Increasingly too, such own-label supplies are sourced from abroad—the import of beans in tomato sauce, for example, increased over three hundred-fold between 1978 and 1983.

The effect of the overwhelming market strength of the supermarkets will not simply be continued closures and falling employment in independent retail businesses. There have already been and will continue to be very serious consequences for a huge area of UK industry—food and beverage industries, household products, toiletries and cosmetics—and to their suppliers, particularly the package manufacturers.

There are also wider implications for the UK economy as a whole—for example the rapidly growing practice of sourcing from abroad must inevitably affect the UK balance of payments, and the closing down of town and city centre businesses at the expense of out-of-town growth will put increased pressure on the remaining ratepayers.

This situation can only be exacerbated as more and more independent retailers disappear and the supermarkets carry their war into each other's arena.

Rowena Mills,
PO Box 594,
London W8.



Protecting the public and changes in the latent defects law

From the Vice-President, Practice, Royal Institute of British Architects

Sir,—It is encouraging to see Dr A. E. Hermann, your legal correspondent (Business Law, April 25), endorsing at least some of the RIBA comments on the report of the Law Reform Committee on latent defects.

The people with the greatest involvement in new buildings are those who commission, own, occupy and use them. It is the consumer who is at most risk and who will benefit most from the radical changes in the law called for by the RIBA.

Under current law anybody who suffers loss and damage from some latent or hidden defect in a building has to prove either a breach of contract or negligence by some party in order to obtain a remedy but he can bring an action only within six years from the often unknown date of the damage. The LRC report is only concerned with the period during which the claimant might exercise his rights in negligence claims, and suggests its extension by three years from the time the plaintiff has or could have dis-

covered the damage, with a cut-off of 15 years from the date of the alleged negligent act. That this falls dismally to clarify even that one small issue is perhaps a measure of the complexity of the problem.

Many building cases are in litigation for five years or more and commonly involve five or more defendants each seeking to defend himself and pass at least some of the blame on to others. Legal costs and the charges of professional expert witnesses escalate exponentially. It is the experience of underwriters insuring architects that 60 per cent of their expense goes in legal costs and only 40 per cent in the payment of damages.

Even if he wins his case, the claimant will always be out of pocket. His uncovered costs may exceed the amount of damages he has received. The existence of a latent defect is not necessarily evidence of culpability. There will always be some buildings which will fall in some degree and when that occurs somebody will suffer a loss that may be catastrophic. Assuming that he has not brought his trouble on himself

by misuse, abuse or failure to maintain, then he needs to be compensated. It is for these reasons that the RIBA is calling for legislation designed to deal specifically with defects in buildings. The uncertainties in the existing system are in the interests of nobody except the lawyers and the professional experts.

There needs to be certainty of the amount of compensation available and certainty of time for which it would be available. Then the building producers would be able to arrange proper insurances. Beyond those statutory limits the building owner should arrange his own insurances.

There is a real need to keep disputes about building defects out of the courts.

The suggestion of expert arbitration made by your legal correspondent certainly bears further examination. Again, this could only be introduced by a radical change in the law. Dr Hermann has made a number of very useful suggestions. We could have made others. But what we want to do is sit down with representatives of all sections of the construction industry, those who

commission buildings and the Government, to sort out a legal framework within which the public will be properly protected and will still obtain good buildings at a sensible cost.

Raymond J. Cecil,
23-24 Warwick Street, W1.

Mainlining into London

From Mr A. Watkinson

Sir,—I was pleased to see Mr Keith McDowall's letter (May 9) explaining British industry's urgent need for more and better roads.

It should be remembered that 90 per cent of traffic goes by road, but the railways continue to monopolise the best routes that lead into the city centres.

Duplicated main lines such as the Midland railway leading into St Pancras would make excellent roads taking traffic from the M1 into central London and cutting out the appalling traffic jams at Swiss Cottage.

A. I. Watkinson,
3 Otley Road, Harrogate, Yorks.

Unemployment in Germany

From Mr G. Miller

Sir,—The unemployment situation in Britain is a cause for concern to us all. It is not helped when trade unions and Labour parliamentarians take the attitude that it is perfectly justified to refer to "4m" unemployed even when the actual figures are under 3.5m. When challenged they suggest this is quite reasonable taking into consideration that there are some thousands of young people on training schemes and others not claiming unemployment benefits who really are unemployed and can therefore be included in the unemployment figure!

When this rule is applied to Germany, so beloved by commentators and political opponents as an example of what other Governments have been able to achieve, the figures are very startling indeed. Germany has at present—and on average—1.7m youngsters on training schemes. They are paid between DM 600 and DM 700 per month (€160-€190 per month, or roughly £40-€50 per week), a figure which these critics would claim to be totally unacceptable in a civilised western country. That the Germans find these rates acceptable and logical (the youngsters are after all being given training by the employer), is quietly ignored. As an employer in Germany I can vouch for the fact that young people apply up to 9 months ahead of completing school for a position as "trainee," and consider themselves very fortunate when such a post is offered them. That no unemployment pay is paid unless the person concerned has worked for 12 months immediately before his application for unemployment pay no doubt also plays a significant role. Germany also has compulsory military service and there are on average in any 12 months approximately 600,000-700,000 men on service.

Taking these figures together, you have in any one

year a total of 2.3m to 2.4m people who would be classified by the trade unions and Opposition as unemployed—a figure which, when added to the official unemployment figures, gives a German unemployment figure of 4.7m to 4.8m. If you add in the people not eligible for unemployment pay, the figure for Germany would look very bad indeed.

In one respect the young people in Britain who object to the YTS scheme are right: it is highly unlikely that they will learn enough in one year to equip them for a job in life. The German system runs for 3 years, has day release for theoretical training, is paid for by the employer, partly through the compulsory membership of the local Chamber of Commerce and Industry, and he has a curriculum laid down for the 3 years training. He is however under no obligation to offer the trainee employment when the trainee successfully completes his training. For the trainee who fails there is virtually no hope at all of a delayed job. The German system accepts young people up to the age of 21, although 18-19 is more usual. The system is tough, but the results are excellent.

It is regrettable that a country capable of putting together a Task Force in a matter of weeks should be incapable of putting together a training scheme for people in less than 2-3 years. If really intolerable that we should deny the youth of today the opportunity of receiving acceptable vocational training because of the bureaucracy surrounding these training schemes. It is a disgrace when it happens at a time when we apparently have a surplus of teachers.

The time has come for action—and the country as a whole would back such action if as a result we give the children of today the prospect of a better and worthwhile life.

G. B. Miller,
Martenusstr 22,
D-2400 Karschenbroich 2,
West Germany.



Come under our wing
for all your insurance needs

Our U.K. branch network and international group of companies meet the insurance needs of industry—from the very largest companies to the smallest and newest.

Put simply, we offer the right contracts at the right price.

For all general insurance, liability cover, engineering inspection and industrial safety advice, as well as life assurance and pensions, you can rely on us.



Eagle Star

Foreign Exchange & Money Broking

The Financial Times proposes to publish a survey on the above subject on Monday 3rd June 1985.

For details of advertising rates please contact:

NIGEL PULLMAN, BRACKEN HOUSE,
10 CANNON STREET, LONDON EC4P 4BY
TEL : 01-248 8000, EXTN 4063

Publication date is subject to change at the discretion of the Editor

FT FINANCIAL TIMES CONFERENCES
June Events

Foreign Exchange Risk in 1985

Hotel Inter-Continental, London
3 & 4 June 1985

This year's conference comes at a most interesting time on the foreign exchange markets. Corporate treasurers and finance directors will explain their strategies and tactics, bankers will discuss their techniques and, in particular, the new ones now available and forecasters will look at the currency outlook.

The Sixth Paper & Pulp Conference

Hotel Inter-Continental, London
10 & 11 June 1985

This top-level meeting on paper and pulp, the sixth to be organised by the Financial Times, will examine the industry's prospects and problems in coming years and assess how companies can best adjust to changing market and investment conditions. The problems of pricing and fluctuating currencies, the strong move into new technologies, and the publishing and office markets will also be reviewed.

World Gold in 1985

Lugano, Switzerland
11 & 12 June 1985

Financial Times World Gold conferences have established a reputation for topicality, authority and lively presentation and are always strongly supported. This year's programme, to be chaired by Mr Robert Guy and Mr Robert Strebel, will include two major forum sessions—one looking at the world's major gold centres and the other assessing the main areas of investor interest.

World Electronics—Global Market Approach

Hotel Inter-Continental, London
18 & 19 June 1985

This year's major forum on World Electronics will be the eighth to be arranged by the Financial Times. A most distinguished panel of industry and government speakers will give their views on the key issues and trends in the industry in the US, Japan and Western Europe. The electronics industry in the late 1980s, the global challenges and the strategies for success, why some countries innovate more than others, will be among the themes addressed.

The Financial Times Conference Organisation
Bentley House, Arthur Street, London EC4R 3BS
Tel: 01-421 1325 Telex: 27347 FTCONF G



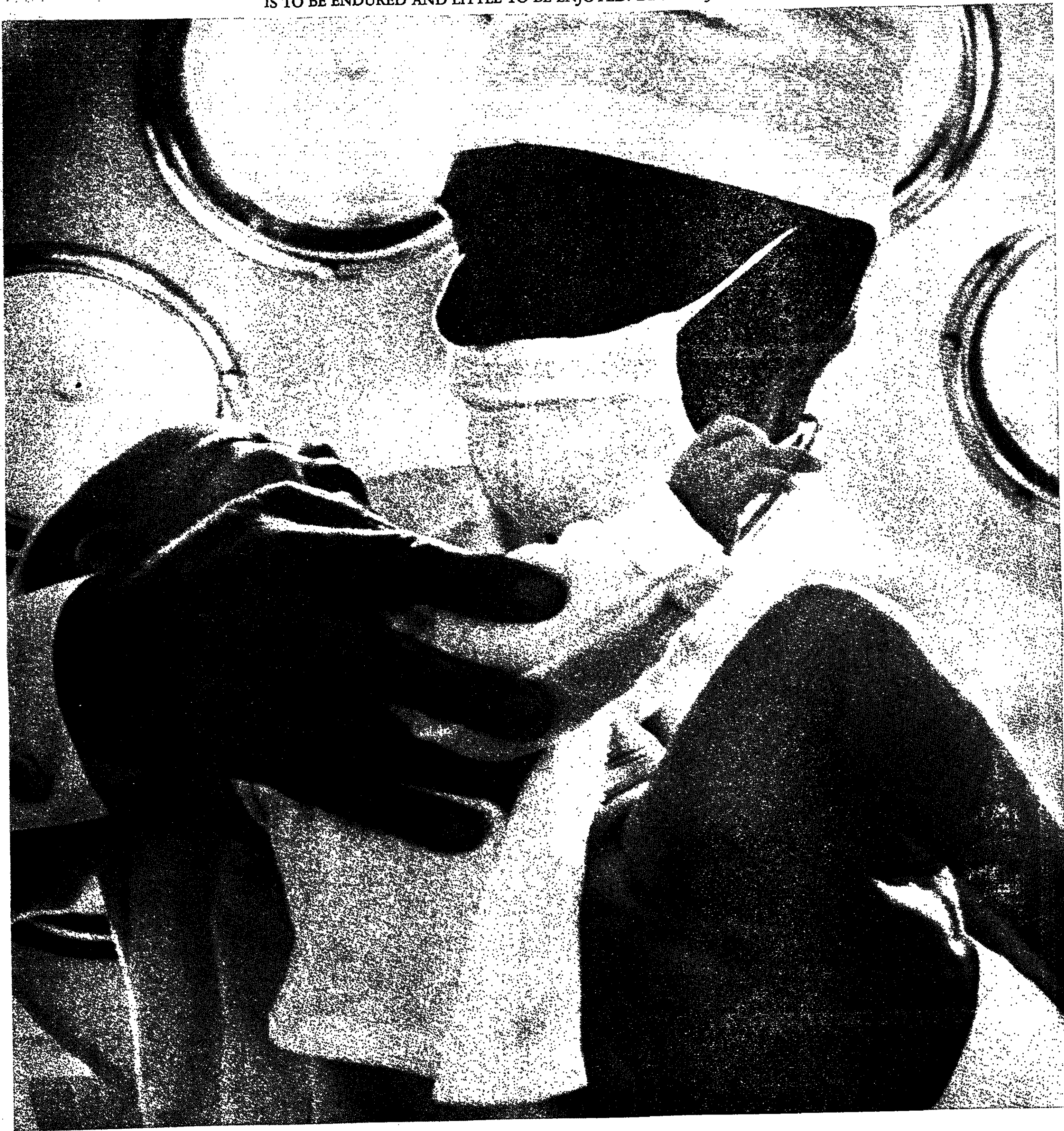
FINANCIAL TIMES CONFERENCES

Please forward details of my interest in the following conference(s):

☐ Foreign Exchange
☐ Paper & Pulp
☐ World Gold
☐ World Electronics

Name _____
Title _____
Company _____
Address _____
City _____ Country _____
Tel _____
Telex Company _____

"HUMAN LIFE IS EVERYWHERE A STATE IN WHICH MUCH IS TO BE ENDURED AND LITTLE TO BE ENJOYED" Dr. Samuel Johnson 1765.



COLT ON THE ENVIRONMENT.

We have spent a lifetime improving the working conditions in which people live and work. Our philosophy is simple—to improve production you first have to improve the producer.

COLT.
THE ESSENTIAL ELEMENT.
Colt International Limited, Havant, Hants

UK NEWS

Pit union future 'threatened by debt'

By Our Labour Staff

THE NATIONAL UNION OF Mineworkers (NUM) is in such deep debt that its very existence is in jeopardy, Mr Peter Heathfield, its general secretary, said yesterday.

Speaking at a meeting at the annual conference in Brighton of the Civil and Public Services Association, he said he believed the labour movement in general had to decide whether the NUM should continue to function.

Referring to the legacy of the year-long miners' strike Mr Heathfield said: "The assets that remain will not meet the debts we have incurred. The money we have borrowed will more than swallow up the cash that is frozen at the bank, or held by the Receiver."

The National Coal Board (NCB) yesterday made a further move to remove the possibility of a potentially-damaging ban on overtime by the pit supervisors' union Nacods. A Nacods ballot of its membership is expected to show a decision in favour of the action over pit closures.

The NCB said it had written to Nacods assuring it that any decision related to pit closures would be taken within the industry's colliery review procedure.

Glaxo gets 50% stake in Japanese venture

By TONY JACKSON

GLAXO, the leading UK drug company, has formed a joint venture with Japanese drug company Tanabe Seiyaku to make and market a new antibiotic. The drug, code-named TA 5901, is a cephalosporin developed by Tanabe and scheduled to reach the market in about 2½ years.

The deal was sketched in outline by Glaxo last October. However, the final agreement, giving Glaxo a half share of the new company, Tanabe Glaxo, gives the UK company a larger stake in the new drug than had been expected.

Clinical development work and subsequent manufacture and sales will be handled by Glaxo worldwide.

outside Japan, with the exception of some Far East countries. In addition, Glaxo will have a share in marketing in Japan itself, through its own associate Nippon Glaxo.

Tanabe, whose origins go back to the 17th century, is one of the leading research-based drug companies in Japan. It has had links with Glaxo ever since the British company first entered the Japanese market in 1970. In 1981 Glaxo chose Tanabe for the Japanese marketing of Zinacef, its second-generation cephalosporin.

Though little is yet known about the new Tanabe drug, advance data

indicate that it is a highly potent broad-spectrum antibiotic. Injectable cephalosporins are commonly used for seriously ill hospital patients with reduced resistance to general infections.

It is increasingly common for Japanese drug companies to reach agreements with Western partners on developing new drugs, particularly as Japanese research has become more successful in coming up with new compounds. Although straightforward licensing agreements have been more common in the past, it seems likely that closer links of this kind will become more frequent.

Euro-fighter project may be stalled

By LYNTON McLAIN

PLANS for a European fighter aircraft (EFA) programme of 1,000 aircraft look set to stall at Thursday's meeting of defence ministers in Rome. The programme is crucial to the newly privatised British Aerospace to follow the Tornado bomber when work on that runs out in 1987-88.

The EFA would replace the RAF Jaguar and Phantom fighter bombers in 1995 and aircraft in the other

four nations participating in the project.

The programme, embracing the UK, France, West Germany, Italy and Spain, is unlikely to proceed to the project definition stage on Thursday, as ministers had hoped.

The UK is determined that no one nation should emerge as a flag-waver claiming leadership of the programme. The UK view is that the project is supposed to be an

equal partnership. There has been fierce insistence by France that its aircraft industry should have the dominant share of the work and the design leadership.

The UK still favours a five-nation agreement to build a European fighter aircraft, but Whitehall doubts that final agreement will be reached at the meeting. A five-nation solution would be cheaper than alternatives.

Moderate Tory group meets with scepticism

By Peter Riddell, Political Editor

TIMING is everything in politics. So the significant point about the launch of the Conservative Centre Forward pressure group by Mr Francis Pym and his band of 30 to 40 fellow Tory MPs is not their identity nor their views, both of which are so far largely predictable. It is their decision to go public now after months of private agonising.

A similar point applies to the unveiling by Mr Peter Walker, the Energy Secretary, of his alternative manifesto (political programme) on May 2.

Their common view is that the political mood among Conservative MPs is now receptive for the advocacy on one-nation Toryism after six years of Thatcherism.

Yet the initial reaction at Westminster yesterday was more of amusement and scepticism than any belief that the political firmament is about to be shaken.

Admittedly, there is widespread unease among Conservative MPs, probably more than at any time since 1981. The rise in unemployment, the debate over the future of local rates (property taxes) and the social security reviews have all been unsettling.

The local elections two weeks ago were a further jolt, when the Tories lost control of several county councils while the Liberal/Social Democrat Alliance gained ground.

Tory MPs report that even traditional supporters are wavered about Mrs Margaret Thatcher's style (seen as too bawling and insensitive) and about some policies.

This concern has, as usual in the Tory tribe, surfaced indirectly in complaints about image. A survey by the BBC Newsnight programme of 200 Conservative backbenchers showed that three quarters were worried about the presentation of policy and two fifths wanted the tone in which policies were presented to be changed. But only 44 per cent of those surveyed agreed with Mr Walker that the Government can and must do something now to reduce unemployment, though 56 per cent disagreed.

All this represents apprehension and uncertainty rather than open revolt. There is still plenty of time before the general election, although patience may be less in a year's time. Most important of all, hardly any Tory MPs believe that policy will change in any fundamental respect since Mrs Thatcher and her allies remain firmly in charge and unchallengeable until after the next general election.

In this light Conservative Centre Forward faces a difficult task. By forming an open group, it risks appearing as a challenger to Mrs Thatcher and thus alienating mainstream Tories who see such a move as both pointless and disloyal.

The group's supporters say they are concerned with policies, not personalities. Yet many of their leaders are noted critics of the Government and Mr Pym does not disguise his bitterness about being sacked as Foreign Secretary by Mrs Thatcher two years ago.

The group says it will stress the many points on which it agrees with the Government as well as the eight or nine issues on which it has reservations. Yet, beyond the presentation of alternatives, what is there? The Government was yesterday arguing that any differences over economic policy are much less than in, say, 1981.

After all, many of the group's leaders have refused to support, and occasionally voted against, the Government on economic and local government issues.

A key difference may simply be co-ordination. The leading "wets" - the moderate wing of the party - have been notoriously bad at working together and Mr Pym has hinted at the possibility that the group may vote together against the Government occasionally.

The other question concerns the breadth of membership. The 32 names so far revealed are mainly hard-core "wets". Some other, surprising names from the Tory mainstream will apparently be unveiled, possibly by Mr Pym in his formal launching speech in Oxford today.

NatWest expects strong growth and decline in interest rates

By ROBIN PAULEY

BRITAIN'S economic growth this year will be stronger than that of West Germany, France and Italy, Mr David Kern, manager and chief economist of National Westminster Bank's market intelligence department, predicts today.

In a bullish report in the bank's economic and financial outlook, Mr Kern forecasts that base rates will be down to 10 per cent by the year-end, suggesting that the recent rise in money supply figures will not reverse the underlying downward trend of interest rates. Sterling is likely to remain erratic, moving in the \$1.10 to \$1.25 range over the next 1½ years.

Mr Kern warns that, although Britain's economic performance will remain satisfactory in the medium term with growth above the EEC average, the problem of unem-

ployment will clearly "dominate economic and political thinking over the next few years." It will gradually be increasingly important in determining trends in the financial markets.

The high level of economic growth - 3 per cent this year including three quarters of a percentage point "rebound" from the miners' strike - will slacken towards the end of 1985 and again in 1986, when gross domestic product will rise by only 1½ per cent. But this slowdown will be short-lived, and faster growth will resume from 1987 onwards, says Mr Kern.

Economic performance in the U.S., he predicts, will not be as strong in the next couple of years as it was in 1984. But the economy's medium-term outlook is resilient.

as is that of the dollar. However, the recent upsurge in the value of the dollar is unlikely to be sustained, and its value will probably be adjusted downwards over the next 18 months. He forecasts a fall to DM 3 by the end of this year and to DM 2.80 by the end of 1988.

Oil prices could well fall temporarily to \$25 a barrel or slightly less later this year as a result of slow growth in world consumption and Opec production remaining well below capacity. Mr Kern expects oil prices then to average \$34 a barrel in 1986, rising at a slower rate than inflation to \$31 a barrel by 1988.

The outlook for U.S. interest rates over the next 18 months appears stable within a margin of 1½ percentage points on either side of their current levels.

AP wins Mercedes contract

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

Automotive Products (AP) of Leamington has won an order to supply suspension joints for Mercedes cars. "This is the culmination of intensive efforts in the past four years to join the select band of foreign suppliers which supply Daimler-Benz in West Germany," AP said yesterday.

The suspension joints, made to D-B's own specification, will go into the new Mercedes 190 and 200-series cars which have combined annual production levels approaching 500,000. In keeping with D-B's purchasing practices, AP will start as a minority supplier and increase its sales according to supply performance.

D-B is also at an advanced stage testing further AP steering and suspension units for the same models. The UK company also expects to add another West German manufacturer to the list of Continental car companies it supplies.

AP supplies clutches and brakes of its own design to Fiat in Italy and Ford of Germany, among other customers.

Lucas Girling has developed an anti-lock braking system for motorcycles and says it is negotiating with a number of motorcycle producers about its possible fitment as original equipment.

A spokesman said the price would be less than £250 per unit - precisely how much less depending on production volumes.

The company refused to identify the motorcycle manufacturers involved. The Transport and Road Research Laboratory has placed a collaborative contract with Girling, under which BMW motorcycles are being fitted with the system for extended trials by five police forces in the UK. However, Girling said this did not mean that the West German motorcycle maker was necessarily a potential client.

Anti-lock braking systems for cars originated in the UK with the Dunlop Maxaret system. But they did not become a commercial success until electronic-based systems were devised by West German producers in the late 1970s.

Girling appears, however, to be the first into the motorcycle field with such a system, which is regarded by the transport laboratory as having significant safety implications. Powered two-wheelers account for only 2 per cent of total vehicle mileage in the UK, but for 20 per cent of accident casualties. According to the laboratory more motorcycle accidents are caused by inadequate or incorrectly applied braking which the system, through preventing the wheels locking under braking, can avert.

Girling's anti-lock system for cars is expected to make its first appearance later this year.

NOTICE OF REDEMPTION

To the Holders of

Compañía Anónima Nacional
Teléfonos de Venezuela

8¼% Guaranteed Sinking Fund Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of December 15, 1972, providing for the above Debentures, \$750,000 principal amount of said Debentures bearing the following serial numbers have been selected for redemption on June 15, 1985, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest thereon to said date:

OUTSTANDING DEBENTURES OF \$1,000 EACH OF PREFIX "A" BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

ALSO OUTSTANDING DEBENTURES OF \$1,000 EACH OF PREFIX "A" BEARING THE FOLLOWING NUMBERS:

On June 15, 1985, the Debentures designated above will become due and payable in full in coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10015, or (b) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris and Zurich; Bank Moes & Hope NV in Amsterdam; Credito Romagnolo S.p.A. in Milan and Rome and Credito Industrial d'Albania et de Lorraine, S.A. in Luxembourg. Payments at the offices referred to in (b) above will be made by check drawn on a dollar account, or by transfer to a dollar account maintained by the payee with a bank in New York City. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with, a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient fail to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an exempt IRS Form W-9, certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due June 15, 1985 should be detached and collected in the usual manner. On and after June 15, 1985 interest shall cease to accrue on the Debentures herein designated for redemption.

Compañía Anónima Nacional Teléfonos de Venezuela

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF \$1,000 EACH

347	1302	3347	4197	6200	7983	8370	10070	10900	11947	12202	12707	13170	14802
461	1305	3370	4247	6261	7989	8388	10113	10902	11957	12205	12709	13174	14805
512	1312	3382	4259	6270	7992	8391	10116	10905	11960	12208	12712	13177	14808
563	1319	3395	4272	6283	7995	8394	10119	10908	11963	12211	12715	13180	14811
614	1326	3408	4285	6296	7998	8397	10122	10911	11966	12214	12718	13183	14814
665	1333	3421	4298	6309	8001	8400	10125	10914	11969	12217	12721	13186	14817
716	1340	3434	4311	6322	8004	8403	10128	10917	11972	12220	12724	13189	14820
767	1347	3447	4324	6335	8007	8406	10131	10920	11975	12223	12727	13192	14823
818	1354	3460	4337	6348	8010	8409	10134	10923	11978	12226	12730	13195	14826
869	1361	3473	4350	6361	8013	8412	10137	10926	11981	12229	12733	13198	14829
920	1368	3486	4363	6374	8016	8415	10140	10929	11984	12232	12736	13201	14832
971	1375	3499	4376	6387	8019	8418	10143	10932	11987	12235	12739	13204	14835
1022	1382	3512	4389	6400	8022	8421	10146	10935	11990	12238	12742	13207	14838
1073	1389	3525	4402	6413	8025	8424	10149	10938	11993	12241	12745	13210	14841
1124	1396	3538	4415	6426	8028	8427	10152	10941	11996	12244	12748	13213	14844
1175	1403	3551	4428	6439	8031	8430	10155	10944	12000	12247	12751	13216	14847
1226	1410	3564	4441	6452	8034	8433	10158	10947	12003	12250	12754	13219	14850
1277	1417	3577	4454	6465	8037	8436	10161	10950	12006	12253	12757	13222	14853
1328	1424	3590	4467	6478	8040	8439	10164	10953	12009	12256	12760	13225	14856
1379	1431	3603	4480	6491	8043	8442	10167	10956	12012	12259	12763	13228	14859
1430	1438	3616	4493	6504	8046	8445	10170	10959	12015	12262	12766	13231	14862
1481	1445	3629	4506	6517	8049	8448	10173	10962	12018	12265	12769	13234	14865
1532	1452	3642	4519	6530	8052	8451	10176	10965	12021	12268	12772	13237	14868
1583	1459	3655	4532	6543	8055	8454	10179	10968	12024	12271	12775	13240	14871
1634	1466	3668	4545	6556	8058	8457	10182	10971	12027	12274	12778	13243	14874
1685	1473	3681	4558	6569	8061	8460	10185	10974	12030	12277	12781	13246	14877
1736	1480	3694	4571	6582	8064	8463	10188	10977	12033	12280	12784	13249	14880
1787	1487	3707	4584	6595	8067	8466	10191	10980	12036	12283	12787	13252	14883
1838	1494	3720	4597	6608	8070	8469	10194	10983	12039	12286	12790	13255	14886
1889	1501	3733	4610	6621	8073	8472	10197	10986	12042	12289	12793	13258	14889
1940	1508	3746	4623	6634	8076	8475	10200	10989	12045	12292	12796	13261	14892
1991	1515	3759	4636	6647	8079	8478	10203	10992	12048	12295	12799	13264	14895
2042	1522	3772	4649	6660	8082	8481	10206	10995	12051	12298	12802	13267	14898
2093	1529	3785	4662	6673	8085	8484	10209	10998	12054	12301	12805	13270	14901
2144	1536	3798	4675	6686	8088	8487	10212	11001	12057	12304	12808	13273	14904
2195	1543	3811	4688	6699	8091	8490	10215	11004	12060	12307	12811	13276	14907
2246	1550	3824	4701	6712	8094	8493	10218	11007	12063	12310	12814	13279	14910
2297	1557	3837	4714	6725	8097	8496	10221	11010	12066	12313	12817	13282	14913
2348	1564	3850	4727	6738	8100	8499	10224	11013	12069	12316	12820	13285	14916
2399	1571	3863	4740	6751	8103	8502	10227	11016	12072	12319	12823	13288	14919
2450	1578	3876	4753	6764	8106	8505	10230	11019	12075	12322	12826	13291	14922
2501	1585	3889	4766	6777	8109	8508	10233	11022	12078	12325	12829	13294	14925
2552	1592	3902	4779	6790	8112	8511	10236	11025	12081	12328	12832	13297	14928
2603	1599	3915	4792	6803	8115	8514	10239	11028	120				

Minet syndicate losses may total over £130m

BY JOHN MOORE, CITY CORRESPONDENT

LLOYDS underwriting members whose affairs are managed by interests of Minet Holdings, the insurance broker, were told yesterday that their total losses could be at least £130m.

Nearly 500 underwriting members met at the Royal Festival Hall in London to hear the full extent of their losses from the Lloyd's underwriting agency of Minet, Richard Beckett. They have to meet the losses from their private wealth.

The Richard Beckett underwriting agency manages the affairs of 1,500 members of the Lloyd's insurance market. The members, whose affairs the agency supervises, include the Duchess of Kent, Viscount Portman, Mr Charles Longbottom, a former Conservative MP, and Mr Adnan Kasboggi, the Middle East businessman.

The bulk of the losses have fallen on 400 members. One farmer who invested in Lloyd's stands to lose more than £500,000, while the average individual losses run at about £200,000.

During the last two years the members have been told by the Beckett agency that:

- £40m of the underwriting members' funds have been allegedly misappropriated by former executives of the agency, Mr Peter Cameron-Webb and Mr Peter Dixon.
- £40m of trading losses hit the 1981 underwriting account.
- £20m of trading losses hit the 1982 underwriting account.

Yesterday the members were warned that the losses for the period between 1979 and 1984 in total could top £130m. So far Minet has provided the members with £40m of funds to compensate them for the missing money. The members used the funds to pay off trading losses. But no further direct cash aid is to be provided by Minet and the Beckett agency is to be closed at the end of the year.

A large part of the losses fall on syndicate 618 into which 400 members are grouped. Mr Ralph Bailey, a newly appointed underwriter for the syndicate, told the hushed and anxious audience yesterday that the losses had arisen on "umbrella" insurance arrangements.

Under these arrangements the syndicate concentrated on insuring U.S. liability business, such as product liability, pollution, medical malpractice and personal injury. There had, he said, been an increase in asbestos liability claims and "a dramatic deterioration" in the results.

It has also emerged that the syndicate took on more business than it was entitled to under Lloyd's financial limits during 1983. The syndicate had laid off large parts of its business with other syndicates under the management of the Beckett agency.

A "rescue" plan is under consideration whereby underwriting members will only be asked to pay £7m to £8m a year to finance the cash requirements of the syndicate, rather than meet the claims in full.

Approval of such a proposal will be required from the Department of Trade and Industry, the ultimate supervisory body of the Lloyd's insurance market.

Mr Graham White, managing director of the Beckett agency, said after the meeting that he had received "heart-rending" letters from underwriting members hit by the losses.

Within the next two months, members of the syndicates at the Beckett agency will have to show that they have enough money to meet their liabilities, otherwise the Lloyd's authorities will suspend them from underwriting. They may be declared in default. Lloyd's will meet policyholders' claims on their insurances from a £134m central fund.

Last night a steering group of underwriting members, whose honorary chairman is Lord Goodman, a leading British lawyer, were discussing the next steps in a planned legal campaign against the agency.

Mr White said that the meeting, which lasted over two hours, was "tense." He said: "Frankly it is a black day. But we must do everything we can to keep the syndicates running. They represent £75m of premium income for Lloyd's. I deplore what has happened and we have stressed to the members that we will help them all we can."

Government orders fire safety checks at all sports stadia

BY MARGARET VAN MATTEM, PARLIAMENTARY CORRESPONDENT

SAFETY arrangements at all sports stadia in Britain are to be checked as part of a series of measures set in hand by the Government to prevent any repetition of Saturday's fire disaster at Bradford City's football ground, which cost the lives of at least 53 people.

Mrs Margaret Thatcher, Prime Minister, Mr Neil Kinnock the Opposition leader and the leaders of the other political parties were in their places in the House of Commons yesterday as MPs in all quarters of the House deplored the tragedy and paid tribute to the heroism of those who risked their own lives in trying to help fans, trapped in the blazing wooden stand to safety.

Questioned about reports that the fire, which engulfed the entire stand within four minutes, was started by a smoke bomb Mr Leon Brittan the Home Secretary, said the chief constable of West Yorkshire, "does not feel that he as yet knows the cause of the fire in spite of the various allegations that have been made."

Mr Gerald Kaufman, Labour's shadow Home Secretary, strongly criticised the Government's decision that the inquiry into the disaster - to be conducted by Mr Justice Popplewell - should also deal with the crowd disorders which marred Saturday's game between Birmingham and Leeds and resulted in the death of a 15-year-old schoolboy.

The Government also came under strong pressure from both sides of the House to ensure that a substantial slice of the money which the Exchequer secures from foot-



Leon Brittan



Gerald Kaufman

ball - through pool betting duty and VAT on admission charges - is made available to help pay for the costly ground improvements which many clubs seem certain to be required to carry out.

Mr Justice Popplewell is expected to visit Bradford today. Mr Brittan said the inquiry's fundamental task would be to ensure that the demands of safety, on the one hand, and control, on the other, were not only each satisfied in themselves but also satisfied compatibly with each other.

Mr Brittan also announced that in addition, and in parallel with the work of the inquiry, he had decided to designate all grounds in the Third and Fourth divisions of the Football League so that they become subject to the system of safety certification under the Safety of

Sports Grounds Act 1975, which so far has only applied to the grounds of First and Second Division clubs.

He envisaged that the new programme of designation would result in any necessary crowd safety work which was required being identified before the start of the new football season in August.

Mr Brittan told MPs that he was asking chief fire officers immediately to visit unlicensed sports stadia in their areas to advise management on what steps they should take to secure proper standards of crowd safety in their particular circumstances. He confirmed that the programme of measures agreed to combat football hooliganism at last month's meeting between Government leaders and representatives of the football league at 10 Downing Street would go ahead "with renewed urgency."

Civil service union proposes pay policy talks with Alliance

BY DAVID BRINDLE IN BRIGHTON

MR ALISTAIR GRAHAM, general secretary of the Civil and Public Services Association (CPSA), the biggest civil service union, yesterday proposed talks with leaders of the Social Democrat-Liberal alliance, as well as with the Labour Party, about the pay policy of a future government.

His suggestion, made in his opening address to the CPSA's annual conference, is one of the first public admissions by a union leader that the alliance could have at least a share of power after the next general election.

The proposal caused surprisingly little reaction at the left wing dominated CPSA conference at Brighton. However, it seems certain to provoke criticism in the wider labour movement, especially as it comes at a time when Labour and the unions are feeling their way towards agreement on an economic compact.

Mr Graham said there were signs that "the anti-Thatcher majority" could form a government and "we therefore need to be prepared to talk to people like Neil Kinnock and Roy Hattersley (the Labour leaders) and possibly the leaders of the alliance about how we could develop a pay policy which allows us to catch up what we have lost over a number of years."

This acceptance of the need for some form of pay control was almost immediately countered by Mr Leslie Christie, general secretary

designate of the Society of Civil and Public Servants, which will today consider a merger with the CPSA.

Mr Christie said at his union's conference at Eastbourne: "We are not prepared to have six years of discrimination from the Tories followed by its being institutionalised by a future Labour Government."

The Society decided yesterday to "note" rather than accept this year's Civil Service pay settlement of 4.9 per cent. It further decided to press for a work-to-rule, an overtime ban and policies of non-cooperation to begin in the Civil Service as soon as the Government confirms any pay factor for the public services this autumn.

The CPSA decided to hold a special conference later in the year to discuss its policy on pay and, in common with the society, voiced opposition to the Government's plans for performance bonuses for civil servants.

Mr Graham's conference address could be seen as an attempt to rehabilitate "new realism" in the labour movement. He was the leading exponent of this concept before the miners' strike re-established old-style industrial confrontation.

In addition to his remarks about the Alliance, Mr Graham suggested that the CPSA consider different ways of assessing members' willingness to take industrial action. He suggested "some form of individual questionnaire or opinion poll."

Farm chemical exports rise

BY TONY JACKSON

EXPORTS BY the British agrochemical industry rose by 33 per cent last year, to £480m. Home sales, at £346m, were much more sluggish, showing a rise of only 5 per cent.

Exports were partly helped by the strength of the dollar, said the British Agrochemicals Association. However, the chief reason was the number of innovative new products brought out by the industry. In fungicides, particularly, exports by value went up by 87 per cent.

The faster growth in exports than in home sales is now an established phenomenon. Exports in 1979, at £155m, were smaller than home sales of £212m. Since then, home sales have grown in total by 63 per cent in value, while exports have more than tripled.

In the home market, said the association, the volume of herbicides fell by 15 per cent last year, and value fell by 5 per cent. This was partly due to the weather, affecting sales last spring in particular. There was

also a drop in the total use of pesticides, partly because of the arrival of new and more efficient products, and partly through more economical use by farmers.

Rebutting accusations that the agrochemicals industry exported to developing countries products banned or severely restricted in the UK, the association said that a survey of its members had shown that exports of such chemicals last year were worth £1.3m, or 0.3 per cent of the export total.

Would you really want to recruit a Personnel Director who doesn't read the FT?

Does it surprise you that the FT reaches 54% of department heads in the UK whose main responsibility is for personnel and training?

It shouldn't. With our comprehensive and authoritative coverage of business trends, no self-respecting Personnel Director can afford to miss our pages.

You may also be pleasantly surprised to learn that advertising space on our Thursday Appointments pages is 30% cheaper than the Daily Telegraph and almost 40% cheaper than the Sunday Times.

Do we need to comment further? Call Francis Phillips on 01-248 8000 for details.

No FT...no comment.

*The European Businessman Readership Survey 1984.

The advertisement accounts for a record 60%

Diamond Shamrock
\$1,000,000,000
Unlimited Financing - Term Loan

Provided by:

Chemical Bank	Marion Bank, N.A.
Citibank, N.A.	Bank of America National Trust & Savings Association
The Chase Manhattan Bank, N.A.	First City National Bank of Houston
InterFirst Bank Dallas, N.A.	First National City Bank, N.A.
Trust Company Bank National Association	Bank of Montreal
Commerzbank	Crocker National Bank
Manufacturers Trust Company	Michigan Guaranty Trust Company
Svenska Bank Corporation	Wells Fargo Bank
American National Bank N.Y.	Bank of Boston
The Bank of Tokyo-Mitsubishi	The Fuji Bank and Trust Company
The Industrial Bank of Japan	Lloyds Bank International Limited
Trust Company	National City Bank
The Long Term Capital Bank of Japan Limited	Society National Bank
Pittsburgh National Bank	Citizens Fidelity Bank & Trust Company
Central National Bank of Cleveland	National Bank of Commerce of San Antonio
First National Bank of Atlanta	

Agent
Chemical Bank
November 1983

In energy financing, Chemical is taking the lead.

CHEMICAL BANK

UK NEWS

In Amman
we delight in our traditional
Jordanian hospitality.
So will you.

HOTEL JORDAN
INTER-CONTINENTAL



THE ADVANTAGE IS INTER-CONTINENTAL®
INTER-CONTINENTAL HOTELS

Queen Zein Street, P.O. Box 35014, Telex: 21207
For reservations call your nearest Inter-Continental sales office.
There are also superb Inter-Continental Hotels in Abu Dhabi, Al Ain, Bahrain,
Dubai, Muscat, Riyadh, Taif and over 80 cities around the world.

BL increases vehicle output lead over Ford

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE GAP between BL as the UK's major car producer and Ford in second place widened in the first quarter of this year.

BL's output jumped by 27,207, or more than 24 per cent compared with the relatively depressed period a year before, to 135,372 cars.

The rate of production reflected the introduction of new models such as the Metro five-door, Montego estate and the Rover 216. It improved at a time when BL's car registrations in the UK fell back by 2.45 per cent, or 2,324 to 92,870. Ford's market share fell from 27.14 per cent to 26.12 per cent. The fall in Ford's UK production was even steeper - 8.2 per cent or 7,406 cars to 82,790.

However, Ford says that it has not reduced production schedules. Some 3,000 cars were lost in early January because the company was short of seat covers after a strike by sewing machinists at the end of 1984. A further 2,000 cars were lost through a series of minor disputes at the Halewood plant in Liverpool, where Britain's best-selling car, the Escort, is produced, after a reorganisation of the trim shop.

General Motors, the Vauxhall-Opel group, increased UK assembly by 8,312, or nearly 25 per cent, to 41,989 in the first quarter following the introduction of the new Astra model

UK CAR PRODUCTION FIRST QUARTER		
	1984	1983
Austin Rover	108,226	125,372
Range Rover	2,524	3,714
Total BL	110,750	129,086
Ford	82,790	89,196
Talbot UK	25,278	15,071
General Motors	33,877	41,289
(Vauxhall)	445	238
Carbodies	6,757	10,573
Jaguar/Rover	50	35
Lotus	247	25
Panhard	90	140
Tellart	487	352
Rolle Royce	64	105
Others	177	165
Total	272,750	291,233

Source: SMMT Monthly Statistical Review

at its Ellesmere Port plant on Merseyside.

However, GM has some way to go to catch Ford in terms of the cars provided from its British plants as a percentage of total UK sales.

In the first three months of this year Ford's production represented nearly 63 per cent of UK registrations. GM's output was only 45.3 per cent.

The 42.6 per cent drop (11,207 cars) in Talbot UK's production in the first quarter not only reflected the fall in demand for the models supplied to the domestic market but also a seven-week shutdown in car kit production for Iran.

Letters of credit failed to arrive early this year to pay for kits - which have sufficient UK content to count as "cars" in the statistics. A counter-trade deal has now been arranged to ensure that output of the kits - eventually assembled into Iran's best-selling car the Paykan - will continue until well into 1985.

The figures, to be published in the Society of Motor Manufacturers and Traders' Monthly Statistical Review, show that UK car output in the first quarter moved ahead by nearly 7 per cent to 291,233. If the rise was sustained, it would take the UK's car output back above its again this year.

Littlewoods to start one-town credit card

BY NICK GARNETT, NORTHERN CORRESPONDENT

THE LITTLEWOODS stores, mail order and football pools group announced yesterday that one of its divisions will operate and finance Britain's first credit and charge card to be used solely within a single town.

Credit and Data Marketing Services (CDMS) Littlewoods' finance and information arm, has signed a deal with the chamber of trade at Wilmslow in Cheshire, in north-west England, to operate the system. It is expected to encompass a range of traders within Wilmslow from food shops and petrol stations to stores, public houses and solicitors.

Wilmslow, a prime and affluent town south of Manchester, will almost certainly be just the first of such "one-card towns." CDMS, formed earlier this year by Littlewoods to market a range of credit and information services both in-house and for outside companies, is already having discussions with a handful of other towns and cities which may be interested in following the Wilmslow card lead.

The company said it thought the Wilmslow card was unique in Europe, though a number of French towns and cities, including Lyons and Elsis, are experimenting with a microchip card that keeps a memory of transactions.

The Wilmslow card, operating rather like Access and Barclaycard, will be available from September. From then it can be obtained free of charge by anyone using Wilmslow's shops. It will not be restricted to town residents.

No interest will be charged on accounts cleared within a specified time. Traders will pay a one-off fee of £100 to the chamber of trade to join the scheme, the money going towards promotion costs. They will also pay to CDMS about 3 per cent on average of sales obtained through the card system.

The scheme is designed to expand Wilmslow's retailing by improving customer loyalty and by offering the advantage of the card being acceptable at a large number of different businesses. It is also intended to carry some small value for shoppers.

The card might also be linked to free parking and special one-off discounts at some stores. Traders will be able to send advertising material with customers' monthly statements.

Finnigans, a family-owned up-market store, was the first to join the scheme yesterday.

Wilmslow, which has a population of 41,000, is one of the most affluent examples of the culture and wealth gap between the area south of Manchester and the deprivation problems and unemployment in the north of the Greater Manchester conurbation.

Yuasa Battery expands

BY ROBIN REEVES, WELSH CORRESPONDENT

JAPANESE-OWNED Yuasa Battery (UK) is undertaking a £10m expansion at Ebbw Vale, South Wales, which is expected to create an additional 300 jobs.

Yuasa, which manufactures sealed lead acid batteries, will be leasing a new, purpose built factory from the Welsh Development Agency for the project.

The expansion, which is being backed by Welsh Office selective financial assistance, will be located close to the company's existing Ebbw Vale facility which opened in 1982 and at present employs 160.

Since starting manufacturing in the UK, Yuasa claims to have captured approaching half the UK market for sealed lead acid batteries and to have built up a significant share of the European market.

The sealed, rechargeable power units are finding an increasing range of applications in the electronic and medical equipment sectors. The decision to go ahead with the new investment was taken during a visit to Wales by Mr T. Yuasa, vice-president of Yuasa Japan.

Call one of the other temporary help services.

See if we care.

Suggestion:

See what the other temporary help services have to offer the next time you need temporary word-processing and data entry operators.

See what Manpower do to provide the skilled people that you need and what our competition does.

See if they interview and test their temporaries as we do.

See if they identify and verify automated skills as we do.

See if they match their temporaries to your particular assignment as carefully as we do.

See if they provide operator support manuals that answer on-the-job questions as easily as ours do.

See if they follow up each assignment with performance evaluations.

See if Manpower's competitors train, cross-train and upgrade operators' skills with hands-on training with real equipment rather than 'gadget' simulators.

Having made the comparison you'll see that we definitely do care.

MANPOWER
TEMPORARY SERVICES

Executive Offices, Manpower House, 270/2 High Street,
Slough SL1 1LJ. Telephone: Slough (0753) 73111.



We „rail“ it for safety and comfort

RAILWAY CARRIAGE DOORS:

Folding swivel doors
Swivel doors
Sliding swivel doors
Entrance doors (for single and double entrances)

WINDOWS:

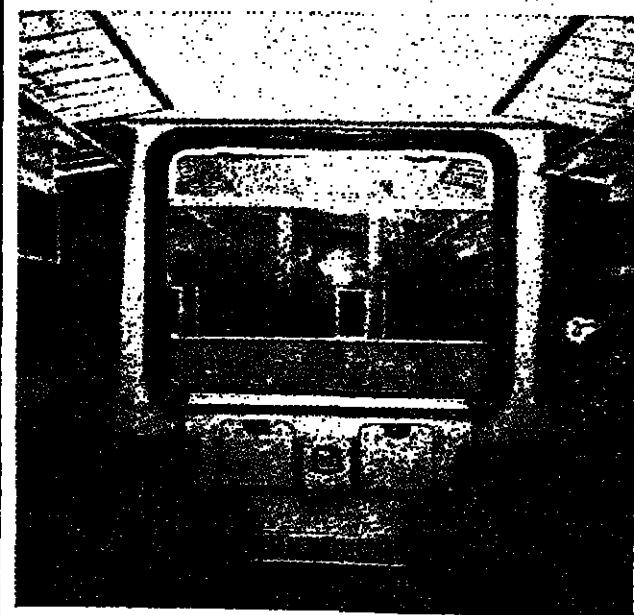
With single and double glazing
Semi-drop windows
Hinged windows
Side-panel hinged windows
Drop windows
Fixed windows
Sliding windows

INTERNAL COMPONENTS:

Sliding compartment doors
Corridor wall units
Finger doors
Swing doors
Partitions
Communication doors
WC doors

GOODS WAGONS:

Loaders
Ventilators
Sliding doors (single and double)
Rear lights
Miscellaneous equipment



Berndorf Metallwarengesellschaft m.b.H.
A-1031 Vienna/Austria, Erdbergerstrasse 30
Phone: (0222) 72 16 21, Telex: 131 827 (metta a)

A product of **berndorf**

COUPON

Please forward information, free and without obligation, about railway vehicle building components.

Name: _____

Address: _____

FRIENDLY

— that's our vehicle back-up team. Every car we contract hire is supported by fast, friendly service. Ring for data pack.

LEASE LINE

Waterlooville (0705) 284411 Egham (0784) 34377
Clarendon (0285) 69173 Leamington Spa (0826) 881018

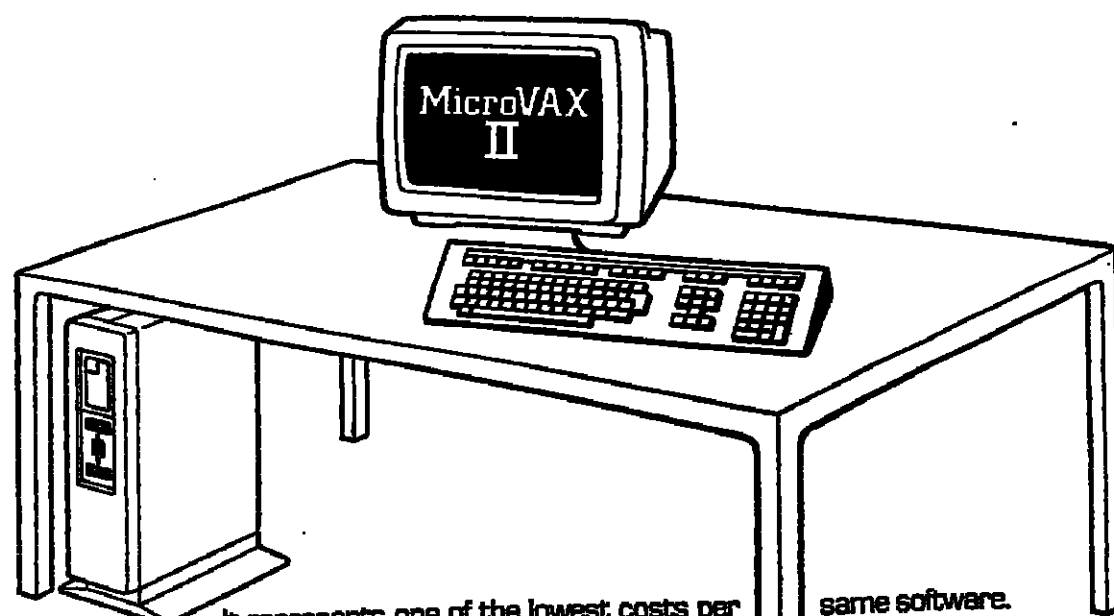
Who has put mainframe power
on a chip with the MicroVAX II?

Who has created a new low
in user cost with the MicroVAX II?

Who has added to the largest family of
compatible computers with the MicroVAX II?

digital

Who else but the world's second largest computer company could break so many barriers?



In 1977 Digital Equipment Corporation (DEC) changed the face of medium size computing with a powerful new 32-bit minicomputer called the VAX-11/780. It set the industry standard by which other computers were judged. Today, DEC is making history again with the MicroVAX II. A VAX in a unit that fits under your desk.

It represents one of the lowest costs per user in the industry. And thanks to the unique VAX computer architecture every VAX will run software developed for any other VAX. So your investment is protected. You can go from a single user system at a micro-computer price to a 7500 user VAXcluster running the

same software.

There hasn't been such complete compatibility in the history of computing. To set your mind free today, so you can imagine for tomorrow.

Write to Digital Equipment Company Limited, P.O. Box 110, Imperial Way, Reading RG2 0TR.

digital
Digital Equipment Company Limited (DEC).

Around Britain

NEWPORT

High technology has stolen the limelight in this former coal and steel town. But other industries are also helping the drive for jobs

Town fighting hard for a new lease on life

THE INDUSTRIAL landscape of Newport is changing—and changing fast—as a journey west along the M4 from the Severn Bridge shows. Overlooking the motorway on the right of the Celdra roundabout is the Celtic Manor luxury hotel, opened three years ago and now undergoing a £15m expansion which will include a 160-acre championship golf course.

The hotel is the brainchild of Welsh-born Mr Terry Matthews, a founder of Mitel, the Canadian telecommunications group in which British Telecom is taking a £180m stake and which has its European headquarters at nearby Caldicot.

On the left of the roundabout and nearing completion is Inmos's 100,000 sq ft final assembly and test plant, complementing its two-year-old UK manufacturing headquarters on the other side of Newport.

A few miles farther along the M4 the Welsh Development Agency's most ambitious property development, a £3.3m campus development for new technology industries, is rising at Cleppa Park.

To the north lies Rogerstone Industrial Park, where the AB Electronic Products group has built a 100,000 sq ft plant to produce electronic assemblies for the IBM personal computer, for Acorn and other micro-computer manufacturers. Beriel, the foundation garment manufacturer, has also transferred its UK distribution headquarters here.

Not far away is Cwmbran, home of Ferranti's computer systems research and development and the location of Llan-tarnam Industrial Park, which has already attracted high-technology enterprises like Parrot Corporation's floppy disc manufacturing plant.



NEWPORT (population 130,000) straddles the mouth of the river Usk. A strategically important settlement in medieval times, it grew into Wales' third largest town in the 19th century in response

to the town and its hinterland are in the forefront of the Government's drive to replace thousands of jobs lost in traditional industries over the past six years with new industries and services, particularly those associated with the information technology revolution.

Fast road and rail links with the south-east of England and the Midlands mean Newport is well placed to share in the new technology growth taking place along the M4 corridor. The town is fighting hard for a slice of the action to rebuild an employment base hard-hit by the recession and manufacturing job losses.

Since the disappearance of the coal trade, Newport's docks have built a useful business in car imports and exports. But

to soaring coal exports from the Gwent (formerly Monmouthshire) coalfield.

Although only 12 miles from Cardiff and even closer to Cwmbran new town, it is proud of its distinct identity as the traditional capital of Gwent.

Its famous sons include Jack Frost, the 19th century Chartist leader, and, in modern times, Leslie Thomas, the author, and Johnny Morris, the broadcaster.

Newport Rugby Club provided Wales with its first captain, Arthur Gould, and many legendary players since. The town also boasts its own football league side.

The town's post-war economic fortunes have been tied with heavy manufacturing industry—above all with steel.

Llanwern and the town's other steel plants for a period dominated the local economy, employing well over 15,000 workers.

But five years ago Newport found itself starting economic disaster in the face. As the steel industry crisis deepened, Llanwern looked set to be closed, with the overnight loss of 9,300 jobs. Only at the last minute were BSC chiefs persuaded to adopt the "silhouette" solution which kept the plant open but virtually halved its workforce to 4,100.

Llanwern has become one of the success stories of British industry and the other steel



Developments like the Inmos microchip plant (above) and headquarters for Mitel, in which British Telecom has just taken a big stake, add a futuristic side to Newport's industrial image

plants are, in the words of one executive, "down to fighting weight."

In spite of a steady influx of new employers and expansion by existing ones, Newport's unemployment totals

Regional Report by Robin Reeves

some 13,000 (17 per cent). In Gwent as a whole some 29,000 are out of work.

In these circumstances, Newport has been unhappy over its downgrading from development area to intermediate area.

Regional investment aid in Newport is now selective rather than automatic and leans

against capital intensive projects in favour of labour-intensive ones. But the Welsh Office says it can still put together an attractive assistance package as before to win big investment projects.

The new regime has also extended assistance to certain service industries which Newport, as a regional centre, is better placed to attract than many other assisted areas.

The Welsh Development Agency is also playing a more active merchant banking role, offering loan and equity finance to help companies expand, as well as providing sites and premises.

In the wake of the Llanwern redundancies, the agency started a crash programme of factory building, and lettings

have gone well. At the latest count, WDA units were employing some 1,100.

Its Techbase development at Cleppa Park sets new standards in industrial space. It consists of 65,000 sq ft of two-storey accommodation.

Building has only just commenced, but interest is such that the agency is now insisting on a single tenant for each block and confident of a rent appreciably in excess of £3 a sq ft—a record for the Newport area.

Newport Borough Council is not content to leave the task of economic regeneration to others. The local authority has invested in small industrial units and organised its own investment grants scheme, which it calculates has created or retained some 2,000 jobs.

FT REGIONAL REPORT

Plants for the memories

INMOS, THE British-financed international semi-conductor manufacturer, is putting the finishing touches to its second facility in Newport in a move to consolidate the drive for a key share of the world market for standard memory devices.

The 100,000 sq ft building at Coed Rhodfa, five miles from the company's first Newport plant, will take over the final assembly and packaging now being carried out in the Philippines, Korea and Taiwan.

Bringing this work to Newport will enable Inmos to maintain closer control over quality, reduce costs appreciably through using the latest automatic equipment and reduce delivery periods. This offers a significant saving in working capital for a company whose annual turnover has now risen to some £110m.

The severe downturn in world semi-conductor demand means the new facility is likely to be staffed initially by transfers from the original plant at Duffryn. But Inmos, along with the rest of the industry, is confident of an upturn in the longer-term, leading to some 600 new jobs at the plant. This will bring its Newport workforce to 1,500.

The decision to expand in Newport reflects the success of the first plant. Contrary to the impression at the time, the company says it was happy to base its main production across the Severn Bridge, its UK headquarters and research and development centre in Bristol.

It chose the Duffryn site in preference to the main rival location a few miles down the motorway at Cardiff because it wanted to be part of a smaller community. The motorway access was also slightly more convenient.

The modernistic plant went into production in 1983 and quickly overtook the company's Colorado Springs manufacturing centre to become main production point for Inmos's silicon chips. It has a high international reputation for its success in integrating for the first time on a large scale the processes of

wafer stepping, ion implanting and plasma etching. The company is particularly pleased with the quality and dedication of the workforce at Newport and regards this as a vital asset in competing with the Japanese.

Inmos attributes part of this success to the introduction of a Japanese-style agreement covering wages and conditions. It provides for job flexibility, intensive training, membership of a single union (the EBFU), consultation and dispute procedures and a commitment to arbitration.

Inmos

Silicon chips output at Newport is running at some 2.5m 64K dynamic RAMs a month and 95 per cent of production is being exported, mostly to the U.S.

The business downturn brought the introduction of an extended Easter holiday break and a temporary halt to week-end working. But this compares with staff layoffs among U.S. competitors.

The company remains confident that new products under development will reduce vulnerability to these cycles, which have always been a feature of the semi-conductor industry.

This is particularly true of the transputer family (a computer on a chip) which Newport is helping to develop. This is due to go to customers for sampling in the autumn and into production next year.

The presence of Inmos, along with Plessey Marine and AB Electronics products group, and Ferranti in Cwmbran, has been important in extending electronics growth along the M4 corridor into Wales. Small companies are now recognising the area's attractions.

Hereaus Silica and Metals, which has established a silica glassware production unit to supply chip manufacturers, and Sector Holdings, a high technology product design consultancy are among these.

Relocation. Clip the coupon and expect an argument.

IF YOU'RE THINKING of relocation you can expect a fair bit of argument.

Relocate where?

Which location will be best for the bottom line? Where will your staff be happy to live and work?

If you read this feature, you'll realise that Newport has some very important benefits.

But the most powerful arguments for Newport are to be found by returning the coupon or asking your secretary to ring 0633-56906.

WHERE ARE THE PROFITS?

Take the M4 and head west. If you're starting from London it'll take well under two hours to reach the Severn Bridge.

As you cross the bridge something quite remarkable will happen.

Within a couple of miles rent, rates and start-up costs will drop by around 30%.

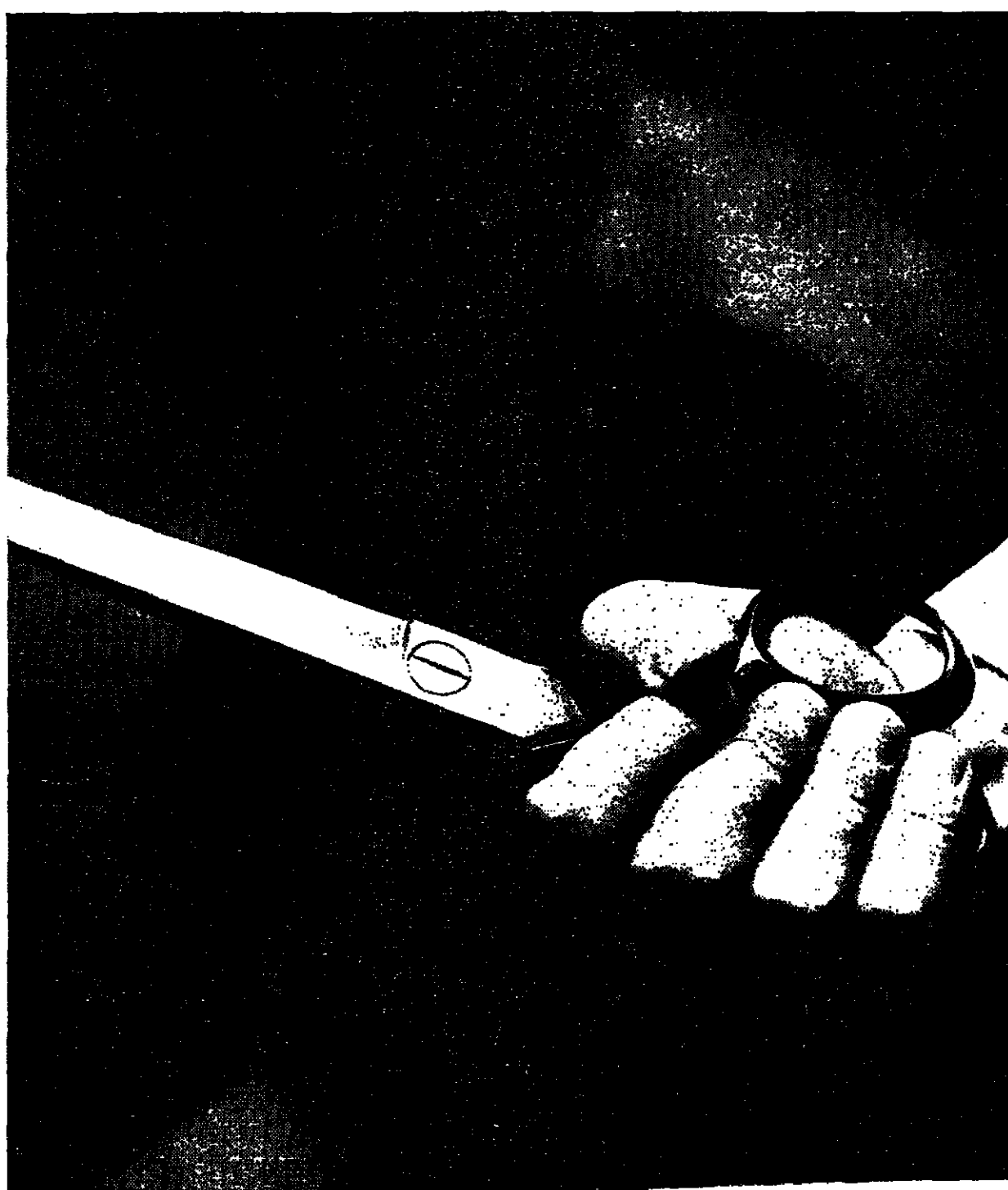


Companies like INMOS, Alcan, STC and Plessey Marine didn't get where they are today by failing to recognise benefits like that. They're all doing very nicely in Newport.

And at Newport we have a team of people who can help you get the very best deal available.

A FRESH START

If this were a colour advertisement it would

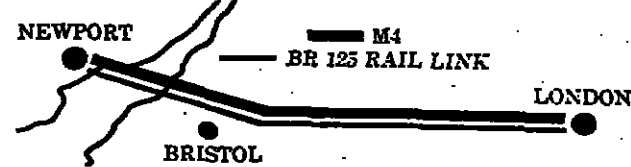


look like a picture postcard. We would not resist the temptation to show you some of the most beautiful countryside in Britain.

It's all within a stone's throw of Newport Town Centre. So it isn't just your company that would be healthier in Newport.

GETTING TO MARKETS

London, Birmingham and the South Coast are all under 2 hours from Newport. The M4 will never be more than 10 minutes away.



We have an enormous variety of industrial sites, but it's not our policy to locate them in remote rural areas.

There are nursery sites for the small businesses, purpose built factory units, green field sites and dockside sites.

For the full story send the coupon to Gareth Isaac or Roger Davies, Borough of Newport, Civic Centre, Newport, Gwent NP9 4UR.

Expect a very powerful argument by return.

NAME

POSITION

COMPANY

ADDRESS

**The Newport
Argument**

Around Britain

NEWPORT 2

Trend broken by extra jobs

Steel

AFTER MORE than five years of contraction and massive redundancies, Newport's steel industry is recruiting again.

Some 70 jobs have been created at the British Steel Corporation's Whitehead narrow strip mill following rationalisation of BSC activities. This involved closure of Ayton works, Middlesbrough, and the grouping of the Godwin works in Newport and Swansea's Landore site under Whitehead management.

It marks the first break in a trend which has seen the numbers directly employed in Newport's diverse and still-important steel sector decline from more than 12,000 in 1979 to just over 5,000.

Narrow strip activities centred on Whitehead's have been listed off as an autonomous subsidiary, with its own board and separate accounts as a prelude to privatisation.

The creation of these job opportunities is another tribute to the fight staged by Newport's steel industry. Private sector steelmakers fought to persuade the Government to pressure BSC into closing Whitehead's,

arguing that it was being featherbedded by the corporation and receiving its feedstock at preferential prices. This was vigorously denied by BSC and local union leaders.

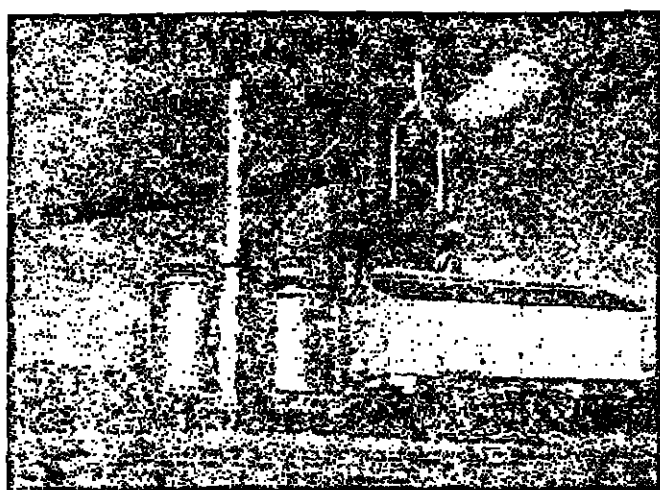
By constituting the plant as a separate "profit or loss" business, the corporation has set the scene to prove critics wrong.

Whitehead's expansion mirrors the dramatic turnaround at BSC's Llanwern steelworks, which has attracted worldwide attention. Just over five years ago, Llanwern employed 9,300 people and produced steel at a rate of nine man-hours per tonne.

Today the plant employs 4,100 — still Newport's largest industrial employer. But these are achieving a productivity rate of 3.3 man-hours per tonne, on an annual output of more than 2m tonnes, one of the best performances in Europe.

Although BSC does not publish separate figures, Llanwern is understood to be the only one of the corporation's three big strip mills to be operating profitably in a market plagued by overcapacity.

The crisis posed by the miners' strike, when supplies of Welsh coking coal and rail-borne iron ore from Port



A blast furnace at the revitalised Llanwern steelworks

Talbot were halted, was overcome by daily road convoys and the co-operation of the workforce. Domestic coal and coke deliveries have now resumed, but the signs are that Llanwern will not return to its previous position of depending 100 per cent on local coking coal pits.

Mr Bob Scholey, BSC chief executive, is still saying that the corporation has one mill too many. But Llanwern, through its performance, has virtually guaranteed itself a secure future.

The same is true of Orb steelworks, BSC's electrical steels plant, where the number of employees has fallen from just over 1,000 to 680.

As the only specialised producer of its type left in the UK

which offers steels required by many high technology industries, it can look forward to a bright future, provided it remains competitive against Japan.

Newport's privately-owned Alphasteel plant has had a more difficult time because of the steep rise in prices for scrap steel from BSC, but 50 temporary workers have been laid off, reducing the workforce to about 300. The plant produces about 200,000 tonnes a year.

BSC has been hinting that it would like to purchase the plant. But there are no signs that Alphasteel's owners wish to sell.

Incentive deal agreed

Berlei

Berlei, the foundation garment manufacturer, has reached agreement with its workforce in Wales on a piece-work and incentive bonus scheme. Combined with a £200,000 investment in a packing and distribution centre at Rogerstone, Newport, the deal has set the scene for the company to start recapturing markets lost to imports, notably from Hong Kong.

The revamp is the result of a management buy-out just over two years ago and a film injection by the Welsh Development Agency in exchange for a 20 per cent equity stake.

The period leading up to the takeover of the company (previously related to the Dunlop group) had been characterised by contraction, with the number of factories in Wales falling from seven to two.

But Mr Colin Hogan, director in charge of Welsh operations, says conditions have been created for renewed growth.

The decision to transfer distribution from Slough to Newport was unusual, but Mr Hogan says it has provided customers with a faster, more efficient service.

The 40,000 sq ft warehouse provided by the WDA was built to Berlei's design. It was equipped to store, package and distribute the company's product range through layout and techniques which have produced a substantial reduction in costs.

Berlei is pleased with the quality of the Labour it has recruited at Newport. Mr Hogan, who has worked in a number of UK and continental centres, says the 70 permanent employees taken on have shown outstanding enthusiasm and willingness to be flexible.

Their union, the Transport and General Workers, has also been cooperative and the company has had no difficulty in recruiting up to 20 temporary workers each year to meet seasonal peaks.

"Berlei is earning a reputation for being one of the top deliverers in the trade," Mr Hogan says.

The company has not found the Severn Bridge a problem. Indeed, the distribution manager commutes daily across the bridge and rarely experiences a hold-up outside bank holiday weekends.

With the revamped piece-work and incentives scheme in place at the company's two factories in Rhb Vale and Merthyr Tydfil, and the advantage of the new distribution centre, Berlei plans further investment in manufacturing which Mr Hogan says will set the company on the path to expansion.

He says that local garment-making skills are higher than in Hong Kong. Wage rates are also rising slower than overseas, and domestic producers have an exchange rate advantage over imports usually priced in dollars.

Mr Hogan says that the Welsh operation is set to win back business thought to have disappeared under a tide of imports.

Self-starters given space to grow

Monsanto

A SCHEME to help young people develop their own businesses has just been launched by Monsanto, the international chemicals company, at its Newport factory.

Called Self-start in Business, the scheme differs from the counselling projects of enterprise trusts and similar bodies in specifically providing the aspiring entrepreneurs with access to the company's own workshop equipment to develop their product ideas. They will also receive counselling and advice from Monsanto's own staff who have volunteered to give up their time to help with the project.

The scheme is being launched at the Newport plant with a £45,000 initial backing from the Monsanto fund which was created by the company to contribute to charitable work in the fields

of education, health and welfare, youth activities, civic and community development and the arts.

Monsanto's initiative reflects local concern over the high level of unemployment among young people. "There are approximately 20,000 young people under the age of 25 in the Newport area of whom one in five are unemployed. Although we have 15 teenagers at the plant on the Government's youth training scheme, launching this initiative is our way of doing just what little we can to help."

Mr Ricky Williams, Monsanto's Newport plant manager said.

Over the past few years, the workforce at Monsanto's Newport facility has virtually halved to 450 employees, under the impact of the recession and technological change.

The Newport plant, which opened in 1949, manufactures more than 50 industrial chemicals.

Fibre-optic pioneer wins China order

STC

THE Western world's first order from China for high capacity, optical fibre cable system has been secured by STC's cable products division at Newport.

The new order follows STC's breakthrough last year when it became the first Western company to secure a cable contract from the Chinese authorities.

It reaffirms the company's pioneering role in the development of optical fibre technology for telecommunications systems.

STC was amongst the UK manufacturers to receive British Telecom's first orders for optical fibre cable systems in 1979 and its optical fibre cable business has been growing ever since. Key contracts won by the Newport plant include the world's first monomode system for commercial operation — a 23 km link between Luton and Milton Keynes — and the UK's first single mode optical fibre cable within a subscriber network — this was an 8 km cabling system for Kingston-upon-Hull's private telephone company network.

The cable products division has also been responsible for the world's first undersea optical fibre telecommunications cable — a 23 km link between Portsmouth and Ryde on the Isle of Wight, designed to carry

data, text, pictures and graphic transmission as well as speech.

Optical fibre transmission has been described as the most significant development in telecommunications since the invention of the transistor. Using light rather than electrical impulses, signals are able to travel along the hair-thin glass fibres much longer distances without intermediate boosting. They are also easier to handle and, until now, have far higher transmission capacity and are immune to electromagnetic interference.

STC's successful exploitation of this rapidly growing market reflects the company's comprehensive capability in the new technology. The cable products division not only manufactures the basic hardware, but also offers turnkey project management covering the planning of new telecommunications systems, their installation, test and commissioning, and the training of customers' engineers.

As well as the China orders, its other pioneering installations overseas include a 160 km optical line between Bombay and Pune which runs along the top of a pipeline through hostile terrain, carrying speech, telex, and supervisory and control link facilities — all in one cable.

It has also installed Ireland's first monomode system — a 45 km link between Limerick and Nenagh for telephone, TV and data signals.

Vote of confidence in plant recovery

British Alcan Sheet

A £425m INVESTMENT programme designed to consolidate British Alcan Sheet's drive to recapture markets lost to imports, is under way at the company's Rogerstone mill near Newport.

The investment is being directed at upgrading performance and quality by cutting energy costs, improving quality control, reducing the amount of scrap generated during rolling and processing, and freeing bottlenecks in production.

It represents a strong vote of confidence in the recovery at Rogerstone since the UK aluminium industry underwent radical restructuring two years ago and the plant became the main UK production centre for common aluminium alloys.

Under the 1983 merger between Alcan and British Aluminium, Alcan's Rogerstone rolling operations were hived off with Baco's Falkirk rolling mill, into a separate company.

A painful 40 per cent cut was made in the combined manpower of both plants to just under 1,500. This, and what Mr Brian Kemp, British Alcan Sheet's managing director, calls a two-year period of "hard-nosed production management," the company has arrested five years of decline in the British aluminium rolling business and lifted performance at Rogerstone.

The parent company, British Alcan, showed a combined deficit of £23m at the time of the merger and Rogerstone was losing £2m a month. The new combined business has now turned in a profit of £25m, which included a better than

break-even performance by British Alcan Sheet.

Under the merger Rogerstone kept its basic capacity of three cold rolling mills, remelt furnaces and modern hot mill, losing only circles and extrusion production to other subsidiaries. In contrast, Falkirk lost its hot mill, three of its four cold mills and circles production, leaving the Scottish plant with one cold mill remelt furnaces and a cut-up line supplied with hot-rolled coil from Rogerstone.

In spite of this severe rationalisation, the combined output of the two plants has been held at about 100,000 tonnes a year. And Mr Kemp says Rogerstone is geared for a further 20 per cent increase in output — without additional investment — given an improved order book.

The long-term outlook for Rogerstone appears bright. World demand for aluminium is continuing to grow at 3 per cent per annum. Aluminium is substituting for steel and copper in some traditional markets, though it faces competition in some of its traditional sectors from plastics.

But British Alcan Sheet's more immediate task is to win a bigger order book and it is concentrating on the UK market for standard specification aluminium coil and sheet. This sector is in the hands of stockholders and much ground was lost in the early 1980s through uncompetitive pricing and poor delivery. The company is determined to win back the business it lost to imports.

It is also a measure of Rogerstone's competitiveness that the company has also been talking to continental aluminium producers about their buying Rogerstone hot-rolled coil for re-rolling.

We're putting our money where our cables are.

Right here in Newport.

In fact, we've been investing in Newport ever since we opened for business — some 40 years ago.

Today, the accent is very much on fibre optic cables. As demand for fibre optics increases (we were the ones who showed the world just how valuable they can be in network communications) then so does our investment.

Over the past two years, for instance, we have trebled the amount of space in our factory which is devoted to optical cable production and development.

And when you consider the continuing success of our other types of cable, including copper, off-shore, industrial and cables for the military, you can't help but think we're going to be a part of Newport for a long time to come.

STC Telecommunications Ltd.
Cable Products Division, Wednesbury Street,
Newport, Gwent. NP9 0WS. Tel: 0633 52131



CHAIN REACTION

The M4 motorway attracts dozens of high technology companies. They cling to it like moths to a flame. And there is a particularly strong cluster in the County of Gwent, now a leading high technology centre.

Inmos, Mital, Control Data, Ferruzzi, Plansey Marine, STC and AB Electronics are all firmly established in the county. Attracted by generous grants, prestige sites, modern factories, some purpose built, excellent motorway and rail links to markets and business centres (London and the Midlands in 100 minutes), superb facilities and quality of life. Need to be in the action? Gwent's comprehensive and confidential industrial development service helps companies fast.

GWENT



Please send me full details of the incentives and assistance available in Gwent for industrial expansion and relocation.

Name _____ Position _____

Company _____ Address _____

Tel. No. _____

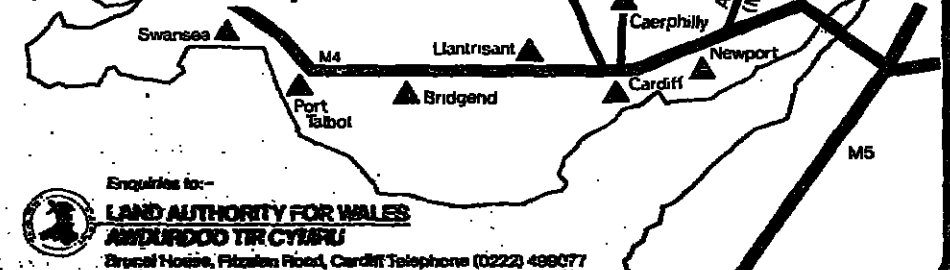
Please send coupon to: Mr. Gordon Probert, County Planning Officer, County Hall, Carmarthen, Gwent NP23 5EF. Tel: (0633) 53657.

FTW

M4 CORRIDOR

Industrial and Warehouse Sites in Wales

The Authority has, or shortly will have, development sites available in the locations indicated below. All with quick access to the motorway network.



Enquiries to:
LAND AUTHORITY FOR WALES
ANDRUDDO THE CYMRU
Dracul House, Fitzalan Road, Cardiff Telephone (0222) 486077

FTW

Five Oaks Investments PLC

Following the successful completion of the development pre-let to Inmos, Five Oaks are now seeking further Commercial development opportunities.

Tel 0926 831393 Telex 312679

A FINANCIAL TIMES SURVEY

WALES

JUNE 14 1985

The Financial Times proposes to publish a Survey on Wales in its issue of June 14, 1985. The provisional editorial synopsis is set out below.

The drive to give Wales a modern, diversified industrial base and reduce its historic over-dependence upon coal and steel has entered a new phase with the ending of the year-long miners' strike. While coal will continue to make a contribution, Wales must clearly look increasingly to its newer industries to improve employment prospects and generate economic growth and prosperity. A broad review of the current state of Wales' industrial economy, the progress made in developing new and expanding industries, the impact of Government policies.

Editorial coverage will also include:
The new industrial package
The technological base
Property and Infrastructure
Electronics
Telecommunications
Optical Fibres
Biotechnology
Financial Services
Television and Broadcasting
Tourism
Labour

COPY DATE: MAY 31, 1985

For further information and advertisement details please contact:

Anthony G. Hayes
Financial Times, George House, George Road
Edgbaston, Birmingham B15 1PG
Telephone: 021-454 0922 Telex: 338650

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of Surveys appearing in the Financial Times are subject to change at the discretion of the Editor

Heraeus

- Specialists in the manufacture of fused silica glass products including manufacture to customer specifications.
- Thick Film Passes, Heraeus wire bondable PCBs, hybrids and chip carriers.
- Contact and connector components: bonding wires, lead frames, contacts, welding tapes in precious metals, sputtering targets, evaporation materials, precision stamped parts.

Heraeus Silica and Metals Limited
Unit 12A, Mawson Industrial Estate, Newport, Gwent NP23 2NN
Tel: (0633) 53622

Head Office: 120 Oyster Lane, Blynton, Weybridge, Surrey KT14 7LE - Tel: (093 23) 42915

Maggio musicale/Florence

William Weaver

Florence's Maggio musicale festival last year was devised by a guest artistic director, the distinguished composer Luciano Berio. Naturally, the programme reflected Berio's tastes, not only in contemporary music but also in certain areas of the past (notably Monteverdi). This year the Maggio invited another notable, the brilliant and authoritative critic, Fedele Amico, whose tastes are considerably different from Berio's. Amico's tastes are not only different from Berio's, but also in certain areas of the past (notably Monteverdi). This year the Maggio invited another notable, the brilliant and authoritative critic, Fedele Amico, whose tastes are considerably different from Berio's.

For one thing, Amico believes firmly that opera should be given in the audience's language, and next month we will hear his brand new Italian translation of Berg's *Lulu* (always given in German so far in Italy). Meanwhile, to inaugurate this year's festival, Amico chose the Italian version of Don Carlo (the final "a" has to be dropped), in Verdi's four-act redaction first given in Modena in 1886. Actually, to guarantee swift action and maximum impact, Amico—to the dismay of some of the more frivolous members of the audience—decided that there would be a single interval. As a result, though the performance began only at eight, we were out of the Teatro Comunale well before midnight.

This decision to make the drama move without too many breaks might also have influenced the designer, Pier Luigi Pizzi, who created a single stage frame, of elaborate dull gold drapery, and confined the scenic elements—trees, furniture, prison bars—to the front half of the stage, raised several steps above the front half. Whatever its advantages, this arrangement often seemed to reduce the playing area, cramping the action, which was even more problematic by the presence of a gaping pit in the centre of the rear platform. In the first and last scenes, the pit

was functional, as the crypt of San Yuste; but at other times it simply looked like a perilous trap for near-sighted singers, who had to skirt it while pretending not to see it. Pizzi was also the producer, and he made several puzzling miscalculations. The second scene, meant to be a burst of dazzling sunlight after the gloomy cathedral, was shrouded in darkness; and, surprisingly, half the female chorus was costumed as nuns, who bittely joined in the singing. Unlike behaviour for religious in the cathedral, the Inquisition. The page Tebaldo (charmingly sung by Patricia Pace, who was also the Heavenly Voice) lost his male garb, and his kinship with Oscar, except dressed like an Edwardian lady. The auto da fe was unimpressive, and end of the opera, which almost always fails scenically, failed again.

Musically, results were more thoroughly enjoyable. In the course of rehearsals there had been a number of cast replacements, and this uncertainty might have been responsible for an occasionally tentative quality in the conducting of James Conlon, who still was able to expound the textual richness of the score. Mirella Freni was at her very best as Elisabetta, matched by an exciting young mezzo, Giovanna Casolla, as Eboli. The Carlo, Luis Lima, has a beautiful sound (nice clean vowels) and looked ideal; and his callowness from time to time seemed only to underline the youthfulness of the role. Piero Cappuccelli had the tone of his authority, and his Rodrigo was warm and moving.

On opening night, Simon Estes sang Filippo, but for the second performance—which I attended—he was indisposed and Bonaldo Giaiotti was the replacement. A veteran interpreter of the King, Giaiotti began well and, by the time of his big scene, continued in excellent form. In sum, despite some flaws, this fast-paced Don Carlo was even more problematic by the presence of a gaping pit in the centre of the rear platform. In the first and last scenes, the pit

Cecile Ousset/Elizabeth Hall

Andrew Clements

Sunday afternoon recitals in the Elizabeth Hall have a habit of beginning 10 minutes or more late, this was an exception. Miss Ousset was her familiar business-like self, presenting the first half without leaving the platform and generally conveying the impression of efficient attention to the job in hand. The job in question was a trio of French works—Debussy's *Suite Bergamasque*, Fauré's *C sharp minor Variations*, Saint-Saëns' *Etude en forme de Valse*—and then Liszt's *B minor Sonata*. It is several years since I heard Miss Ousset give a recital. What sticks in the mind from that occasion (and from others previously) was the absolutely certain technique, which did not deliberately draw attention to itself, and the quintessentially musical charm of everything she did. Much of her playing yesterday was dazzling; the Saint-Saëns *Etude*, when it got up to its frenzied, spun its sequences of thirds and sixths in immaculate array, and the waltzers of octaves in the Liszt were perfectly drilled. But occasionally the razor-sharpness was turned and opacity crept over the textures. When that happened, everything became just a little ordinary and lost the freshness one expects from her. The *Suite Bergamasque* found itself truly only in the finale; earlier it had been uneasy and lacking in poise. The Fauré alternated simple purity with impersonality and gathered together all its threads again only towards the close. And while there was a good deal of excitement generated for the Liszt sonata, it was not always directed towards cohesion and strength. Conventional charm may be out of place in this work, but it would have given shape to the more reflecting episodes and made them interesting in their own right. As it was, they seemed mere pauses for breath before the next round of rhetoric.

Scott-Moncrieff Prize

The Scott-Moncrieff Prize, awarded for a book translated into English from the French language, has been given to Roy Harris, Professor of Linguistics at the University of Oxford, for his translation of Ferdinand Saussure's *Cours de Linguistique Générale*, published in

hardback by Duckworth and paperback by Fontana. The book is based on a course of lectures, given before the First World War in Geneva by Saussure, who was Swiss, and edited posthumously from his students' notes. In recent years it has come to be recognised as the crucial text for the study of linguistics and the structuralist movement.

London Galleries/William Packer

The painter as printmaker



"Nude standing drying herself"—an 1891-92 lithograph in the Degas Exhibition at the Hayward

was shown in Boston and Philadelphia with a small but representative group of the monotypes, with a catalogue of the prints (the principle catalogue, which is published by the Boston Museum, is already a standard work).

Degas was a very great artist indeed, his work prolific, accessible and widely popular, and this even on the most superficial level, is a most wonderful exhibition. But to go on simply to reveal in the imagery, and marvel at his facility as a draughtsman, would be to miss rather more than the half of it. For here at once is a profound and scholarly exposition of the material, and a demonstration of this great artist's mastery of the print, and a general way in which he worked. To get to grips with it at all at such a level does require a certain sympathetic curiosity and basic understanding of what is going on, if only in a general way. Degas, however, was not at all a compulsive, nor even a regular, maker of prints; his practice was intermittent, with long intervals of neglect, and his production very small. Though he had occasionally shown pastel drawings that had been worked up upon a monotype proof, he kept his activity very private, his prints known only to the closest circle of his friends, and has gone even further than his American colleagues in the enterprise by suggesting the complete run of etchings and lithographs that

brave, sometimes ruthless, but always closely considered for the sake of the image and the development of the idea, and always carried through with the utmost delicacy and finesse. We follow "Leaving The Bath," an etching of about 1880, through all of 22 states to the final ravaged, cancelled plate, which says it all.

The monotypes, even more than the more orthodox techniques, show Degas at his most free and adventurous; for whereas the etched line may be scraped out and tried again, or the mark on the stone scratched at or modified or rubbed away, with the monotype they must be taken at once or not at all. There is no incision or patch of grease to hold the ink time and again, but only the bare surface of the plate on which to lay the image direct. Here, the artist lays the ink on thick, there smears and blots it with finger and thumb. Who knows how the stuff will spread under the rollers' pressure, or how much be left to try a second, paler impression? There is no certainty, only an informed hope, and a clean plate to try again.

Many of the prints that Degas took in this free and unself-conscious way were later worked up in pastel as thorough-going drawings; and though only one of these technical hybrids is in this show, many more are reproduced in a magnificent new book, "Degas: Pastels, Oil Sketches, Drawings," by Gutz Adriaani (Thames and Hudson, 408 pp., £20 illus, £74 in colour, £35), which is as comprehensive and judicious an anthology as could be wished of such rich and extensive material. But hybrid or pure strain, the monotypes are exquisite, fascinating technically and offering in their tiny compass the full range of Degas' preoccupations—life caught off-guard in the moment of relaxation or expectation, in theatre, bar or brothel, or at that purely personal and universal moment of self-absorption, washing and drying.

A full life of the artist has coincidentally also appeared—Degas: His Life, Times and Work, by Roy Batey (Methuen, £10.95)—which is as admirable as it is exhaustive, treating even the trickier aspects of his character, such as his anti-Semitism and his unrelenting, almost obsessive, scrupulousness, with a scrupulous and reasonable objectivity. It is not a book to be had for its pictures, which are adequate only, but that is beside the point when there are such other opportunities and encouragements as these.

Any true interest in the artist as a man should lead us to his work, and this extraordinary exhibition should not only rarely take the works into their repertoire. Tennstedt's way with score is entirely characteristic. As is the German classic, he favours an orchestral sound dominated by rich, expressive strings and a crowning blaze of brass. The woodwind, so awkward to balance, had a rather raw deal, losing out to the low brass in those extraordinary chords during the

Songmakers' Almanac/Wigmore Hall

Richard Fairman

To most music-lovers the poet Eduard Mörike remains a shadowy figure. As a man, he is best known for his well-known silhouette sporting top hat and umbrella; and his poetry, the sensitive and homely work that one might expect from a country pastor, is almost exclusively known from the songs made by one major composer, Hugo Wolf. In the programme of words and music that be devised for the Songmakers' Almanac at the Wigmore Hall on Saturday, Graham Johnson filled out the picture a little more. He spared

us the usual biography (for Mörike's life is said to be too uninteresting to warrant one) and gave us instead a reading of the work of this humble man, who was obsessed above all else with the power of music. Once, alerted by a creaking gate, Mörike declared it was seeking to know the strain of Mozart's *La Clemenza di Tito*. Strangely, the music in his poetry attracted few composers. Graham Johnson, ever inventive, had searched out settings by Schumann, Brahms and Shoenck, but they proved to be minor offerings: the two

King Oliver Centenary Concert

Kevin Henriques

Reaction to Saturday's concert at the Elizabeth Hall, celebrating the centenary of the birth of cornetist/bandleader/composer Joe "King" Oliver, would depend essentially on one's attitude towards the preservation of classic jazz and everything that minefield of discussion entails. British ragtime pianist Keith Nicols, who through his co-leadership of the Midnite Folies Orchestra, has already revealed his sympathies for the music of the 1930s, especially transcribed for the occasion 20 or so tunes associated with the 1920s music of Oliver to be performed by nine (sometimes) musicians, most of whom play in the Folies outfit.

The result, dependant on one's viewpoint, was either blithely exhilarating or stupidly boring. Those in the first category would have been elated by the familiar and mainly tootling melodies and impressed by the skill with which they were interpreted by the musicians. The others would have been dismayed by the almost religious observation of the written scores by these musicians even, it seemed from Row R, to the extent of reading some of the notes. This extended to experienced singer Beryl Bryden who relied upon sheets for some of her contributions including the hardly rare "Someday Somewhere".

Doubters such as myself, of this well-meaning concept of preserving classic jazz argue that no band or arranger or musician, however talented, can emulate the feeling of those early King Oliver recordings. Further, no re-creation, however clever or inspired, can ever recapture the feeling inherent in, say, a Duke Ellington recording or even one by

the Paul Whiteman band featuring Bix Beiderbecke. To be didactic, jazz must always retain its unique identity. Additionally, isn't it some what bizarre, and maybe ironic, that an all-white band should be reproducing, from score, the (mainly) improvised music of the first recognised all-Negro group to record some 50 years after that music was created?

Perhaps this is too p-face a view of a concert, which set out to entertain its audience and remind them, on the actual centenary of his birth, of on of the key figures in jazz—Louis Armstrong acknowledged Oliver as his only major influence. As well as parading the familiar favourites from the 1920s era Keith Nicols also introduced some curiosities none more so than "In The Bottle Blushing" with saxist Job Barnes obliging percuressively a partly-filled gin bottle. There was formidable unison saxophone playing in several places, particularly on "Wa Wa Wa". Nicols and trumpeter Alan Hudson composed an unusual duet version of "King Porter Stomp" but for one Elzard, deep under the influence of Henry "Red" Allen; and, as ever, in good form, was eclipsed on his instrument by more than his only major influence. As well as playing a succession of bustling hot choruses.

Yet the lingering doubt about such a project remains. The close adherence to the score clearly did impinge on the musicians' relaxation. Sugar Foot Stomp, for instance, didn't stomp! Significantly, the band was at its most relaxed on the encore number, "After You've Gone." Not I fancy, one of the Oliver transcriptions.

Tennstedt/Festival Hall

Richard Fairman

This concert, given on Sunday evening, was the last in the London Philharmonic Orchestra's schedule at the Festival Hall this season. The concert opened with Wagner's grandiloquent *Rienzi Overture*, a fitting reminder (if one were needed) that their principal conductor, Klaus Tennstedt, is the most astute of all London's resident conductors.

Doubly interesting, then, the choice of Janáček's *Glagolitic Mass* as the main work of the evening. There are few German conductors who have made so much of this music; Otto Klemperer was an early champion in the pre-war years, mounting the opera in Berlin against fierce national resistance, and Rudolf Kempe recorded the *Glagolitic Mass*; but other than the central German tradition have only rarely taken the works into their repertoire.

Tennstedt's way with score is entirely characteristic. As is the German classic, he favours an orchestral sound dominated by rich, expressive strings and a crowning blaze of brass. The woodwind, so awkward to balance, had a rather raw deal, losing out to the low brass in those extraordinary chords during the

orchestral introduction. But his urgency and full-blooded dynamism suit much of the work well, rising to ecstatic fervour at its climaxes.

It is difficult to imagine another composer writing religious music with such propulsive energy. Such music ideas spawn with feverish activity, and there were moments in the congested page of the Gloria and Credo where Tennstedt's bulldozing exuberance began to let the musical sound inchoate. Voices, both solo and chorus, sang with fearless attack; Robert Tear seemed almost comfortable in the impossibly high tenor part, but all the soloists could have done with less volume in the orchestra.

In the first half, Radu Lupu found a milder Tennstedt accompaniment for Beethoven's Third Piano Concerto. This was the work as early romanticism: its slow movement was especially sensitive, Lupu's rippling arpeggios as even in tone as to seem almost less against the woodwind themes. In the outer movements technical brilliance rarely dazzled, but always seemed at the service of a more modest poetic artistry.

Saleroom/Antony Thorncroft

Earliest of English

What is believed to be the earliest known piece of English writing to have survived has turned up at the Folger Library in Washington as part of the binding of a Renaissance printed book. It is to be sold by auction at the Folger Library's sale of rare books and manuscripts, at least £50,000 at Sotheby's in London on June 25.

The two leaves of 7th century handwriting on vellum, written on both sides, were probably the work of an Irish monk in a Northumbrian monastery. The text is a Latin translation by Rufinus of the *Ecclesiastical History* of Eusebius, Bishop of Caesarea, who was writing in Palestine around 300 AD. The Venerable Bede made much use of this work of Rufinus, and it is possible that the uncovered manuscript was in his possession. It was written 100 years before Bede composed his history of the English People.

This is the week when Sotheby's, Christie's and Phillips set up shop in Geneva, selling, in the main, jewels, objects of vertu, silver and all things costly and continental. Christie's was first off the mark with three auctions on Sunday at the Hotel Richemond; with mixed results. The major

sale, of art nouveau, art deco and bookbindings, totalling 2,350,000 Swiss francs, £712,785, but 25 per cent was bought in. The top price was £74,000 paid for a stylish copy of "The Brothers Karamazov" by Dostoyevsky, published in Paris in 1928 by Editions de la Pléiade and with 150 lithographs by Alexandre Alexiev.

A silver casket by Josef Hoffmann, with a panel painted by Carl Krenk, made around 1910, was above forecast at £55,504, while a bronze and gold favrite glass light, made by Tiffany sold for £31,957. An auction of Swedish glass had its disappointments, with a total of £192,885 but 38 per cent bought in. The highest price was the £14,464 paid for an internally decorated, applied marquetry glass vase designed by Bertil Ahlstrom for Reimyr around 1900, of which only three examples are known to exist.

The Christie's wine sale was the biggest ever held in Geneva and took three hours to complete. The top price was £1,500 paid for a single bottle of Mouton-Rothschild, 1946, a bottle of 1805 cognac, from Napoleon's cellars, sold for more than £500 as did a bottle of 1883 Chateau Lafite.

Cheltenham Festival of Music

The 41st Cheltenham International Festival of Music will mark the tercentenaries of Bach, Handel and Scarlatti and the centenary of Alban Berg, as well as maintaining its traditional role of commissioning works from British composers. The festival will run from July 13-28. Four composers will be at hand to introduce their commissioned works: Graham Whetnam, Robin Holloway, Richard Rodney Bennett and the Hungarian, Zoltan Durko, will talk about their new music. There will be a world premiere of a major new work by Russian composer Edison Denisov.

Opera Stage are mounting new production of Handel's opera "Alcina," with an orchestra of period instruments, conducted by Richard Hickox. The Russian violinist Lydi Mordkovich will perform Berg's Violin Concerto with the Halle Orchestra under its new Principal Conductor, Stanislaw Skrowaczewski, will receive its first performance in this country, and will Shostakovich's "Six Songs" will be performed by the Swedish Mezz Birgit Fimlida.

Arts Guide

Music/Monday Opera and Ballet/Tuesday, Theatre/Wednesday Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Opera and Ballet

LONDON

Royal Opera House, Covent Garden: Sadler's Wells Royal Ballet season. Includes a triple bill: Sleeping Beauty and Swan Lake.

Sadler's Wells, Rosebery Avenue (718 8918): Merce Cunningham season opens on Tuesday.

PARIS

Katya Kabanova in Brussels National Opera production conducted by Sylvain Lehoucq. The Moroccan composer's work on love and sin is given at the TMP-Châtelet (233 4444).

WEST GERMANY

Berlin, Deutsche Oper: Manon Lescaut, sung in Italian, has fine interpretations by Raina Kabanovska and Franco Tagliavini. Pelléas and Mélisande returns to the programme and has Karen Armstrong

and Harald Stamm as leads. (34 381).

Munich, Bayerische Staatsoper: Ariadne auf Naxos, the perfectly cast with Deborah Ziegler, Anna Tomowa-Sintow and Kornelia Wulkopf. Elektra is of respectable standard with Astrid Varnay, Ingrid Bjoner and Sabine Hass. Un Ballo in Maschera is conducted by Giuseppe Patané. Tannhäuser has Wagner specialists Janis Martin and Spas Wenkoff. Salome is steered to triumph by Astrid Varnay and Gwyneth Jones in the main parts. (21 851).

NETHERLANDS

Dr Faustus by Konrad Boehmer, performed by the Netherlands Opera with the Broadcasting Orchestra conducted by Lucas Vis. The libretto by Hugo Claus is based on 18th-century written sources and presents Faust not as the tragic hero of legend but as a third-rate magician.

Ernst Daniel Smid as Faust, Ton Thissen as his adversary, Abbot Trithemius, and Annet Andriessen as his mother. Directed by Charles Hamilton. Wed in Groningen, Stadschouwburg (12 56 45).

ITALY

Naples, Teatro San Carlo: Wozzeck with the Berlin Staatsoper (41 82 88). Bologna: Teatro Comunale: Lombard's Faust conducted by Albino Lombard and directed by Luca Ronconi with scenery and costumes by Pier Luigi Pizzi. (22 29 99).

VIENNA

Staatsoper: The Barber of Seville: La Bohème: Die Meistersinger conducted by Schneider with Popp, Jahn, Wolf, Schreier, Moll, Frey, Der Rosenkavalier conducted by Stein with Leonie Rysanek, Fassbinder, Laki, Lotte Rysanek; Raymonda by Glazunov, Noreyev and Petipa, conducted by Schirmer, Aida. (53 24 26 55).

BRUSSELS

Théâtre Royal de la Monnaie: Capriccio by Richard Strauss conducted by Sir John Pritchard, directed by John Cox with Felicity Lott, Lenus Clark and Edward Bickner and John Pringle. Doctor Faustus conducted by Lucas Vis (world premiere). (217 2211).

NEW YORK

American Ballet Theatre (Metropolitan Opera House): Mikhail Baryshnikov and company, including Natalia Makarova, Cynthia Gregory, Patrick Bissell and Clark Tippet, dance a mixed programme from their eight-week repertoire. Ends Jun 15. Lincoln Center (362 0000).

WASHINGTON

San Francisco Ballet (Opera House): Mixed programme from one of America's hottest dance companies. Ends May 25 (254 3770).

May 10-16

'Perhaps the bravest man I ever knew...'

and now, he cannot bear to turn a corner

Six-foot-four Sergeant 'Tiny' G.T.T. DCM, was perhaps the bravest man his Colonel ever knew. But now, after serving in Aden, after being badly hurt and ambushed in Northern Ireland, Sergeant 'Tiny' G.T.T. DCM has turned a corner. For he has turned a corner. He is the bravest man and woman from the Services that suffer most from mental breakdown. For they have had, each one of them, to give more, much more, than they could in the service of our Country.

We look after these brave men and women. We help them at home, and in hospital. We help them in the community. Our Hostel gives permanent accommodation. For others there is our Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help with a donation, and with a legacy too, perhaps. The debt is owed by all of us.

"They've given more than they could—please give as much as you can."

EX-SERVICES MENTAL WELFARE SOCIETY

Brookway House, The Broadway, Wimbledon SW19 1RL. Tel: 01-543 6333

Please find enclosed my donation for £5/10/£20/£50.

Please send me further details about the Ex-Services Mental Welfare Society.

Name (BLOCK LETTERS).....

Address.....

Signature.....

IF YOU'RE STILL BUYING COMPANY CARS, MAYBE YOU SHOULD TRADE IN YOUR FINANCIAL ADVISER!

Capital tied up in vehicles. Boggled down in vehicle administration. Cash flow suffering. Think of vehicle Contract Hire. A solution that more and more firms, irrespective of size, are finding makes sense. Any good accountant will tell you all about the tax, depreciation and budgeting advantages. Leave the details to MRCV, a company with 25 years experience in Contract Hire and model any time with a refreshing lack of hassle. No quibble contracts tailored to your needs. All adding up to peace of mind. If your financial adviser isn't already on to us - perhaps he deserves a piece of your mind!

MEVCO

Contract Hire

Coverity 0203-553121. London (Piccadilly) 01-493-6425. Norwich 0603-443321.

A POISON PILL FAIRY TALE

Bigoil takes Raider to hunting lodge

BY TERRY DOOSWORTH

SCENE ONE: A large penthouse office perched on the 25th floor of a giant downtown skyscraper, somewhere in the Midwest. The oak paneled room, furnished in deep pile carpet, with a giant executive desk, is lined with hunting trophies and model oil derricks. The telephone is ringing, and a large, bronzed executive, reluctantly reaches over to pick it up.

"Bigoil here," he barks down the receiver. "Make it snappy."

"Morning Bigoil," the voice on the telephone replies, as mellifluous as a barrel of West Texas Intermediate. "No need to shout at me. This is Y. Lee Raider — you know the guy they like to call the 'billions Wall Street raider' — and I've some great news for you. We've chosen Oligopoly Oil for our next venture in share price enhancement."

Just for a moment, Bigoil seems uncharacteristically non-plussed. His mouth opens and a strange pallor is detectable even through the deep tan he has worked up in the last two weeks, down at the company's Florida hunting lodge. But it takes him only a moment's reflection on his \$2m a year salary, the corporate jets and the limos, and he is fighting mad.

"Look here raider," he roars down the phone. "You said in your SEC filing a month ago that you were buying our shares for investment purposes only. If you make an offer, we'll skin you alive for false statements."

"Go ahead and sue," replies Raider, with a chuckle. "Others have tried it, you know, and it didn't get them very far. If you want to keep us off your back you'll have to try something a bit better — like hard cash, for example."

"You're bluffing Raider."

Bigoil by now is calming down, thinking ahead with the guile that has seen him barge his way up from an old rig roustabout to the chairmanship of Oligopoly via many a vicious boardroom battle. "You haven't got the ante. Who's ever heard of a \$500m company taking over a \$100m giant like ourselves?"

"Oh! Come on Bigoil. Have you been out hunting for the whole of the past 12 months? Don't you know about junk bonds? Don't you know about leverage? Haven't you talked to any bankers recently? Every bank in the country is falling

head over heels to back our just now that their own Third World rubbish has been rescued."

Bigoil, of course, knows all of this. That's why he had slipped through a golden parachute provision at the last annual meeting to give him and his fellow board members a cool \$2m apiece if the company were taken over. But he has been waiting for a timely moment to spring his surprise.

"That's as may be, Raider," he replies coolly. "But if you try anything on us you'll find what it's like to take a real poison pill. We've got a dose of pure undiluted arsenic waiting for you, my friend. Once you make a bid we'll keep you sitting there leaking out interest payments on all that junk for so long you'll wish you'd stuck to prospecting all your life."

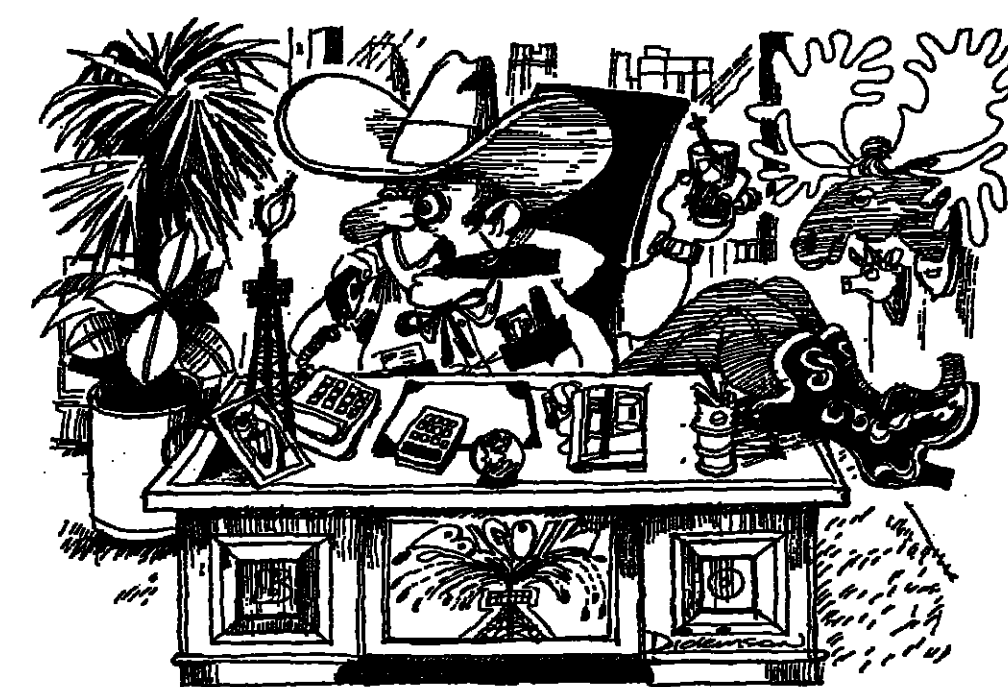
Raider sighs wearily, projecting an almost palpable sense of boredom down the phone. "Not poison pills again," he means. "I thought for a moment, Bigoil, you'd be a class opponent, not like all those Ivy League weaklings. But if that's how you want to play it, then off we go. You'll hear formally from us tomorrow." He hangs down the phone.

SCENE TWO: Three months have now gone by, and Bigoil is still sitting behind his sagging table as forbiddingly self-confident as ever. He has a smile of deep satisfaction on his face, which broadens into a hearty welcome as the door opens.

"Good to see you Raider," he booms as he leaps to his feet, bustling across the room to shake hands. "Glad you could make it. That was a humdinger of a battle, but I think we can both say we came out of it ahead in the end."

"Sure thing, Bigoil," replies Raider, his words flowing as smoothly as South Arabian light. "I've got to admit your pill was something extra. I never thought you would dare to borrow as much as you have, and those special warrants — he smiled a little wanly — "well, it would have crippled us to buy them out if we had gone ahead with a full bid."

"Well, we had some good advice on those," replies Bigoil condescendingly, "the best legal minds that money can buy. But your own tactics were pretty high-powered too. In the end we just couldn't afford to have you sitting there with your 10 per cent, rallying the fund managers, bringing the court



actions and generally disrupting everything. We have to buy you out one way or the other."

"And very generous your proposals are too," replies Raider. "A 20 per cent premium is all that we could ask, and it's good sense to make the offer partially available to other shareholders as well. That way it looks much less like preferential treatment for us — not that it is."

He adds hastily, in his best public relations voice. "All along we've been acting for the general good of shareholders."

The hint of a smile flashes across Bigoil's face. He is not, he thinks to himself, a smooth talker like Raider, whose brilliantly successful Wall Street forays are partly dependent on his charismatic public relations.

But he, Bigoil, knows how to play boardroom power politics, and that's what has carried him through his battles. He realised from the start that Raider had a pretty good argument about the company's performance — Oligopoly was, as Raider argued, unquestionably in a process of self liquidation. It had abysmally failed to replace its reserves, and its exploration record made it look as though it had been pouring money down dry wells for the last 10 years.

But until Raider came along, no-one had seemed to bother

very much. Now he will have to make Oligopoly change. Pry that he will have to dismember part of the company to pay off some of the debt, while virtually halting expenditure on oil exploration — he still has a soft spot for the bit of the company where he started. But in business, he reflects you have to take hard decisions, and at least he has proved that the company has a cast iron defensive system which will keep him in a job until he is ready to call it a day and collect on his share options.

"There's only one thing that worries me about this whole deal," says Raider, "and that's the loss of jobs. You don't think Congress might get onto this and stop it? You're going to have to cut pretty deep to pay back some of that debt."

"Now just you leave this to me," says Bigoil soothingly. "You don't seriously think that Washington under this Administration cares about a few workers who have been having it too good for too long, do you? Anyway," he adds reflectively, "when I tell them that a closure or two will help to keep wages down at the next contract negotiations, they'll be eating out of my hand."

"And we won't be cutting as much as you might think, because the share buyback isn't

as costly to Oligopoly as it looks. The employee shareholding plan we're using to borrow the money you know, is a wonderful thing — all allowable against tax."

Raider breathes a contented sigh of relief. "It looks as though we're all set up, then," he says. "I suppose some of those Leftist Congressmen will be jumping up and down in Washington complaining about the abuse of taxpayers' money and junk financing. And we'll have more hysterical Press talk about the need to stop both raiders and poison pills."

"But I have to say," he adds, adopting his lofty platform manner "that this is a wonderful example of capitalism at work. We're happy because we've realised a premium on our shares. Many of the shareholders are happy because they've had a windfall too and you're happy because you've kept your job. If the regulators stopped this sort of thing, who knows where it would end?"

"Amen to that," says Bigoil, shifting a little uneasily in his chair against this moralising onslaught. "Long live the free market. And by the way," he adds, with a sly grin, "how'd you like a week down at the hunting lodge next month? I think we both deserve a rest."

THE BANKER 1985 TOP 500

Publication Date: 1st July 1985

The sixteenth edition of the TOP 500 will be published in the JULY issue of THE BANKER. This credit analysis and ranking of the world's 500 largest commercial banks is acknowledged by Central Commercial, Investment and Savings banks and corporate treasurers throughout the world to be the most authoritative comparative data published.

Each year THE BANKER has added new data to the information base which, combined with the previous 15 year historic performance research, provides the universally accepted material necessary for inter-bank comparison. It is USED CONTINUOUSLY by bankers and corporate treasurers for the whole year.

THE INFORMATION CONTAINS

- 1 Size by assets
- 2 Total deposits
- 3 Capital and Reserves
- 4 Net interest income
- 5 Pre-tax earnings
- 6 Pre-tax earnings on assets (%)
- 7 Pre-tax earnings on capital (%)
- 8 Capital/Asset ratio
- 9 Net interest on assets (%)
- 10 Number of employees

This year THE BANKER will be adding

Additional Information in 1985

Comparative ranking by size, capital strength, profitability and performance of the leading banks in each of the 55+ countries with banks represented within the TOP 500. Capital strength and profitability of the world's biggest banks compared against the medium sized and smaller banks in the TOP 500. How capital strength and profitability have improved or deteriorated in the past year. How inter-bank business has expanded or contracted during the past year.

Banks and Financial Institutions wishing to advertise in this essential issue of The Banker should contact us as soon as possible:

The Marketing Director
102/106 Clerkenwell Road
London EC1M 5SA
Tel: 01-521 5321
Telex: 22700 FINEX G



The Export-Import Bank of Korea
US\$100,000,000

Floating Rate Notes Due 1995

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : 10th May, 1985 to 12th November, 1985 (186 days)

Rate of Interest : 8-15/16% p.a.

Coupon Amount: US\$461.77 (per note of US\$10,000)
US\$23,088.54 (per note of US\$500,000)

Agent



LTCB Asia Limited

GOLD

On June 11 the Financial Times proposes to publish a survey on Gold and this will coincide with the Financial Times Gold Conference in Lugano, Switzerland, on June 11 and 12.

The provisional editorial synopsis is set out below:

INTRODUCTION Is gold coming back in favour? Gold markets are starting to show signs of recovery and what are the long-term prospects for gold.

MONETARY ROLE
SUPPLY
DEMAND
SHARES

FORECASTING
FUTURES
COINS
TRADING

For further information regarding advertising in this survey contact

DAVID REED
on 01-248 8000 ext 3461

New Spectrum from NPI.
Wouldn't you like to invest
your pension contributions
in your own company?

That's just one valuable opportunity open to you with the Self-Investment Option in NPI's new Spectrum. The executive pension plan for the smaller company.

Your pension scheme should be a valuable integral part of your company's financial and tax planning. Therefore, as well as investing in your own company shares, Spectrum offers the possibility of loans from your pension scheme, and also a purchase and lease-back arrangement on your company's property.

All these opportunities come with self-investment under a small self-administered scheme, and NPI Trustee Services Ltd has been specially set up by NPI to provide the services required to secure Inland Revenue approval.

Until your company is ready for the Self-Investment Option you can take full advantage of the flexibility offered by Spectrum's three investment Accounts: the Profit Sharing Account, Unit Account and Capital Account. All backed by NPI's considerable investment expertise.

What's more, pension contributions to these Accounts may be split in any combination and at any time.

You can find out more about our new Spectrum plan with its Self-Investment Option by completing the coupon or talking to your financial adviser.

Either way Spectrum will give a healthier colour to your company's finances.

To: John Fisher, NPI, National Provident House, Tunbridge Wells, Kent TN1 2UE. Please send me the full Spectrum story.

Name _____
Address _____

Name of financial adviser (if any) _____

NPI

IT PAYS TO LISTEN TO EXPERTS.

FT 14/E

**Our business traffic
in Europe has grown
faster than that of any
other airline during
the last four years.**

**We must be doing
something right.**



ISAS
The Businessman's Airline

FINANCIAL TIMES SURVEY

Tuesday May 14 1985

هنگار من التحليل

HUNGARY

Attempts are being made to introduce more flexibility and competition into some areas of the economy as part of the government's reforms. Social issues such as inflation, poverty and the private sector are being debated openly as the younger generation of leaders emerges.

Kadar's special brand

By David Buchan

"THIS MAIN political line in Hungary will last for a long time" - János Kádár in his closing speech to the March 1985 congress of the Hungarian Communist party.

The 72-year-old secretary-general of the party is clearly confident that Kádárism, that distinctive brand of market-oriented economic reforms mixed with some carefully-controlled growth in more open political debate, will outlive him.

Ironically, Mr Kádár's statement of confidence in the durability of his policies came just as social and political tensions, side-effects of the reforms, were bubbling to the surface, and younger party officials began to jockey for position in the eventual succession.

These uncertainties remain. But the party congress, a five-yearly and therefore major event in Hungary's political life, decided that there should be no major change in the reform direction, rather fine-tuning to reflect some of the complaints raised by the rank and file.

Thus, between now and 1990, there should be a "tangible rise in living standards." Real wages would rise, but not uniformly, in order to reward efficiency and skill. Social security allowances would be increased, state subsidies would be phased out slowly enough to moderate price rises, and the private sector would still be

encouraged to develop within circumscribed limits.

Such sensitive issues as inflation, poverty, income gaps and the private sector, are being aired more openly as Mr Kádár and the authorities proceed with their cautious plans for political reform, in particular their effort to give the moribund parliament more life by requiring that every seat at next month's election be contested by two or more candidates.

This innovation has already led to some sparks flying as a few dissidents tried, and failed, to win a place on the ballot against official candidates.

Inside the ruling Communist party too, the same issues are being openly debated as the younger generation of leaders stake out their positions. The party congress may have set the main guidelines of policy for the next five years, but it will certainly not silence further discussion. In sum, Hungary's economic reformers, still very much in control, are having to work harder to sell their policies to the people.

Building on achievements

Taking a wider perspective, the Hungarian authorities evidently see no external reason to alter the pace of their reforms. They are confident the new Soviet leader, Mr Mikhail Gorbachev, is the man, if anyone can, to inject new dynamism into Comecon. But they are equally sure that his primary task of getting the Soviet economy moving again will take him a long time. In the mean-

time Hungary intends to follow Voltaire's advice and "cultivate its garden," building on past achievements.

The main achievement of the past five years has been to assure the country's international liquidity, when so many other countries have had to reschedule their debts. The turning point came in 1982 when, with its reserves down to danger level, Hungary entered the International Monetary Fund.

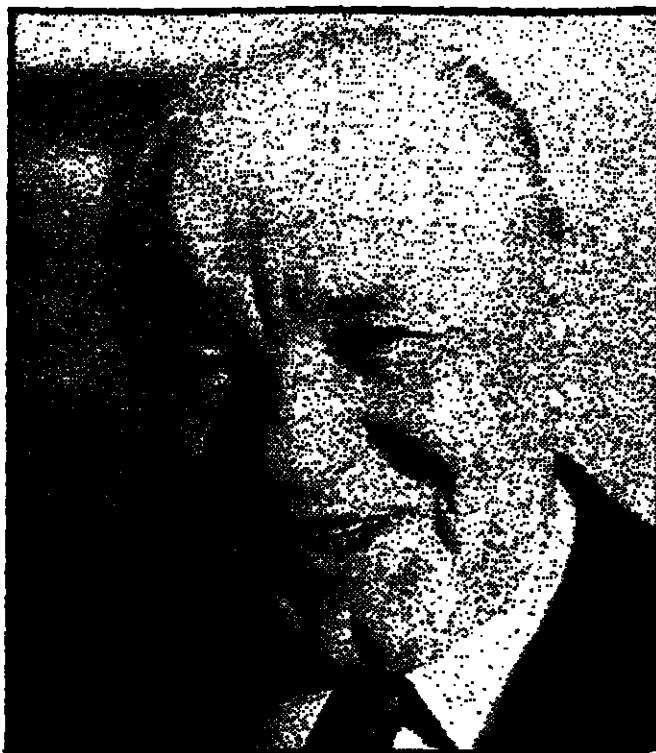
It slowly succeeded thereafter in regaining the confidence of Western lenders, to the extent that last year it borrowed more than \$1bn on the international capital markets, the largest amount by any single Comecon borrower.

Unlike many of its neighbours, it has not succeeded in much reducing its hard currency debt, which stood at the end of 1984 at \$8.9bn gross, or \$4.5bn net.

But it does not feel the same pressures that they do, given that sources of new money are more open to it. These sources include the World Bank and perhaps soon its affiliate, the International Finance Corporation (IFC), which Hungary joined this month.

The debt burden may ease next year when Hungary will have repaid most of the short-term credits it had to snatch in its crisis year of 1982. To survive, it has had to effect a major turnaround in its hard currency trade balance, from a \$1.16bn deficit in 1978 to surpluses of \$545m in 1983 and \$800m last year.

The long haul does not end there. The Foreign Trade



János Kádár: a statement of confidence

Ministry is hoping for a surplus of about \$700m this year but at least no further major increases in the trade surplus are needed to service the country's debt. Thus, with all the special import curbs introduced in 1982 now lifted, any increase in exports can now be reflected in nearly comparable import increases.

Hungary's trade balance with the West is what most hits the Western eye. Little known is the fact that the country has also faced a squeeze in its trade with the East.

Having been able in the early 1980s to run a convenient deficit (amounting to a de facto credit) of around 500m roubles a year with Comecon partners, principally the Soviet Union, Hungary found itself last year having to cut this to a deficit of 144m roubles.

In addition to righting this imbalance in rouble barter trade, the Soviet Union has also made it clear it does not want to go on paying in hard currency or hard currency goods for a large slice of the food it buys from Hungary. Thus, Hungarian politicians complain of facing a "double deterioration" in their terms of trade, with both West and East.

The domestic consequences of the country having to strain to boost exports and curb imports have shown up in higher inflation, lower personal consumption and investment. As Mr Ferenc Havasi, the Central Committee member responsible for the economy, frankly admitted to the party congress, living standards for most people fell as real wages dropped by 6.7 per cent in 1980-84.

Prospects for more growth

Last year saw some recovery as growth in net material product (roughly equivalent to gross domestic product but minus services) rose from 0.3 per cent in 1983 to 2.3-3.0 per cent.

The Government is hoping this rate of nearly 3 per cent growth can be sustained in 1985-87, and that after 1987 it may rise higher. For 1986-90 it is forecasting that consumption will rise 8-9 per cent in real terms, investment by 25 per cent and real wages by at least 0.5 to 1 per cent a year. If these hopes materialise, it will be easier to continue with the structural changes the

Agriculture: volume European producer	2
Trade: pursuing trading house route	2
Links with developing countries	2
Profiles:	
Figures behind economic progress	3
Engineering: finding business abroad	4

IN THIS SURVEY

Electronics: set for improvement	4
Aluminium: bringing in hard currency	4
Medical equipment: more overseas orders	4
Tourism: new hotels to meet boom	5
Cinema: films find audiences abroad	5

Government wants. One of these is to increase flow of workers from loss-making to profit-making companies.

Like every Communist country, Hungary is committed to full employment. But inevitably there are redundancies, some 5,000 of them last year.

This, however, is not yet enough to use up all the retraining funds which the Government has set aside to speed changes in the labour market.

There is now greater flexibility in the availability of capital to these companies which can use it efficiently. A minor, but intriguing, contribution to this is the new bond market through which a number of local government organisations and companies have raised money since 1983.

More important is the growing number of individual banks to which the would-be corporate borrower can turn, and shop around for the best terms.

This year the National Bank decided to separate its central bank function of bank of issue from its role as provider of commercial credit, and has set up two commercial banks, one for industry and the other for agriculture. This has already led to more competition by banks for deposits, bond issuance and leasing deals.

Another change is the attempt to give employees in state industry some of the same sense of direct participation that workers in the private sector or so-called second economy have in running their own businesses.

The Government, or Ministry of Industry, to be more precise, will continue to appoint managers to head the 100 largest companies and public utilities. But in about 1,000 companies, two types of new worker councils are to be set up, either to advise a Government-appointed manager or to elect that manager themselves.

So far, only 129 companies have introduced the new

system, and the result has been that about 10-15 per cent of managers have been replaced. The casualties have been those considered by the workforce as outside "parachutists" from the Industry Ministry.

However, these attempts to introduce more competition and democracy into selected areas of the economy are not the sore points of the government's reforms. It is rather the two issues of inflation and income differentials which threaten to cause a popular backlash against the reforms, of the kind that happened in the early 1970s.

Hungarians had grown more accustomed to price rises than other East Europeans, particularly because they could see that part of the trade-off was more plentiful stocks in their shops. Or so it was thought until this January, when the government raised prices on some foodstuffs, energy items and transport services.

Impact of price increases

The overall impact on the cost of living was small, less than 5 per cent. But, coming after several years of austerity and in a year in which government ministers had ill-advisedly promised marked economic improvement, it turned out to be one of the most unpopular price increases in recent times.

The strongest reaction came from the trade unions, which were particularly angered that part of their sick pay allowances was simultaneously transferred to family allowances, in order to soften the price rises' impact on those with large families.

On the unions' behalf, a virtual ultimatum was delivered at the party congress by Mr Sándor Gaspar, the veteran representative of the unions in the Politburo, who demanded that future price increases would have to be better prepared.

Senior economic reformers, who still believe that Hungary

cannot escape higher inflation as the cost of getting its prices into better balance with world levels, now acknowledge that prices will have to be raised in smaller instalments, and less by central government fiat and more through decentralised market mechanisms.

The more visible and sudden the price increase, the greater the political problem for the unions in having to pretend to go along with it.

The other political Achilles heel of the reforms is the gap that has opened up between rich and poor, or to be more precise, between the majority who live on relatively fixed income from state, industry or pensions and who lack the skills to take part in the "second economy," and the minority who have several jobs on the side or work full time in the private sector, running boutiques, restaurants, car repair shops and a variety of services.

These "new rich" are not numerous or even very rich by western standards; by one estimate they comprise some 10,000 people making about 50,000 to 60,000 forints a month (with relative purchasing power of around \$2,000 a month) but they have come to attract disproportionate envy inside Hungary.

One way to reduce this tension would be to make it easier for the "new rich" who tend to spend their money on conspicuous consumption, to invest in expanding their businesses. But such expansion quickly bumps up against ideological constraints; to prevent "capitalist" exploitation of labour, private businesses can only employ a maximum of 12 people, including family members.

So the "new rich" are to be taxed more efficiently. The problem here is that, as in all Soviet bloc countries, the tax system is in a state of ropey disuse, and the government says it will be 1987 before it can introduce a proper tax on overall incomes.

The Hungarian Aluminium Industry celebrated the 50th anniversary of its foundation in 1984.



The "Hungarian silver" is a well-known and preferred product all over the world.

The reputation of the Hungarian aluminium industry can be attributed to both its five decades of performance and its manifold experience and reliability.

The scope of the Hungarian Aluminium Corporation's activities include the following fields:

- bauxite prospecting
- bauxite mining
- alumina production
- alumina refinery (smelting)
- semi-manufactured and finished products
- research and development
- designing and prime contracting

The Hungarian Aluminium Corporation will do its best to satisfy in every respect the requirements of its domestic and foreign consumers in order to augment the reputation of the Hungarian products also in this way.

HUNGARIAN ALUMINIUM CORPORATION

Address: H-1387 Budapest, P.O. Box 30
Telex: 22-5471/22-5473 • Cable: HUNGALUMINIUM

ab
HUNGALU
PLANTS AND
COMPANIES OF THE
HUNGARIAN
ALUMINIUM
CORPORATION

HUNGALU BAKONY MINES

Tapolca
Bauxite

HUNGALU FEJER MINES

Kincseshanya
Bauxite

HUNGALU MOTIM WORKS

Mosonmagyaróvár
Calcined alumina, alumina hydrate, vanadium compounds, aluminium sulphate, polishing grains, electro-fused corundum products, refractories

HUNGALU AJKA WORKS

AJKA
Calcined alumina, aluminium ingots and billets, gallium metal, gallium oxide, aluminium die-castings

HUNGALU INOTA SMELTER

Inota
Aluminium ingots and billets, continuous cast wires
Properzi/, continuous cast strips, slugs

HUNGALU TATABANYA SMELTER

Tatabánya
Aluminium ingots and billets, continuous cast wires/Properzi/, high-purity aluminium ingots and billets

HUNGALU SZEKESFEHVAR LIGHT METAL WORKS

Szekesfehervár
Rolled sheets, strips and discs, extrusions, pressed and drawn rods, tubes, forgings, bent profiles from strip, welded tubes

HUNGALU ALMASFUZITO REFINERY

Almasfuzito
Calcined alumina, alumina hydrate, special alumina brands

HUNGALU KOBANYA LIGHT METAL WORKS

Budapest
X. Cserkesz u. 42.
Thin strips, foils, aluminium pigments

HUNGALU METAL WORKING CO.

Balassagyarmat
Aluminium building structures, castings, containers, mining installations

HUNGALU STRUCTURES

Hodmezovasarhely
Aluminium tanks, vessels and barrels, aluminium transportation facilities, aluminium siding systems for the building industry, garages

HUNGALU MACHINERY CO.

Zalaegerszeg
Machines for the aluminium industry, spare parts for the mining, aluminium smelting and mills

HUNGALU ENGINEERING AND DEVELOPMENT CENTRE

Budapest
XIII. Pozsonyi ut 56. Design research and technical development in the following areas: prospecting, mining and concentration of bauxite and other ores; production of alumina and its by-products; aluminium smelting; production of electrocorundum, high-purity and rare metals, semi and finished products; application techniques of aluminium; mechanization and automatization; performing of plant trial operations; main contracting inside and outside Hungary; technical consultancy services; manufacture of prototypes

HUNGALU PROSPECTING CO.

Balatonalmádi
Drilling of large-diameter shafts, shaft sinking

HUNGALU TRADING CO.

Budapest
XIII. Pozsonyi ut 56. Export of semifabricated and finished products, purchase of basic materials and equipment, warehousing for the plants and companies of Hungarian Aluminium Corporation



HUNGARIAN ALUMINIUM CORPORATION

H-1387 Budapest, P.O. Box 30
Phone: 494-750, 494-790
Telex: 22-5471 / 22-5473



We'll help you make ends meet

We offer economic solutions to your telecommunication problems. Budavox exports all kinds of telecommunication equipment from digital fully electronic PABX's to data teleprocessing equipment and a very wide range of software programmes as well as complete postal and private networks on turn-key basis. Our software products are based on the experience of over 600 university graduates engaged in software development and range from General Ledger Programme Package to Transport Analysis, programmes for NC machine tools and medical measuring systems etc.

Budavox Telecommunication Foreign Trading Co. Ltd.
Budapest VII, Tanács utca 3/a / Letters: Budapest, P.O. Box 267, H-1392
Telephone: 215-910 / Telex: 22-5077 / Cables: Budavox Budapest

BUDAVOX

PHARMATRADE BUDAPEST



offers:

- MEDICINAL PLANTS
- INSTANT TEAS OF MEDICINAL PLANTS
- ESSENTIAL OILS
- SPICE AROMAS
- ALIMENTARY AROMA PRODUCTS
- EXTRACTS OF MEDICINAL AND SPICE HERBS
- MEDICATED COSMETICS
- MEDICINAL AND APERTENT WATERS
- MEDICINAL MUDS BY PRODUCTS OF THE STARCH-INDUSTRY (GLUTINE)
- FOOD AND FEED-ADDITIVES
- NATIVE SUBSTANCES (originating from animals and plants) as well as compounds obtained from them
- RADIOACTIVE PRODUCTS

H-1367 RQB 186
TEL: 185-966



A dollar-based off-shore international bank located in Budapest
CENTRAL-EUROPEAN INTERNATIONAL BANK LTD.
serves you in your business worldwide

Our services include:

- Financing of international trade irrespective of the origin or destination of the goods involved
- Pre-financing of export contracts for exporters
- Handling of documentary transactions relating to international trade
- A-forfait financing
- Participation in internationally syndicated loans
- Refinancing of lease purchase in or outside Hungary
- Money market operations and foreign exchange dealing
- Interest bearing corporate and private deposit accounts tailored to individual requirements

Shareholders:

National Bank of Hungary
Banca Commerciale Italiana
Bayerische Vereinsbank AG
Creditanstalt-Bankverein
The Long-Term Credit Bank of Japan, Ltd.
Societe Generale
The Taiyō Kobe Bank, Ltd.

We provide you with confidential, qualified service and personal attention.

CENTRAL-EUROPEAN INTERNATIONAL BANK LTD.
Budapest V, Váci u. 16/b, P.O. Box 170, H-1364
Tel: 188-377 Telex: 22-4759 CIB H

Hungary 2

Agriculture: high in Europe production league table

HUNGARY'S agricultural officials grow rather annoyed when comparisons are drawn between their country's highly productive farming sector and the less prosperous agriculture in some other Comecon countries. What interests them is how Hungarian agriculture compares with the most advanced farming nations in Europe. Using even this yardstick, Hungary has come a long way. In the 1950s Hungary was in 17th place in per capita production of important farm products. Today only Denmark has a higher per capita production of grain while Hungary is in first place in output per person of pork, poultry, eggs and apples.

Average yields of wheat and maize are close to the top of the international table. This year Hungary plans to produce 15.4m tonnes of grain, its second harvest in excess of 15m tonnes. Agriculture is the leading sectoral hard currency earner and last year made up 23 per cent of total exports and one-third of hard currency exports to bring in \$800m. Mr Ferenc Szabo, deputy minister of agriculture, says proudly that this was a substantial contribution to Hungary's foreign trade balance.

In fact, 3 per cent agricultural growth annually has far outstripped other sectors of the economy. Hungarian agriculture, which currently feeds 10.6m people and exports 25 per cent of gross production, should be able to feed 20m people in another 15 years with the necessary investments, according to Agriculture Ministry projections.

Part of the secret behind this steady growth is the close co-operation between the collective farms, with an average size of 4,100 hectares, and the pri-

vate plots of up to half a hectare, which are tilled by collective farm members and retired people. They contribute 14.8 per cent of farm output while the garden plots worked by town dwellers provide another 18.3 per cent of total production. Together the small plot holders supply 50 per cent of pigs, 22.5 per cent of beef and 74 per cent of chickens.

In recent years some 42 per cent of the profits made by the agricultural co-operatives — as the collective farms are known — has come from their sidelines: small-scale industrial production, repairs and services.

Mechanisation

The sidelines were begun in order to provide work for farmers in the off season but with growing mechanisation they became a prime source of income for many villagers. They also enabled farms on poor quality land to turn a profit.

Last year, though, the soaring trend in the side operations of the collective farms was halted as fewer orders were received from industry while the economic work associations presented increasingly serious competition. As a result farm profits fell and work forces had to be cut by 20,000. Another dampener on profitability of agriculture and the food processing industry has been falling export prices and the difficult access for Hungarian foodstuffs to EEC markets because of high tariffs and low quotas. The answer is being sought in production of higher value products and further rationalisation.

Meat remains one of the highest hard currency earners. Last year Hungary exported

\$500m worth of meat and meat products, 35 per cent of it to Comecon where the Soviet Union was the main buyer.

Mr Laszlo Ranky, deputy general manager of Terimpex, the foreign trade company exporting meat, poultry, fish and dairy products says peak exports of \$900m were achieved two years ago while sales fell to \$750m last year, because of poor markets and the strong dollar.

"Right now there is 1m tonnes of surplus beef in Europe and we feel the intensified EEC competition in our markets."

Hungary's newly cultivated markets for beef and sheep in the Middle East have also been affected by the decline in oil revenues. Seeking some gain from the strong dollar, Hungary sold 15,000 tonnes of canned beef in the U.S. last year, worth about \$40m, a doubling of sales in five years.

Last January, the first shipment of salami left for the U.S. after the U.S. Agriculture Department approved Hungarian slaughtering facilities. Terimpex hopes the U.S. market for Hungarian salami may one day exceed that of West Germany, for a long time the main buyer of its products.

Even when export markets decline and prices drop, Mr Ranky notes, Terimpex pays farmers firm prices for beef, pork, poultry and rabbits.

"We must give our farmers financial security," he explains, "because if they stop producing, they stop."

Exports of Hungarian frozen fruits and vegetables have also declined in recent years, according to Dr Bela Gulyas, general manager of the Hungarian deep freezing industry.

This year's target for hard currency sales however has been raised by \$1m above last year's result to \$21m and buyers, especially the West Germans, Swedes and British are said to be showing renewed interest in high-quality Hungarian frozen foods after the harsh European winter.

Another important food exporter, the Hungarian foreign trade organisation, is being hard pressed abroad and at home. An over-supply of fresh fruit and vegetables in the EEC has hurt Hungarian exports to third markets. This, plus the strong dollar, led to a fall in Hungary's sales of \$16m to \$90m last year.

Hungary's role as the sole exporter of Hungarian fresh produce has been ended by government-backed competition from other foreign trade companies established by producers.

"Everyone seems to think they were cheated by the monopoly company," says Dr Tibor Nemes, deputy general director of Terimpex.

Dr Nemes says that unfortunately the new exporters have linked up with the same buyers in the West to whom his company sold.

"We have 11 fresh produce exporters now and this acts to depress prices," he explains, "because if they realise they are causing more damage than good."

The existence of competing foreign trade companies, Dr Nemes says, was especially harmful for fresh produce exports to the EEC which he notes should be controlled by one company.

"If we over-supply and go beyond our quota, we will be levied. But if we have four or five companies supplying the EEC we do not know which one is doing the over-supplying," he says.

Leslie Colitt

Trading house system pursued

TRANSELEKTRO, a leading Hungarian foreign trade company which deals in power engineering and household electrical products, aims to become Eastern Europe's first trading house.

Mr Miklos Kosma, General Manager of Transelektro, is the driving force behind this development which also includes two other foreign organisations — for textiles and consumer goods — as well as the retail chain, Skala-Co-op.

Mr Kosma notes that until recently his company along with all foreign trade organisations worked as commission agents for producers. It was in charge of exporting their products and importing what they needed for production.

Transelektro, in competition with Western and Comecon companies, needs to co-ordinate Hungarian companies producing transformers, boilers and generators by organising consortia to quickly offer turnkey projects for tender. This however to quickly offer turnkey projects for tender. This however to quickly offer turnkey projects for tender.

for his company to have access to its own working capital for financing is now urgent.

"We need our own capital to mix with bank credits and to create competitive financing for our projects in the developing countries — and the West," he says.

His company is also active in production of electrical household appliances for Western European countries which have to be supplied in the shortest possible time.

"We want our factories to be able to shift quickly to supply Western markets and also to produce for the home market and Comecon. This increases the need for us to have our own commercial capital," he explains.

The company also needs long term financing for research and development — for example the instrumentation of process control equipment for nuclear power stations. But acquiring capital means the pertinent regulations must be changed by the government which he has been actively lobbying.

The changes will enable a foreign trade company to set aside up to 10 per cent of annual turnover for capital formation. (Transelektro had sales of \$515m in 1983).

The heavy tax burden on companies is being lightened somewhat and Mr Kosma said he was hopeful that taxation will be further shifted from the producer to the consumer so that his company can accumulate more working capital.

It is the concept of a trading house not at odds with the trend towards decentralisation in Hungary's foreign trade.

Mr Kosma said it is not, as this business form is suited to a company such as Transelektro while other sectors of the

economy might be better served by smaller exporters.

At the beginning of this year some 250 Hungarian companies — conducting 20 per cent of total foreign trade — had obtained foreign trade rights. Half the foreign trade turnover of the engineering industry is now handled by the producers while virtually all shoe exports, 80 per cent of clothing and 100 per cent of pharmaceuticals sold abroad are handled by foreign trade partnerships between the producers.

One 15-year-old company, Interco-op, which was granted foreign trade rights in 1961, specialises in seeking foreign partners who want to sell

licences and production methods in Hungary and are prepared to buy back part of the output or other Hungarian products.

The company's deals have included repairing vintage cars for foreign owners and exporting wrought iron door and window decorations for an American company. It also supplies Hungarian pilots to fly agricultural aircraft in the Near East.

Another enterprising Hungarian foreign trader, Hungagent, purchased the licence for a compact electric motor invented by an Australian engineer and exhibited a few years ago at the Hannover Fair.

Leslie Colitt

Hungary's convertible currency trade

	1978	1979	1980	1981	1982	1983	1984
Exports	3,206	4,259	4,943	4,885	4,953	4,996	4,907
Imports	4,372	4,622	5,034	4,957	4,508	4,451	4,308
Balance	-1,166	-363	-91	-72	+445	+545	+599

1984

(in millions of Hungarian forints)

	Imports	Exports
Energy	25,121	31,266
Materials	116,053	82,309
Machinery	22,129	25,078
Consumer goods	19,479	23,946
Agriculture and foodstuffs	24,884	69,287
	207,687	226,876

Source: Ministry of Foreign Trade

Eager for more links

MORE THAN any of its Eastern bloc neighbours Hungary is eager to establish greater trading links with developing countries — notably with the Middle East and North Africa.

These efforts have had mixed results despite the Hungarians' desire to establish good relations with radical and conservative states alike.

For example, exports to conservative Saudi Arabia — with which Hungary has no diplomatic relations — have grown by more than 25 per cent but it still has no imports from the kingdom. In contrast, exports to Algeria, with which it has very good relations, declined although imports rose considerably.

Overall, trade with the developing countries fell by about 12 per cent last year although it still accounted for about 12 per cent of Hungary's total trade turnover. Trade with the Middle East and North Africa, which accounts for about 60 per cent of its exports to and about 40 per cent of its imports from developing countries, fell

even more. It was down by over 17 per cent from about \$1.47bn in 1983 to \$1.2bn last year.

The decline of trade between Hungary and the Middle East is attributed to falling demand from some of its Middle Eastern clients because of tighter budgetary control reducing capital expenditure on major projects. This is partly true although Hungarians who admit that tougher competition is making it a good deal harder to win contracts in the region.

Nonetheless, the greatest decline was registered in Hungarian imports from the region which in turn tends to depress exports in markets eager to import. Hungary's imports fell by almost 24 per cent from \$630m in 1983 to \$480.9m last year. By comparison Hungarian exports fell by only 13 per cent from \$835m to \$726.8m last year.

The fall in imports was most spectacular with Libya — down 42 per cent from \$369m in 1983 to \$215.4m last year. Imports from Iran — down 13.5 per cent to \$172.9m and from Iraq —

down by more than half to \$7.4m also fell, partly because of the Gulf War which also affected Hungarian exports to the two countries.

Exports to Iran fell by about half to \$88.5m and to Iraq by about 30 per cent to \$119.5m. Libya remains the most important trading partner in the region with total trade worth \$299.9m, followed by Iran (\$261.4m) and Algeria (\$199.8m).

The fall in imports from Libya was due mainly to a strong decline in Hungary's crude oil imports. According to Wharton Economics, in 1983 Hungary bought 1.6m tonnes of crude oil from Libya valued at \$361m, mostly for re-export to the West for hard currency which was then used to finance other Hungarian imports.

Hungary's oil imports from the Middle East declined by more than 40 per cent and this may chiefly account for the decline in imports from other countries of the region.

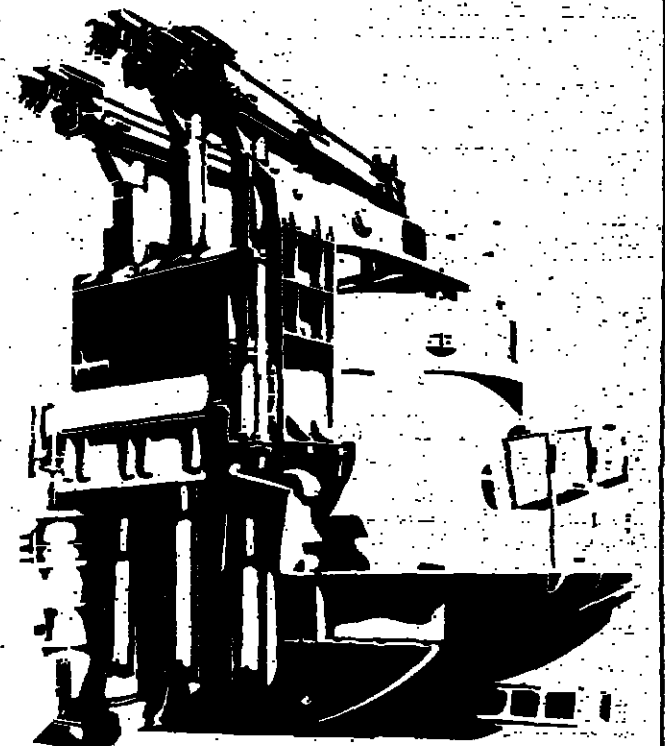
Patrick Blum

Dollars for cents

Upgrading of Electric Arc Furnaces of 2-40 tons to save energy and raw materials observing the requirements of pollution control:

- Modernisation of the electronic control;
- Transformation in VHP;
- Computer program for melting down (MELT-MASTER);
- 4-hour maximum demand monitoring (DEMAND CONTROL);
- Flicker and/or power factor compensation;
- Water-cooled walls and roof (above 8 tons);
- Scrap preheating by exhausted fume (above 15 tons);
- Direct exhaustion dry bag type dust control equipment (above 4 tons).

Not only for furnaces manufactured by us!



**METALLURGICAL
ENGINEERING CORP.**

H-1553 Budapest, P.O. Box 23, HUNGARY
Tel.: 36-1-328-361 Telex: 22-5920 kgyex h



PHARMACY FOR FIVE CONTINENTS medimpex

The Hungarian Trading Company for Pharmaceutical Products, the exclusive exporter of products for the Hungarian pharmaceutical industry exporting reliable Hungarian medicines, active substances, intermediates to more than 80 countries.

To fulfil this task the company is supported by a well organized market network.

MEDIMPEX UK LIMITED

7/9, Portland Place
London W1N 3AA

Tel: 01-631 4332

Telex: 24194 MEDMPX G

will provide you with full information and business offers on request

Hungary 3

David Buchan and Leslie Colitt give keynote profiles

Economy
chief at
Politburo

FERENC HAVASI, 56, who started his working life in a cement factory, has become a political heavyweight in the Politburo (which he joined in 1980) as perhaps the country's leading proponent of economic reform and a possible successor to Mr Kadar. Significantly, his designation as central committee secretary responsible for the economy in 1978 coincided with the reintroduction and acceleration of economic reforms in that year.

As the reforms have come to stir social tensions about price rises and widen the gap between rich and poor, so it has fallen principally to Mr Havasi to absorb much of the political heat—a task he tackled forthrightly at the party congress in March.

Like Mr Kadar at the reform before him, Mr Havasi candidly admitted that while the Hungarian authorities had succeeded in their primary aim of maintaining external solvency—while some 50 countries had had in the early 1980s to reschedule their debts—living standards at home had fallen.

But, to the surprise of some delegates and observers, he then went on to puncture a number of "well-intentioned revolutionary illusions," that socialism was necessarily immune from fluctuations in living standards. "Rudeness effects of crisis in the capitalist world, nationalism and anti-socialism, and so on."

This outspoken style is not exactly Mr Kadar's, though he clearly tolerates it. It is, however, increasingly matched by other younger high-fliers.

Luckily, Mr Havasi had good grounds for assuring Hungarians this spring that their general economic lot should be better in the next five years than in the last, with national income set to rise 2.5 per cent to 3 per cent a year in 1985-87 and perhaps by more in 1988 and after.

But he also has an acute appreciation of the dilemma, particularly for a communist country, that he ahead. He recognises that while



Havasi: forthright leader

price rises must be made "socially tolerable," equally "we cannot guarantee that the reforms will be inflation-free."

Indeed to get a well-established price system, he says, "we need some increases." Repayment of Hungary's debt, as well as worsening terms of trade with both West and East, put inflationary pressure on the economy. So, too, does the phasing out of State subsidies for companies.

As for the growing gap between rich and poor, Mr Havasi says "we must pursue a parallel policy—increased pensions for the old and allowances for those with large families, and at the same time introduce a progressive tax system which bears hardest on the richest."

At present, Hungarians pay tax on some parts, but not the whole, of their incomes. "We will be requiring individuals to make a statement of their general income," says Mr Havasi, but tax changes will take time. Hungarians pay tax on some parts, but not the whole, of their incomes. "We will be requiring individuals to make a statement of their general income," says Mr Havasi, but tax changes will take time.

At the same time, no major expansion of the private sector is in prospect. He says: "It would be politically difficult to defend a lifting of the current manpower ceiling that allows up to 12 people, including family members, to work in a private business."

D.B.

Export specialist



Veress: trade expert

MR PETER VERESS is very much the specialist, having spent most of his career, apart from a spell as ambassador to Paris in the late 1970s, in the Foreign Trade Ministry, which he has headed since 1979.

But the 57-year-old Trade Minister appears broad-minded about the minor revolution going on in the way that Hungary organises its foreign trade, and tolerant of the teething problems.

In the old days, companies had to export their wares through whichever of the 43 foreign trade organisations was the designated monopoly trader in their field. Now, to promote greater export vigour through competition and to link producers closer to foreign end-users of their products, companies are free to switch from one organisation to another, to use several simultaneously, or to use none and seek their own foreign trade rights. Some 260 companies now have such rights.

Obviously, the 25,000 managers and salesmen working for these 260 companies can see more of the world than the 5,000 working for the 43 foreign trade organisations," says Mr Veress. "New enterprises can stumble in the early days, but this very broad reorganisation is bearing fruit and we don't want to take a step backwards."

He argues, however, that it is counter-productive if Hun-

garian producers compete simultaneously to sell exactly the same product to the same foreign market, particularly where very strong foreign competition exists. It is therefore likely, the Minister says, that stricter control on trade rights in such major items as wheat, meat, and fuels will be introduced later this year.

The need for a stepped-up export effort is all the greater because Hungary's recent trade improvement, leading to a \$600m hard currency surplus last year, contains what the minister calls certain structural weaknesses and instabilities.

D.B.

Shoes success

HOW DOES a Budapest shoe company sell women's fashion shoes in the United States, when Hungarian tanneries cannot provide it with the high-quality leather needed? Answer: it buys Italian leather in Italy, and makes the shoes on Italian lasts using West German machinery. The final product is then sold in the U.S. under the supermarket brand name Innoscent.

Mrs Judit Simsek is general manager of the Mino Shoe Company. Mino sells some 500,000 pairs of shoes a week—worth \$30m annually to the Innoscent company in Boston, along with 250,000 pairs to the UK and West Germany.

By Hungarian standards, she has done the impossible—changing styles as quickly as the market in the West, and offering each shoe style in several colours. All this has been achieved since 1979 when Mrs Simsek was appointed to run the company by the Ministry of Light Industry. In that year, Mino did not have any exports to the West but was a major supplier to the Soviet market

which is still its largest foreign customer.

Mrs Simsek's goal, however, is to sell one-third of the company's production to the West, which would entail a doubling of exports.

While nearly all East European shoe companies compete in the West at the lower end of the market, Mrs Simsek realised this would be suicidal. Her strategy from the start was to trade up.

She learned the shoe business as an apprentice in the Mino factory in the early 1950s and worked afterwards in the cutting and stitching rooms. She gained a diploma as a skilled worker and later studied business at the university.

"The best schooling though was the factory," Mrs Simsek says. She spends a minimum of 60 hours a week at the plant and as a result declares: "My hobby is shoes."

The company's success is reflected in the bonuses it pays to both management and employees which she says "are as high as the law permits."

L.C.

Hotelier on target

ONLY A few years ago the prospect of an Hungarian hotel being chosen as European Hotel of the Year seemed as likely as the country's football team winning the World Cup but that was before the Forum Hotel Budapest was completed in 1981.

Last December it was named European Hotel of the Year for business by a Brussels-based trade magazine during the world travel market in London.

The magazine staff noted that service was first class "from check in to check out." Dr Akos Niklai, general manager of the hotel, says he did not even aim to make the Forum the best in Hungary, although it is helped by a choice site on the Danube embankment facing Buda Castle and the Chain Bridge.

"In my personal opinion," he says, "this is not a de luxe hotel but an excellent four-star hotel."

Many businessmen prefer to stay four star so that they can show their accounting department how much they had saved.

Dr Niklai, 39, runs the Buda-

pest Forum in the way the country's economic reformers can only wish Hungarian companies would be managed. The hotel is noted in Budapest, he says, for its discipline and tight control of staff by their immediate superiors.

Chambermaids who are given as much as a piece of soap by a guest, must report this to the Housekeeper, who has to give her permission before the gift can be accepted. The lift-boys' superior holds an evaluation meeting with them at least once a month and each employee is given periodic policy and statistical goals.

"All this brings in more guests," he explains. "We can pay higher salaries and the staff gets more tips."

Although the Forum is generating 50 per cent more hard currency than expected, Dr Niklai says he has to convince the hotel's owner Hungar Hotels that in order to meet the profit target he has to constantly spend money on maintaining the Western furnishings and equipment.

L.C.

Willing publicist

SINCE THE launching of Hungary's economic reform, Dr Gerd Biro, the peripatetic general director of the Hungarian Chamber of Commerce, has been explaining how the reform works to occasionally sceptical Western and Eastern managers and officials.

As head of the Chamber's information section since 1968, he has been charged with telling the world about the fast-changing Hungarian economy. "I'm a kind of mixed grill," he notes, "a political economist and publicist."

In recent weeks, Dr Biro gave a lecture to Business International in Vienna and spoke in the Hungarian Information Centre in Paris. Then he was off to Milwaukee for a round-table discussion with American businessmen on joint ventures in Hungary.

This was followed by a lecture in Munich at the East European Institute and another at the city's Chamber of Commerce.

Dr Biro's bilingual background is an important asset in his dealings with Hungary's two main trading partners, West

Germany and Austria. He was born in Berlin and spent his childhood there.

He says: "My memoirs will begin 50 days after Hitler's takeover, when I was a small child in Charlottenburg."

After receiving his doctorate in economics from Budapest University in 1962, he spent three years as First Secretary of the Hungarian Embassy in Vienna and was then made deputy chief of the Foreign Ministry's press section.

One of Dr Biro's jobs is to edit the magazine he founded in 1970, Marketing in Hungary, which presents the views of Hungarian economic and trade specialists and gives Dr Biro the opportunity to clarify some new aspect of the economic reform to his readers.

Despite the repeated mention in Hungary of the need for it fully to become part of the international division of labour, he notes that Hungarian companies have but few close links with the world market—only 30-odd joint ventures exist with Western companies.

L.C.



TESCO Organisation

Do you have a project you wish to become reality?

We'll design it, supervise it, organise management, provide qualified manpower and other services... as we did in the case of the Tripoli-Sfax Railway line, the Tripoli Metro, the Algiers Sports Stadium, the Doha West Power Station, the Wadi Meifa'ah Agricultural Development Project, the Kano State Town Planning Programme and so many other projects.

TESCO is the leading Hungarian Organisation to provide qualified construction services.

The Services include:

- erection of lightweight structures
- erection of power station turbines
- erection of metallurgical plants, foundries, blast-furnaces, SM-converting mills, funnels and smoke exhausters
- erection of electrical installations
- corrosion control
- pipe-fitting
- reconstruction of mechanical and chemical plants
- maintenance
- training of personnel

In providing these services TESCO relies upon a background of specialised companies.

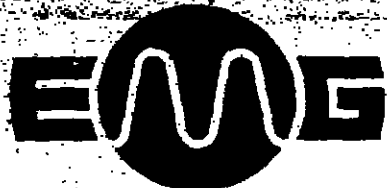
References, representations and offices are in Algeria, Iraq, Kuwait, UAE, Nigeria, Yemen, Federal Republic of Germany, etc.

TESCO Organisation

H-1054 Budapest, V. Rosenberg hp. u. 21
H-1367 Budapest, P.O.B. 5/101

HUNGARY

fax: 22-4642 TESCO H, phone: 110-850



TR-4807 1577

INTELLIGENT CURVE TRACER

- Micro-processor-controlled test system with DEC 625 interface
- Graphic/alpha numeric display
- Simultaneous display facilities for 1, 2, 4 or 8 devices up to 16 curves
- Collector measuring range: max. 1,600 V, max. 1000 A

IR-9588 19690

LOGIC STATE ANALYSER

- State and time analyser mode
- 40 + 5 input channels
- Counted, Range, Or, Sequential trigger modes; All, Or, Range trace modes
- Time measurement, state counting
- Optional input units for the most widely popular uIPs: 8080, 8085, Z80, 8086 modules

ELECTRONIC MEASURING INSTRUMENTS AND AUTOMATIC TEST SYSTEMS

- Signal Generators
- Digital Voltmeters
- Oscilloscopes
- Modulation and Distortion Meters
- Multi-Channel Analysers

TEST EQUIPMENT FOR ELECTRONIC TECHNOLOGY

- IC Testers
- Curve Tracers
- Signal Analysers and Automatic Test Systems
- Microprocessor Development Systems

MEDIUM-SCALE DATA PROCESSING SYSTEMS

- Programmable Calculators

CNC SYSTEMS

ELECTRONIC EQUIPMENT FOR AGRICULTURE

Manufactured by:

ELEKTRONIKUS MÉRŐKESZÜLEKEK GYÁRA
Works for Electronic Measuring Gear
H-1163 Budapest, Czirák u. 26-32
Telex: 22-45-35

Exported by:

METROMPEX
Hungarian Foreign Trading Company for Instruments
H-1391, Budapest, P.O.B. 202
Cable: INSTRUMENT, Budapest, HUNGARY

CNC systems:

TECHNOIMPEX
Hungarian Machine Industry's Foreign Trade Company
H-1390 Budapest, P.O.B. 183



WHENEVER WHEREVER
YOU NEED EXPERIENCE IN
MEDICAL ENGINEERING
YOUR PARTNER IS MEDICOR
H-1389 Budapest, 62. P.O.B. 150.
HUNGARY

Hungary 4

The industrial sector's manufacturing skills are earning hard currency in the West, says David Buchan.

Seeking more exports

THE CURRENT pressures on Hungarian engineering and machinery-making companies to offset a slack domestic market with new business in the fiercely competitive foreign market is aptly typified by KGYV, the industrial furnace specialist.

Over the years KGYV has diversified into other heavy engineering products and expanded into a company with 3,500 workers and seven plants and annual production worth \$60m.

Mr László Gajdos, KGYV's foreign trade director, explains that, though only 10 per cent of production was sold abroad last year (half to Comecon and half to the rest of the world), the company is very keen to increase this proportion.

KGYV's mainstay has been, and still is, manufacture of new furnaces for the steel and aluminium industries, and the maintenance and refurbishment of existing blast furnaces.

However, KGYV's market has suffered, partly because of problems in foreign steel and aluminium industries and partly because of reduced world

Engineering

demand for the company's specialty, which is electric arc furnaces ranging from two to 70 tonnes capacity.

One of the few remaining steady purchasers of such furnaces was neighbouring Romania, but even there economic problems have now reduced demand.

Mr Gajdos admits that electric arc furnaces use a lot of energy, and are relatively noisy and polluting, but "this technology cannot be avoided in at least some part of the steel industry such as mini-steel mills." However, because the world fashion is swinging towards induction furnaces so, too, is KGYV, which is now producing its own induction furnace.

At present, the company is focusing its selling efforts on the Far East in particular, he says.

A more recent KGYV product line, developed within the past five years, is steel structures for industrial halls and buildings. Domestic demand has slumped, with the decline in new investment and construction, though this is now likely to pick up in the new Five Year Plan (1986-90) period, and Mr Gajdos is confident that construction of a further stage of the Paks nuclear power plant will bring more domestic work.

West Germany and Scandinavia have proved the company's best markets in this area, but KGYV has had to try to beat off strong competition here from Polish and East German industry, which with state subsidies has been able to undercut KGYV on price, but not, says Mr Gajdos, on quality, service and delivery.

The strong dollar, however, has helped KGYV keep its prices down, and win considerable business. For the distinctive "grasshopper" oil pumps it sells to the U.S.—a profitable side line to the company's usual activities.



Production of Ikarus buses in Budapest. Ikarus is a big user of Hungary's aluminium.

Efficient key supplier

Aluminium

port growth this year.

But, Hungary remains a key supplier to such parts of domestic industry as Ikarus buses, and the refrigerator and white goods sector, as well as supplying some components to Western carmakers (General Motors, Volvo, Fiat), an activity which would greatly increase if Hungary were ever to set up its own car assembly plant. Hungary virtually is the Hungarian aluminium industry. But unlike other monopolies or quasi-monopolies which were horizontally integrated and are now being broken up by the government to create greater competition, Hungary's structure is being left untouched.

This is because its vertical integration is considered to promote efficiency.

Hungary has 16 member enterprises, with activities ranging from bauxite mining, to smelting, to research, to foreign trading (since 1982).

The proportion of export differs with each stage in the production process. Bauxite, one of the country's few mineral endowments, and 3m tonnes are mined every year and there are 50 years of proven reserves. Bauxite exports are negligible but two-thirds of alumina, the next stage in the refining process, is exported, mostly to the Soviet Union which returns some of it as aluminium.

Some 10-20 per cent of the aluminium is sold abroad, while the rest (about 200,000 tonnes a year) is made into finished or ready-made products.

Moves towards further hi-tech co-operation within Comecon.

Set for improvement

Electronics

THE NEED to upgrade the Hungarian electronics industry is on everyone's lips, from top politicians to all those who have to struggle with the domestic telephone system.

Hungary has won a reputation for some of its consumer electronic products and the calibre of its computer software programmers, but still feels the quality of its industrial electronics leaves much to be desired. But, supported by preferential credit terms and with a close eye on the opportunities for Hungary in Comecon specialisation programmes, the industry looks set for improvement.

The home leader in computer hardware is Videoton, renowned internationally for its factory football team, but which also exports 70 per cent of its production, according to Mr Otto Molnar, head of the Videoton Industrial Foreign Trading Corporation. Fifteen per cent of these exports go to the West, and the bulk to Comecon (35 per cent of total foreign sales to the Soviet Union alone), Mr Molnar says.

of Videoton's import needs are covered by Comecon countries, and only 10 per cent come from the West. He stresses that the socialist countries want to become more self-sufficient in electronics, particularly in view of Western export restrictions which, he admits, have left Hungary temporarily bereft of the opportunity to buy a new sophisticated telephone system. But greater self-sufficiency is possible, given the success of Comecon programmes which have led Hungary to specialise in smaller computer systems of between one and four megabytes, peripherals, display and printer units, floppy discs, and remote data processing equipment.

Investment costs in semi-conductors are high but, Mr Molnar says, Comecon co-operation helped Hungary start making the integrated circuits in 1982. Since last year's Comecon sum-

mit which stressed the need for further hi-tech co-operation between member states, Hungary has also been awarded a role in making industrial robots.

Another leading company, Orion, is working on the production to try to challenge Videoton's long lead in computers and industrial electronics.

In a recent Press interview, Mr Sándor Gemes, said his company now mainly exports its "professional electronic product" line (hitherto 45 per cent of total output), while arranging barter deals with Japanese companies to maintain the quality of its consumer electronics.

Meanwhile, Hungary, like other Comecon countries, is definitely in the market for mini-computers, which as a result of the recent revision in Western hi-tech export rules, have become easier to acquire from the West. Novotrade, a recently formed venture capital company, is for instance organising the leasing inside Hungary of some 3,500 Commodore computers bought from the U.K.

More overseas orders

Medical equipment

largest medical equipment maker in Europe, West and East, and the largest in the Soviet bloc.

Mrs Sylvia Madai, Medico's commercial director, says that a manufacturing tradition, making X-ray machines and dating back to the start of the century, has been helped by specialisation agreements within the Comecon countries.

Thus, as a result of its Comecon market, Medico is now, she says, the largest maker of standard baby incubators in the world, helping it build up substantial production of such diverse products as surgical hand instruments, microprocessing techniques in medicine, hospital furniture and blood analysers.

There are many Western manufacturers, Mrs Madai recognises, with a more sophisticated medical product

line. Medico's aim, she says, is to provide equipment to cover basic needs, equipment to treat the main illnesses, and equipment which can be easily handled and serviced. The company has its own R & D institute with 800 engineers and technicians, and only 10-15 per cent of its products are made under foreign licence, such as ultra sound scanners from the Netherlands.

Medico's exports are evenly split between Comecon and the non-communist world. Mrs Madai says marketing Medico goods in the developed West is very expensive, but X-ray machines, for instance, have done well in the U.S., when fitted with some U.S. components.

Medico claims to be able to supply from its own production line up to 40 per cent of all equipment needed in an average general hospital of, say, Hungarian standards. Indeed in recent years, it has become a turn-key supplier of general hospitals, of up to 200-300 beds, in such countries as Uruguay, Jamaica, Nigeria, Jordan, Iran and Sri Lanka.

PROFILE: SKALA CO-OP

Department store sets the pace

SKALA CO-OP, a ten-year-old co-operative department store chain, has eclipsed the state-run stores to become Hungary's leading retailer.

Founded by the country's nearly 300 consumer co-operatives in which some 2m Hungarians hold shares, Skala-Co-Op had a turnover of only Forints 1bn in 1976 from its sole department store in Budapest.

Last year, its 64 department stores, of which only four are wholly owned and the rest franchise, had sales of some Forints 28bn (5549m) and profits of Forints 1bn. By comparison, the state department store chain, Centrum, has 59 stores and a turnover last year of Forints 10bn.

The aggressive newcomer is managed by Mr Sándor Demján, Budapest Communist Party committee.

Seated in Skala-Co-Op's main office under a portrait of Lenin, the company's foreign trade director, Dr István Hauck, noted that Skala earned 2.1 per cent on its sales, compared with 1.8 per cent for the state chain, because Skala's purchasing was considerably more efficient.

Admittedly, Skala's diversifications, he said, and it was even more profitable.

In tune with the country's economic reform, each Skala department store is financially and managerially independent, while wages, technology and amortisation are still centralised.

Skala-Co-Op is planning soon to grant complete independence to its member stores, and will merely set an annual overall profit margin. The individual stores already decide whether they want to buy their domestic products from Skala-Co-Op's central wholesale unit or from other suppliers. They can buy imported goods from any foreign trade company they wish.

Last year, Skala opened the most modern department store in Hungary, the Skala-Metro in Budapest, as well as Eastern

Make Your next Convention in Hungary

HungarHotels
Hungarian Hotel and Restaurant Company

We are the largest hotel and restaurant company in Hungary with vast experience in fulfilling the needs of holiday makers as well as those of the convention and incentive tour organisers and participants.

We can offer 48 hotels ranging from small, one star family hotels to four and five star, luxury hotels all over the country.

We can provide you with meeting rooms of every size and quality. Two experienced tourist service offices take care of the groups but they always keep in mind that groups are made up of people.

Trained guides speaking all the major languages are at your disposal.

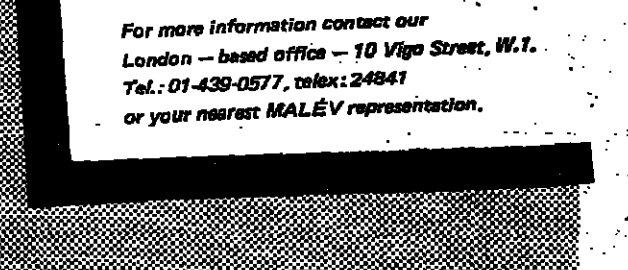
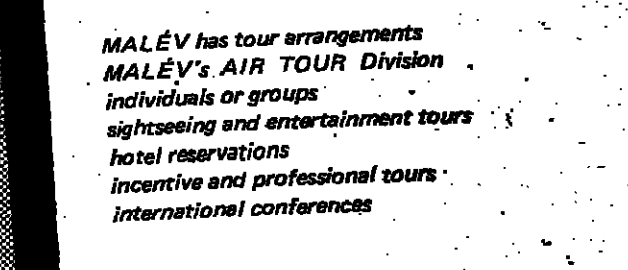
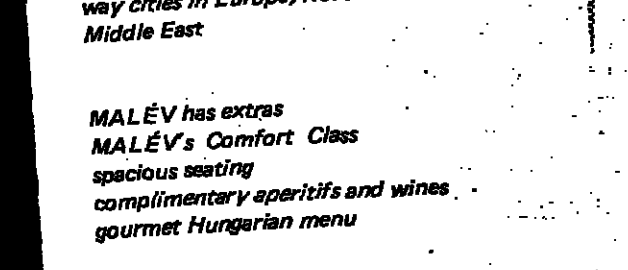
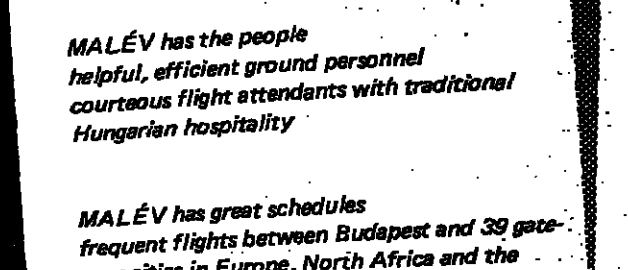
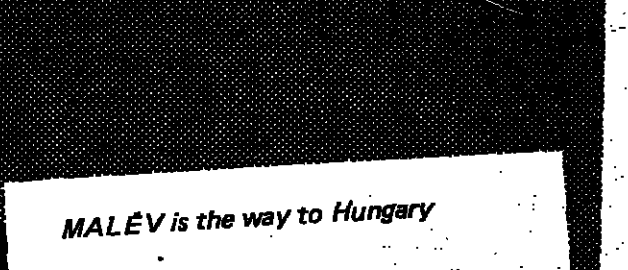
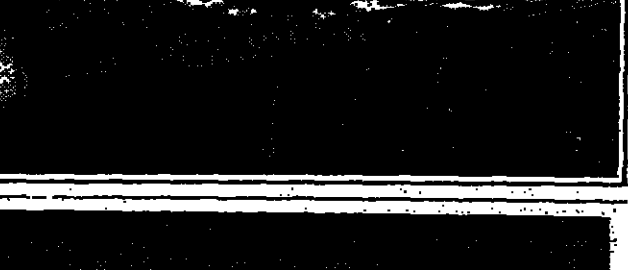
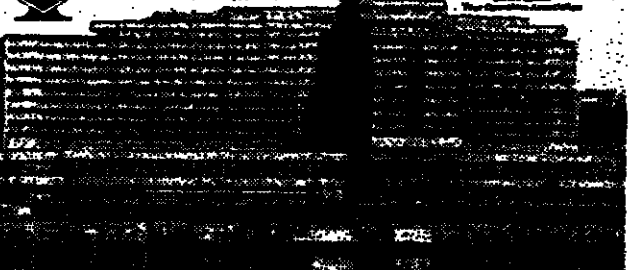
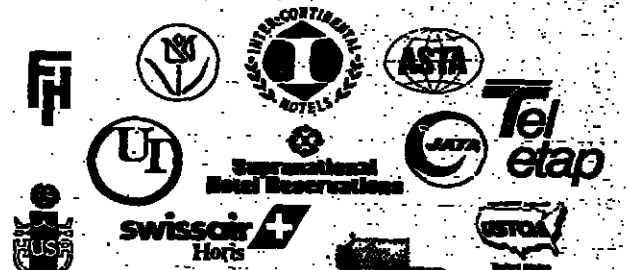
Efficient organisations look after your leisure activities, trip to the famous Lake Balaton, participation at a fiery goulash-party or an exciting horse-show in the Pusztas, visit to the birthplace of Bartók and Kodály.

Head Office

Sales and Marketing Department:

Budapest V., Petőfi Sándor u. 14. H-1052

TEL: (361) 186-045, 182-033 Telex: 22-4923, 22-4209



Your trustworthy trading partner

MINERALIMPEX

maintains trade connections with about 50 countries

has an annual turnover of 3 milliard U.S. dollars

EXPORT — IMPORT

Purchase and sale of licences and know-how

PETROLEUM PRODUCTS
MINING PRODUCTS
REFRACTORY MATERIALS



MINERALIMPEX

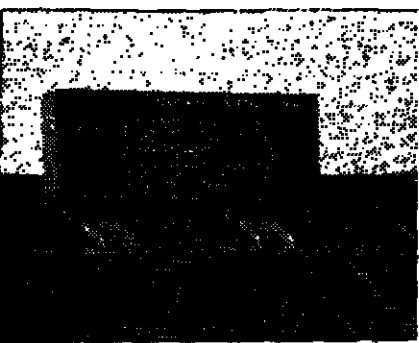
HUNGARIAN TRADING COMPANY FOR OILS AND MINING PRODUCTS

H-1389 Budapest, P.O.B. 130. Tel: 22-4651
H-1062 Budapest, VI., Népköztársaság útja 64.



elektroimpex

Hungarian Trading Company for Telecommunications and Precision Goods
H-1051 Budapest, Münnich Ferenc u. 11. Letters: H-1382 Budapest, P.O. Box 296
Tel: 323-300; 129-430. Telex: elimp-h 22-5771

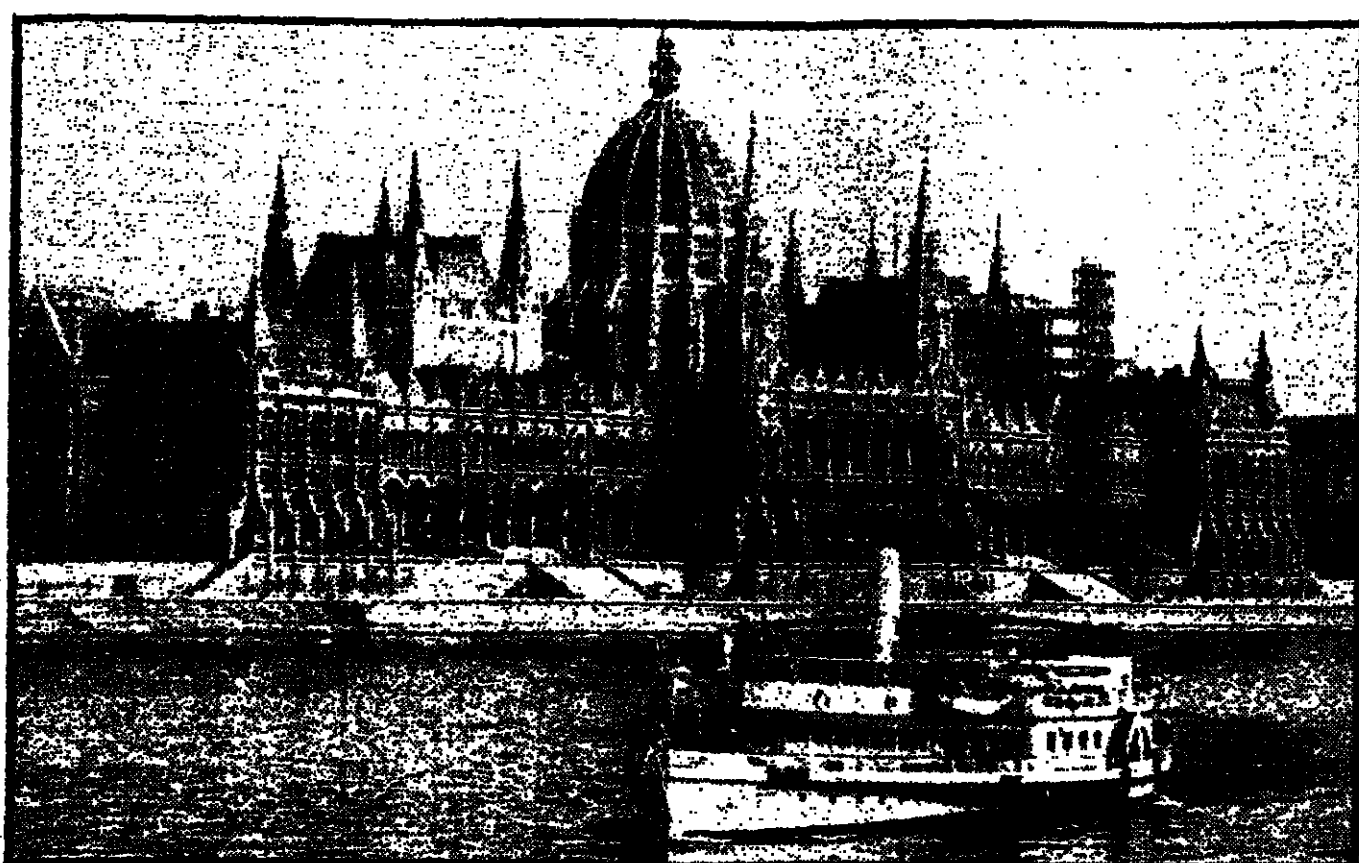


We export: Electronic equipment for all kinds of sport — Studiothechnical and acoustic equipment and systems — Safety alarm systems — Optical goods — Various investment and consumer goods.



We import: Various investment and consumer goods.

MALEV
Hungarian Airlines



Hungary's National Assembly building in Budapest; the neo-Gothic building is on the Pest side of the Danube. Below: the Festival of Horsemen on the Csanada Plain, central Hungary



Flood of Western tourists brings \$265m in hard currency

HUNGARIANS, whose foremost trait is not excessive modesty, have long insisted that Budapest is one of the most vibrant capitals in Europe—West or East. This claim is fast gaining credence among visitors to the Hungarian capital, who are arriving in record numbers.

Up to 80 per cent of the tourists in Hungary visit Budapest and Lake Balaton, to the south-west, central Europe's largest (and shallowest) body of water. This concentration of visitors in the capital has been met with a hotel-building programme, which has seen seven new hotels built in recent years with very high standard accommodation, but too few medium-category hotels.

Following this breach are several renowned older hotels opening this year and more to come. There are also 28,000

private rooms—from basic to more comfortable.

The boom in tourism and business travel to Budapest enabled the four-star Forum Hotel last year to provide 50 per cent more hard currency to the National Bank than was needed to meet the annual requirement of schillings 120m for the Austrian loan used to build it.

At the same time, Budapest was unable to cope with a flood of young tourists from Eastern and Western Europe, lured to the capital by word of its gaiety. They slept on park benches and in railway stations until the city last June opened the Saturnus camp ground for them—free of charge.

Twenty-two thousand young travellers grabbed the offer which is being renewed this year at a nominal charge. Tourism ranks second only to agriculture in Hungary as a hard-currency earner. Last year, income from the 3.5m Western visitors to the country (18.6 per cent more than 1983) amounted to \$265m.

The 9m visitors from Eastern Europe, up 31 per cent, contributed 341m transferable roubles. The hard currency surplus meant that 24 per cent more money was available for trips to the West, which were made by a record 625,000 Hungarians last year, 12 per cent more than 1983.

The largest group of Western tourists to Hungary, the Austrians, do not even require visas. However, only a third of the 1.5m Austrians were tourists, while most of the rest were day-trippers to Hungary, especially to the border city of Sopron, where more German is heard in the streets than Hungarian.

Thirty Austrians come over to buy spectacles, have their teeth fixed, and to dine on Hungarian specialties. They also bring home carloads of fresh produce, meat and other reasonably-priced staples.

The next largest group of visitors consisted of West Germans, of whom 687,000 were tourists, whose average stay in Hungary was nine days.

Many of the West Germans (as well as Austrians and Americans) come for spa cures at the elegant Thermal Hotel on Budapest's Margaret Island in the middle of the Danube and the newly-built Aqua and Hevizi hotels at a hot spring near Lake Balaton. There were also large increases in visits by the Italians, French and British.

The rush to provide suitable accommodation for Westerners, however, has led to some projects—such as the sprawl of cottages being built by Danish and Austrian firms on beautiful Tibany Peninsula at Lake Balaton—which threatened to destroy their environment.

Similarly, commercialisation of the artists' village of Szentendre, near Budapest, may eventually repel more visitors than it attracts.

As befits their common border, tourism relations with Austria are the closest Hungary has with any Western country. Visitors to Vienna from third countries are able to pick up a sightseeing permit for Budapest at demand, which allows

TM NOT sure in which English play someone remarks that the "50" thing to do is to watch a Hungarian film in Regent Regis or some such place, but as things go, this probably says more for the popularity of Hungarian films in the West than any statistics can.

Success abroad, however, does not necessarily mean large audiences at home. Many Hungarian films do very well in the West, winning numerous awards—the most important was the Oscar for the Best Foreign Film of the Year awarded to Istvan Szabo's "Mephisto" in 1982.

But the general trend of these films has often been rightly or wrongly questioned in Hungary, not by the authorities, but by the general public, even by some of the critics, who seem less fascinated by their own film industry.

Gone are the days of the 1960s when the showings of Miklos Jancso's "Round-up" and Andras Kovacs's "Cold Days" or Zoltan Fábri's "20 Hours" was almost a national event containing an element of self-searching and defiance to official dogma. Admittedly in the last few years attendances for home-produced films have been showing a marked improvement again.

A greater variety of films are made nowadays, with a number of full-length documentaries and semi-documentaries containing some very hard social criticism and several arty and experimental films, thanks to a reasonably favourable political climate, and a state-subsidised film industry which does not have to be so conscious of the box office.

The most easily-appreciated films both at home and abroad are those which try honestly to sort out the problems of the past, especially the 1950s, films which try to find some straight or abstract explanation for Hungary's political development and identity, often not in accordance with the official view of the same subject.

These include, for example, Marta Meszaros's "Diary for my Children," a prize-winner in Cannes last year, Peter Gotthard's "Time Stand Still," Pal Gabor's "Angi Vera," Peter Bacsó's "This Witness," and Pal Sándor's "Daniel Takes a Train," to mention some of the films, set in the 1950s, and the television showing of Sandor Saru's film about the Hungarian Army fighting on the Russian Front in 1942.



Klara Maria Brandauer in the Oscar-winning Mephisto

The search for this identity goes back to the last century, too. László Lugossy's film "Flowers of Reverie," which won a main prize in Berlin this year, takes place after the failure of the 1918 revolution, as does Judit Elek's "Mary's Day."

Aside from the accomplishment and technical skill of Hungarian film makers, there are other factors which must contribute to the popularity of Hungarian films. There is no doubt that Hungary occupies a unique place in the East European political spectrum at the moment. This naturally brings with it a wider interest in its films which have a reputation for reflecting Hungarian life—whether past or present—in a very forthright way and covering a range of sensitive issues.

Astute policy

Another reason for this success must surely be the astute policy of the organisers of the Hungarian Film Week, an annual event to which about 100 film critics from all over the world are invited to come and view the previous year's entire film output (18 to 22 full-length films).

This is not a selling parade and it does not have the trappings of an international film festival. It is more like a work-

ing seminar, where the critics can judge the films before returning to their own countries to write them up—in this way giving far more effective promotion to the films than any amount of paid advertising could do.

The outstanding film of this February's film week was Istvan

Szabo's beautifully made "Colonel Redl," which is based on the life of a man who rises from a humble background to become head of counter-intelligence in the Austro-Hungarian monarchy just before the outbreak of the First World War.

It is Hungary's entry for Cannes this year and has already been sold to all the more important film-buying countries, including Britain.

So, in business terms, the film week must contribute greatly to the fact that income from the sales of Hungarian films abroad far and away exceeds the royalties paid for films purchased in the West, though the number of these is by no means negligible. Among the 77 Budapest cinemas in one recent week, for instance, there were no fewer than 33 British and American films to choose from, ranging from "Footloose" to "Lady Chatterley's Lover," from "Life and Death of Marlon Brando" to "Another Time, Another Place."

The income from film sales goes towards production costs. The film industry may be largely state-subsidised, but the subsidy remains static, while costs are continually rising. So the trend may well be to go in for an increasing number of international co-productions as a means of easing financing problems.

Elisabeth Windsor

Have a pleasant stay at the FORUM HOTEL BUDAPEST

THE EUROPEAN HOTEL OF 1984 FOR BUSINESSMEN

The 408 fully air-conditioned rooms equipped to the highest international standards. A choice of restaurants is offered, including fine Hungarian and international cuisine and informal dining. A health club and swimming pool complex offers complete recreation.



FORUM HOTEL Budapest

Budapest V, Apollon Court 3.12-14
PO Box 221 H-1386 Hungary
Tel: 361 178-000 - Telex: 224178 FORUM H

Hungarian Trade and Industry - 14th May 1985

To: Dr. A. Szendrői, Permanent Representative of the Hungarian Chamber of Commerce in London

Office: 48 Eaton Place, London S.W.1

Please let me have more information concerning the products and/or services of the Hungarian advertisers:

- | | |
|-------------------------------|------------------|
| 1. Atrium Hyatt | 11. Hungarotex |
| 2. Budapest Convention Centre | 12. IBUSZ |
| 3. Budapest Tourist | 13. KGVV |
| 4. Budapest | 14. MALEV |
| 5. CIB | 15. Mediocor |
| 6. Elektroimpex | 16. Medimpex |
| 7. EMG | 17. Mineralimpex |
| 8. Forum Hotel | 18. Pharmatrade |
| 9. Hungarohotels | 19. Tesco |
| 10. Hungarian Aluminium Corp. | |

Name/Position

Company/Address

Nature of business

Number employed: Under 20 ☐ 20-50 ☐ over 50 ☐

ACTIONS SPEAK LOUDER THAN WORDS

We can provide you with all the facilities you need

Be our partner



Hungarian Travel Agency

PANNONIA

Hotel and Rejuvenating

Neuer Hall 43

2000 Hamburg 36, BRD

INTERNATIONAL TRAVEL SERVICE HS

Styrmansgatan 43, 11454 Stockholm - Tel: 468-611374

IN HUNGARY THERE ARE MEETING POINTS... AND THE MEETING POINT

The Budapest Convention Centre, seating more than 2,000 people, is a modern multipurpose facility for conferences, receptions, banquets and cultural events.

For more information contact:

BUDAPEST CONVENTION CENTRE

POB: H-1444 BUDAPEST, PF 223

TEL: 369-588 - TELEX: 22-5496

ALL MADE IN HUNGARY

Over 10,000 products find their way into every corner of the world

ALL MADE IN HUNGARY

Natural fibres—Special yarns and twines—Threads—Goose and duck down and feathers—Cotton and blended fabrics—Rayon and synthetic fabrics—Pure woollen and blended woollen fabrics—Furnishing and upholstery fabrics—Nonwovens for the household and for sanitary purposes—Bedlinen—Bath towels, dish-cloths, table-covers—Lace curtains—Eyelet embroidered products—Handkerchiefs—Various carpets—Woven and felted fur imitations—Eiderdowns, pillows, quilts, travelling and summer rugs, sleeping bags convertible to double quilt, quilted jackets filled with down-R-T-W-for ladies and gents: outerwear, underwear, gloves, stockings, tights, socks, scarves and stoles, leisurewear, sportswear—Industrial textiles and packaging materials.

Wherever in the world you do business, HUNGAROTEX is ready to help you.

HUNGAROTEX FOREIGN TRADING COMPANY FOR TEXTILES



H-1804 Budapest 5 P.O.B.100.

Tel: (36-1)174-555

Telex: 22-4751 hutex h

Leslie Collett

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF
Telegrams: Finantime, London PS4. Telex: 8954871
Telephone: 01-248 8000

Tuesday May 14 1985

Shultz in the Middle East

IT IS now nearly six months since King Hussein of Jordan pleaded with the Palestinian Liberation Organisation to co-operate with him in order to secure what he described as "the last feasible chance" to secure a Middle East peace settlement.

The positive, if qualified, Palestinian response came in February with the announcement from Amman that the King and Mr Yasser Arafat had agreed on a joint negotiating stance aimed at securing an Israeli withdrawal from the West Bank and Gaza Strip and the establishment of a confederation between the liberated territories and Jordan.

President Hosni Mubarak of Egypt then proposed that en route to the international peace conference under United Nations auspices—as suggested by King Hussein and Mr Arafat—a joint Jordanian-Palestinian delegation should first hold talks with the U.S. Administration. Sadly, what had seemed a process which contained the seeds of Arab flexibility has become bogged down over the issue of who will speak for the Palestinians.

Mr George Shultz, the U.S. Secretary of State, says he may have made some progress towards resolving the issue during his four-day trip to the Middle East which concluded yesterday.

Yet from his public statements and the attitude of other State Department officials there appears to be continuing reluctance to engage the U.S. more vigorously in the quest for a resolution of the Palestinian issue.

U.S. pledge

While such caution is understandable, especially from Mr Shultz following his failure to deliver the May 17, 1983, agreement between Lebanon and Israel, it may also prove ultimately damaging for U.S. interests in the region. Mr Mubarak and King Hussein, two of America's closest allies in the region, sincerely believe that the moment is ripe for progress, not least because Mr Arafat has been persuaded, in the absence of a military option, to pursue the diplomatic path to a settlement. They also enjoy the tacit backing of the Gulf countries, headed by Saudi Arabia, and of Iraq, formerly the most hostile of the "rejectionist" Arab states.

The most moderate members of this loose alliance need quickly to demonstrate to the more radical Arab states that negotiations will achieve more for the Palestinians than nearly four decades of war. They believe their successes are already considerable. The peace treaty between Egypt and Israel

has survived, the Arab summit at Fes all but accepted Israel's right to exist behind its pre-June 1967 borders, and the PLO mainstream has privately accepted that the days of the armed struggle are over. Opportunity for exploring further the principle enshrined in UN Resolutions 242 and 338—that of exchanging land for peace. But for that to be achieved the Arab states reasonably insist that representatives of the people most intimately involved, the Palestinians, have to be a part of the negotiating process.

All the Arab states still recognise the PLO as the sole legitimate representative of the Palestinian people and it is probably fair to say that it also enjoys majority support among those 1.2m Palestinians living under Israeli occupation. It takes time to be held with Palestinians there must be a high degree of probability that they will be with supporters of the PLO. Indeed it would be self-defeating to negotiate with Palestinians who were not representative.

The U.S. Administration considers that it is still bound by Mr Henry Kissinger's pledge to Israel not to talk to the PLO until it has renounced violence and accepted Israel's place in the Middle East. However, laudable, if untypical, it may be of an Administration to adhere so loyally to the commitments of its predecessors, such a stance risks ignoring what are undoubtedly changed circumstances in the Middle East.

Now does it let it be known that it will not inquire too closely into the allegiances of those Palestinians put forward by King Hussein and Mr Arafat as part of the joint delegation?

It is in the efforts of King Hussein and President Mubarak to peter out through lack of encouragement. That would be seen in the Arab world as acceptance by the U.S. of the status quo and therefore, de facto, annexation by Israel of the West Bank and Gaza.

A peace process, almost any peace process—must be preferable to the tacit admission that the only way the Arabs can possibly resolve the Palestinian issue to their satisfaction is through force. This is precisely the argument advanced by the Palestinian opponents of Mr Arafat, by the most radical Arab states which have close links with the Soviet Union and, increasingly, by Iraq. It is in the longer-term interest of the U.S. and Europe to counter such arguments. A start could be made by listening to those Palestinians who wish to talk.

THE WAYS in which companies use their profits and finance their expansion are likely to be transformed by the decision of Mr Nigel Lawson, the Chancellor, in this year's Budget to abandon his programme of tax reform in mid-stream.

The pension fund managers' success in beating off the threat to their tax-exempt status will have a major, but unintended knock-on effect on corporate finance and tax policy. This arises because of the ability of pension funds, as the owners of nearly half the shares on the UK stock market, to reclaim the corporation tax on company profits which are paid out as dividends.

In effect, the tax reforms introduced in the 1984 Budget, but not followed up in 1985, will allow companies to reinvest their profits almost free of corporation tax by passing them through the tax shelter provided by pension funds.

According to Sir Kenneth Bond, vice-chairman of the General Electric Company (GEC): "The whole operation of reclaiming tax puts the spotlight on pension funds and their tax position. I believe it is only a matter of time before there will be some form of taxation on pension funds."

For more than half a century managers of companies have resisted pressures from their shareholders to pay out more of their profits by arguing: "If we increase our dividends, we increase your taxes."

For most of that period, the company managers have been right. The tax system has given companies strong incentives not to distribute their profits as dividends would be taxed at their individual shareholders' top marginal rates. By reinvesting profits, the companies have allowed their shareholders to take their return in the form of lightly taxed, or untaxed, capital gains.

Thus retained profits have been the most important source of finance for company investment with borrowing coming second and issues of new equity third.

The Conservative Government in 1973 introduced a partial imputation system of corporation tax to reduce this bias in favour of retained profits. But the reform was largely undermined by the introduction of stock relief and the first-year 100 per cent capital allowances on purchases of plant and equipment, which companies could offset only against the corporation tax on their undistributed profits. This meant that a company which adopted too generous a dividend policy might be left with insufficient mainstream corporation tax against which to set all its Advance Corporation Tax (ACT) and capital allow-

A study currently being conducted on tax and distribution policy by three researchers from the Institute for Fiscal Studies, an independent think-tank, suggests that in 1981-82 over half of all quoted UK companies were unable to offset the full ACT on their dividends against their mainstream corporation tax liability. In other words, the companies suffered a tax penalty by paying out dividends.

In the 1984 Budget, Mr Lawson set himself the task of removing some of these biases when introducing his corporation tax reforms. The old rules, he said, "served only to distort investment decisions and choices about finance."

The most important changes

After the UK Budget

Why it pays dividends to pass on profits

Clive Wolman looks at the way pension funds are distorting companies financial decisions

were the abolition of stock relief and the first-year 100 per cent capital allowance, which removed a major constraint on dividend policy. Mr Colin Meyer, an economist at St Anne's College, Oxford, who is one of the IFS researchers, has calculated that as a result of the tax changes by 1991-92, 23 per cent of UK companies will be "tax exhausted", i.e. they will have interest deductions and capital allowances in excess of taxable profits.

Another, more fundamental, change has been a shift in the tax position of UK company shareholders as a result of the growth of pension funds. Twenty years ago, pension funds (and other tax exempt institutions) owned less than 10 per cent of the shares of quoted UK companies. At present they own slightly over 40 per cent (including the tax-exempt portion of life assurance companies' mixed funds).

The growth in the assets of pension funds, now valued at about £150bn, or 15 per cent of the nation's total wealth, has been promoted by their tax privileges. In fact the increasing control of UK companies by pension funds is expected to

accelerate at the expense of the (tax-paying) life assurance policy funds following the removal of the 1984 Budget. This left pension funds an unrivalled form of tax shelter for long-term savings.

Such changes cast doubt on the Treasury's forecast in the 1984 Budget that the corporation tax reforms now coming into effect will not reduce the yield to the Government from the tax.

The Treasury's assumption was that, although the rate of corporation tax would fall from 35 to 30 per cent by 1986, the removal of 100 per cent capital allowances and other concessions will require most companies to start paying tax at close to the full rate.

This estimate overlooks the extent to which pension funds can reclaim the corporation tax paid by companies in which they own shares. Even in 1983-84, the amount of corporation tax reclaimed by pension funds was as high as £1bn, or about one-fifth of the total corporation tax raised. By 1986-87—when corporation tax will be 35 per cent—the yield to the Government from companies in which pension funds have large

stakes will as a consequence of stakes will be far below 35 per cent of their profits as a consequence of the partial imputation system.

A company which distributes all its profits as dividends under the post 1985-86 tax regime will have to pay only 5 per cent mainstream corporation tax on those profits. The remaining tax will be paid in the form of ACT deducted at source from the company's dividend payments. In the case of a company owned entirely by pension funds, all the ACT can be reclaimed—so that the overall corporation tax yield will be cut to 5 per cent.

For the last two years, UK companies have distributed only about 37 per cent of their historic cost profits as dividends. The Government would suffer a further shortfall of tax of at least £1.2bn a year if this proportion were increased to say, 80 per cent, as a result of ACT reclaimed by pension funds. To raise capital to finance investment, companies would then have to resort to more frequent issues of new equity or bonds.

In fact UK companies over the past eight months have

been obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-



panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

On those profits not distributed as dividends, companies pay "mainstream" corporation tax at the full rate. There is no imputation of this tax to the shareholders.

Before distributing their profits, or as dividends, com-

panies are obliged to deduct at source Advance Corporation Tax (ACT) at a rate of 30 per cent (which is equal to the basic rate of tax). These shareholders are then deemed to have paid basic rate income tax on the dividend income they receive. Basic rate taxpayers are thus not required to pay any more tax, 30 per cent taxpayers pay another 20 per cent and pension funds (which are exempt from all income tax) are allowed to reclaim the 30 per cent ACT.

This makes their income tax position neutral between distributions and retentions. The accompanying chart, which is based on figures compiled by the IFS researchers, shows how the fiscal bias has shifted from being against dividend distributions in the 1980s to being strongly in favour now.

The interests of shareholders as a whole—on tax grounds at least—now point strongly in favour of a policy of maximum distributions.

But the interests of shareholders and managers do not necessarily coincide. "The old proprietorial instinct is usually at work," says Mr Michael Newmarch, chief executive of the Prudential Assurance Company. "We will hold these funds as we know the best uses of them. Shareholders may well have been supine far too often in this context."

The National Association of Pension Funds investment committee has no policy on corporate dividends. But according to GEC's Sir Kenneth Bond: "Our institutional shareholders tell us that they do not like surprises. The actuaries know what income is coming. You would have erratic dividends if you wanted to keep up with changes in profits and working capital."

But are the pension funds able or willing to exert pressure on companies to increase their dividend payments? Investment managers accept that companies should sometimes use dividends to signal to investors that their company's prospects are improving (a dividend hike) or deteriorating (a cut). But institutional investors may often plan a more active role.

According to Mr Clive Glickstein, investment manager of the Fidelity pension fund, the UK's largest "Pension funds have a strong preference for income from their shareholdings and they are tending towards more active involvement in company management decisions. But they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

Most fund managers agree that their influence is also transmitted via stockbrokers. This analysis, the company says, they like to exert their influence quietly. You get more money behind closed doors."

First light on the JMB affair

MORE THAN seven months after its forced rescue of Johnson Matthey Bankers, the Bank of England is at last in a position to put a spotlight on the losses incurred through its imprudent lending, and to announce a capital reconstruction which should make it possible to restore JMB to private ownership before long. It is some measure of the wider rumours which have been circulating that the final provision of £245m comes almost as a relief—though this is an outrageously large loss to have been incurred by a relatively small bank. The terms of the capital reconstruction suggest that the net burden on public finances from the rescue, after the total loss of the former equity capital, should be relatively modest. With that out of the way, the questions can begin in earnest.

Those concerning what happened at JMB will be answered, in at least a quite soon. The Bank of England's narrative of events will appear in June or July and the Chancellor will report the main findings of the review committee set up after the collapse. Full publication of the committee's findings and cover matters which might be involved in future legal proceedings, is not intended. This is understandable, though major defaulters must not be enabled to hide behind the Banking Act.

What Parliament and the financial community will want to know is how it was possible for so small a bank to incur such a spread of liabilities, after on such a scale, as to threaten the system at large, and so necessitate a rescue—and what is being done to prevent any possible recurrence. This touches on prudential management of the system as a whole, as well as the law and practice of supervision of individual banks.

It seems fairly natural that the Bank of England, which is charged with the task of supervision and was profoundly embarrassed by its failure in

this case, should itself have mounted the subsequent inquiry. But the public may feel that to leave the Bank as sole judge in its own cause is inadequate.

Without attempting to prejudge the report, we must repeat our view that the present relation between auditors and supervisors cannot be left as it is. Auditors who suspect that something over-risky is going on can at present do little beyond warning the management concerned; a public announcement of their doubts would be too destructive. They ought to tell the supervisors of the doubts; at present they are forbidden to do so.

The report should also give a frank judgement of whether the Bank of England is at present equipped either in manpower or in expertise for detailed supervision of a rapidly growing and deregulated banking system.

The most fundamental question concerns the vulnerability of the system. The JMB rescue suggests that the inter-bank market in deposits, which is normally a source of flexibility and efficiency, has grown to a point where it is a potential source of weakness. More weight should perhaps be attached to the attendant risks, since interbank lines can rapidly generate very large individual exposures, in defining capital adequacy.

The British habit of rescuing failed institutions, with the aid of press-ganged "lifeline" crews, does little to encourage the real safeguard against crises—proper management of exposures by the commercial banks themselves. The Bank of England's public rejection at the food of new floating-rate loans, largely to be held by overseas banks, as a source of capital for UK banks, suggests the stress will all be on better official supervision, with its implied promise of rescue in hard cases. A system managed cautiously enough to survive the failure of one or two small members would be less of a supervisory headache.

Parayre's tunnel vision

Jean-Paul Parayre, the former chairman of the French private Peugeot automobile group, who stepped down last autumn to make way for Jean-Jacques Calvert, has not lost his taste for industrial projects on the grand scale.

He was one of the architects of the expansion of Peugeot into a major European volume producer through the acquisition of Chrysler's European assets.

The expansion proved ill-fated, however, and ultimately cost Parayre his job at Peugeot.

He then went to work for his father-in-law who owns Dumez, one of France's largest international public works and construction companies.

Parayre, aged 43, has now been named chairman of a consortium of leading French construction companies which are linking with the British Channel Tunnel Group (CTG), on its proposal to build a twin-bore tunnel.

The British companies include Tarmac, Wimpey, Balfour Beatty, Taylor Wood-

with an expression like that I take it you're name at Lloyd's"

Men and Matters

now, and the National Westminster bank.

The French group includes Dumez as well as Bouygues, Spie-Batignolles, SGE, SAE, Bore, and three large nationalised banks: Indosuez, Banque Nationale de Paris, and Credit Lyonnais.

That formidable line-up is the main rival to the Euroroute consortium for the fixed link project due to be awarded by the British and French governments by the end of this year or early next year.

Euroroute is proposing a more expensive bridge and tunnel system. It also has grouped together an impressive industrial and banking team which includes, on the British side, Trafalgar House, John Howard, Fairclough, British Shipbuilders, and British Steel, and on the French side, Societe Generale, Paribas, Alsthom Atlantique, and GTM-Entrepose.

Borrowed time

The 160th anniversary yesterday of Portugal's recognition of the independence of its former colony, Brazil, could also be said to mark the South American country's first step down the slippery path to its present position as the world's most indebted nation.

As the price of its recognition, the Portuguese Crown forced Brazil to take over payments on a £1.5m loan it had contracted in London—ironically, to finance its military expenditure against the Brazilian independence movement.

Together with the £1.4m outstanding on the first loan, the infant Brazilian Empire of Don Pedro 1, son of the King of Portugal, also took over another £600,000, bringing the total owed to British bankers to £2m. But the 26-year-old emperor had already developed a taste for foreign borrowing on his

own account. The previous year he had raised £3m from a consortium of three British merchant banks, led by Wilson's. Two-thirds of this loan was later taken over by Nathan Rothschild, making Rothschild's the earliest lender to Brazil still in the business.

The new country was thus born already owing £5m to British bankers—a sum which, adjusted for inflation over the past 160 years and adding compound interest, is probably not too far off the \$5bn exposure that the British banks have in Brazil today.

As a percentage of gross national product, in fact, Brazil's foreign debts may even have gone down.

Boesky's move

IVAN BOESKY, the Wall Street arbitrator who has recently expanded his activities in the UK, has made a considerable fortune by taking on the big investment bankers as a lone operator.

But his latest move—a reorganisation of his top staff into a more formalised management structure for his company—suggests there is nothing he would like better than to join the ranks of the investment bankers himself.

The change does not come as a great surprise to Boesky's rivals, who say that he has long harboured a desire to become "respectable" in Wall Street terms.

Even though many of the big investment banks have their own departments engaged in risk arbitrage—basically taking a position on the outcome of a proposed takeover deal—it is not regarded as a mainline banking activity.

Indeed operators like Boesky are always open to a lot of criticism: witness the recent litigation against him by CBS, the U.S. broadcasting group,

which claimed that he had improperly financed his stock purchases in the company.

Boesky is taking the title of chairman and chief executive in the new organisation, while he assembles a five-man team around him to cope with expansion into "merchant banking, investment management, and venture capital in the U.S., UK and parts of western Europe."

But for all the paraphernalia of a corporate structure, there is no doubt where the true power still resides. The company title is unchanged. The Ivan F. Boesky Corporation.

Star-struck

A group of Americans, I hear, is campaigning to persuade 1,200 U.S. newspapers to carry a disclaimer on their astrology columns; something like, the health warning on a cigarette packet.

"The following astrological forecasts should be read for entertainment value only. Such predictions have no reliable basis in scientific fact" is the suggested form of words.

It is a very respectable group, calling itself the Committee for the Scientific Investigation of Claims of the Paranormal, and it plans to hold a conference in London next month.

Its members, who include Francis Crick, the Nobel laureate, B. F. Skinner, the Harvard psychologist, and magician James Randi, devote their energies to debunking the claims of such as Uri Geller, the celebrated spoon-bender.

What worries the group about astrology is an apparently growing faith in its powers among the young of the world's most technically advanced nation. Gallup reports that belief in the stars among young Americans has grown from 40 per cent in 1978 to 55 per cent last year.

I do not rate the group's chances of influencing editors quite so highly. The editor of the San Jose Mercury probably spoke for many when he said "everybody already knows" such predictions are not founded on scientific fact.

Observer



Would you see a Bank Manager about a breakdown?

The Specialists
In Contract Hire

Sevenoaks-Burton-on-Trent-Leighton Buzzard-Glasgow
For information in any area call: (0732) 455255

Rush for BAE shares lifts price on London market

By Our Financial Staff

BRITISH AEROSPACE shares rose on the London stock market yesterday after news that the UK Government's latest £500m (£882m) share offer had been oversubscribed by about 4% times. BAE shares added 15p to 430p against an offer price of 375p.

The Government was selling its remaining 48.8 per cent stake in the aerospace group and the company was raising new funds with a rights issue.

The ruling Conservatives hailed the heavy demand for BAE shares as a success for its policy of encouraging wider share ownership. Some 284,000 investors applied for a total of 190m shares, against the 146.5m on offer.

Applications from BAE shareholders and employees are being met in full, but applications from the general public are being heavily scaled down. Applicants for up to 20,000 shares will receive a maximum of 275 shares and applicants for more than 20,000 will get none.

Institutional investors were assured of shares in advance in a placing which guaranteed them 55 per cent of the issue in return for underwriting the rest of the offer.

Kleinwort Benson and Lazard Brothers, the merchant banks handling the offer, last night said that the level of oversubscription indicated that the offer had been priced correctly.

Mr Marcus Agius, a director of Lazard Brothers, said that the fact that there had been about 280,000 applications from the public, against over 2m in the much larger British Telecom flotation, indicated that the campaign to attract "sophisticated" private investors, those who already owned shares, had succeeded.

In the House of Commons, Mr Geoffrey Pattie, the Information Technology Minister, said that about 2,500 of BAE's 70,000 employees had applied for shares. This was a "pretty satisfactory return", he said.

In contrast with the British Telecom offer, the Government's financial advisers found "very few" cases of suspected multiple applications.

The allocation of shares to investors is: 100 to 200 shares applied for - 100 shares; 200 to 500 - 125; 500 to 700 - 150; 700 to 900 - 175; 900 to 1,000 - 200; 1,000 to 2,000 - 225; 2,000 to 5,000 - 250; and 5,000 to 20,000 - 275.

Dealings in renounceable letters of acceptance are to begin today. Letters of acceptance and returned cheques are to be sent out on Thursday.

See Lex

Olivetti and Toshiba plan major links

Continued from Page 1

Olivetti name. Last year Olivetti stopped its manufacturing relationship in Japan with Tokyo-Juki Industrial, a smaller office equipment manufacturer.

A senior Toshiba official said yesterday that his company was interested in "playing a more significant role in the worldwide market and this tie-up with Olivetti provides an excellent way to strengthen our presence in the area of office automation."

Olivetti's Japanese subsidiary currently employs 1,550 people, while Toshiba has a workforce of more than 100,000. Industrial electronics and components represent a third of Toshiba sales, consumer products for almost 30 per cent, while the balance is accounted for by heavy machinery.

UK rescuers face £65m bill for JMB write-offs

By Barry Riley in London

JOHNSON Matthey Bankers, the UK bank rescued last October in an emergency takeover by the Bank of England, has made provisions of £245m (£301m) against loans. The write-offs amount to more than half of an original loan book of some £450m.

As a result, some two dozen British banks will have to pay a total of £32.5m under the controversial indemnity agreement signed last March 30 which meant they shouldered responsibility for half of any losses in excess of JMB's original £170m capital base. The Bank of England will bear the remaining £32.5m.

The net resources within JMB of £130m, with the £50m injected by its former parent company Johnson Matthey, left a shortfall of £35m after the £245m provision. It is this shortfall which is being split two ways.

Announcing this, the Bank of England also revealed a proposal to restructure JMB's capital. The

£100m deposit made by the Bank in JMB last year will be converted into capital, in the form of £50m of ordinary shares, £25m of redeemable shares, and £25m of subordinated loan stock dated 1995.

The Bank yesterday insisted that this £100m would be recovered when JMB was sold back to the private sector - a development which a Bank spokesman did not anticipate, however, until next year.

Several potential buyers are thought to have expressed an interest in buying a revitalised JMB.

The write-offs are thought to be adequate, but are subject to further review each quarter until March next year, and the indemnifying banks will remain liable until then.

Meanwhile the banks are expected to be asked to pay the £32.5m within the next few weeks.

In a statement, it blamed JMB's problems on "inadequately controlled and imprudent lending to an over-concentration of injudicious loans."

Other parts of the business, which include the bullion dealing operation, are said to be continuing to trade profitably, however.

It is expected that JMB will be sold off as a fully recognised bank with a capital base appropriate to its continuing business. The inclusion of £25m of redeemable capital within the new £100m capital base is to allow flexibility should circumstances permit part of the capital to be withdrawn.

The new development will be the completion by the end of this month of the report by the review committee on banking supervision, of which the Governor of the Bank of England, Mr. Robin Leigh-Pemberton, is chairman.

A statement based on this report is promised to be made by Mr. Nigel Lawson, Chancellor of the Exchequer, to the House of Commons some time in June.

Editorial comment, Page 24; See Lex

Wellcome Trust to sell 20% of equity in public offering

By Stefan Wagstyl in London

THE WELLCOME Foundation, the pharmaceutical company which devotes much of its profits to medical charity, is to be floated on the London Stock Exchange early next year with a market value of about £1.5bn (£1.8bn).

The Wellcome Trust, a charity and sole owner of the Foundation, is selling 20 per cent of its holding in a public offer for sale.

The Trust will retain tight control over the Foundation. It said yesterday that it will make no further sales of shares within two years of the flotation; it will not reduce its holding in the foundation below 50 per cent and it will ensure that no other shareholder can control more than 10 per cent.

The Trust is making the sale - which could raise about £300m - in order to diversify its investments and increase its aid to medical research "at a time when funds are badly needed".

Sir David Steel, the chairman of

the Trust said: "The trustees have for some time been concerned about the wisdom of having all their eggs in one basket notwithstanding the excellence of that basket."

The foundation, meanwhile, wants to have access to outside funds in order to invest in new research programmes and pay for acquisitions. It is also keen to reward staff with share incentive schemes.

Mr Alfred Sheppard, the foundation chairman, said the flotation would make no difference to the day to day running of the business, but "we have entered a new phase with its own potential for development."

Wellcome will join the stock market as the third largest UK pharmaceutical group behind Glaxo and Beecham. In the year to August 1984 it increased pre-tax profits from £31m to £28m on turnover up from £374m to £306m.

Its best-selling drugs include Septrin, an anti-bacterial, Zyloric, an

anti-gout preparation, and Zovirax, developed to counter herpes.

The foundation is an international group with interests in many countries - only one third of its 18,000 employees work in the UK. Nearly half the group's sales are made in the Americas, mainly in the US; Europe, Africa, Asia and Australia are also important markets.

The Wellcome Trust was created in the will of Sir Henry Solomon Wellcome who died in 1936 after building up Burroughs Wellcome and Company, a world-wide pharmaceutical group.

The Trust distributes about £20m a year to medical charities in many fields, including mental health, tropical medicine, veterinary medicine and the history of medicine. The Trust has appointed Robert Fleming, the merchant bank, as its financial adviser. The foundation is advised by S G Warburg.

See Lex

NatWest lifts primary capital with \$1bn perpetual floater

By Maggie Urry in London

NATIONAL Westminster Bank is adding \$1bn to its primary capital by following Lloyds Bank and Midland Bank into the Eurobond market with a perpetual floating rate note issue.

The new money will raise Nat West's free capital ratio - the amount of capital freely available for the banking business as a proportion of total deposits - from 4.5 per cent at the end of 1984 to 6.0 per cent now. Mr Roy Haines, the UK bank's treasurer, said yesterday: "The issue ranks as primary capital under Bank of England rules because it has characteristics of equity and need never be repaid. In the

event of NatWest's liquidation note-holders would be regarded as holders of preference shares."

NatWest had been the first borrower to launch a perpetual floater - a \$500m issue launched in April last year - but that had not ranked as primary capital. The bank is said to be in discussions with the Bank of England over whether this earlier issue can now be ranked as primary capital.

NatWest was able to achieve finer terms for its issue than Lloyds or Midland. Interest on the bonds will be paid every six months at a rate of 4 per cent above the mean of the bid and offered rates for Eurodollar

deposits in the London inter-bank market.

The issue, which is being arranged by NatWest's merchant bank subsidiary, County Bank, was well received in the Eurobond market yesterday, although not trading as well as the more generous deals from Lloyds and Midland.

NatWest's share price added 20p to 665p yesterday, while other bank shares were also firm. The hope is that the issue of perpetual floaters will lessen the chances of the banks asking shareholders for more capital through rights issues.

Page 27

Italian election projections

Continued from Page 1

so", or overtaking, by the Communists appeared vindicated.

The Communist Party, on the other hand, not only appeared to have lost the 4 per cent jump in its support which it gained in the 1984 European elections, but also was set to lose nearly 2 percentage points in comparison with the 1980 regional elections.

The Socialists were expected to get 13.5 per cent of the vote, about 2 per cent more than they won in 1983 and 1984. But Sig Craxi may have cause to be disappointed that his party did not advance more strikingly. For the Socialists the result appeared likely to be only a

slight improvement on its performance in the 1980 regional elections.

But he will be able to take comfort from the projection of a rise in overall electoral support for the five party coalition of Christian Democrats, Socialists, Republicans, Social Democrats and Liberals. Their total share of the vote seemed set to reach just over 58 per cent - higher than the 56 per cent they won at the last general election on which their parliamentary majority is naturally based.

Two other parties to gain votes were the right wing Italian Social

Movement, which in an early municipal result became the largest single party in the party German speaking city of Bolzano in the South Tyrol; and the newly formed Green party which was set to win 2 per cent of the vote.

The election projections should, if confirmed, lead to a shift away from alliances with the Communists in the formation of local government coalitions. The five party coalition in national government will be solidified. It is not a foregone conclusion, however, that it will be led by Sig Craxi for all the remaining three years of the current parliament.

Rau on course to lead

Continued from Page 1

Government's record on unemployment played a big part in the defeat.

Further more he ruled out any panic Cabinet reshuffle, and dismissed speculation over his own position. Herr Kohl did, however, promise action in the second half of this year to tackle unemployment, presently at around 2.4m.

Without being specific, the Chancellor also pledged to tackle the difficulties facing West German farmers - whose desertion is believed to have been a significant contributor to the CDU obtaining only 36.5 per cent of the vote on Sunday.

His remarks could well portend

an even tougher line in the arduous negotiations under way in Brussels to agree new EEC farm prices.

Our Markets Staff writes: The stock market ignored the outcome of the election and maintained the record-setting pace established last week. The Commerzbank index surpassed the all-time highs set on Thursday and Friday with a further 6.7 point gain to 1,251.2.

A large portion of the bourse's rally has centred on bank and chemical issues encountering strong foreign demand.

The bond market was traded actively higher with gains of up to 40 basis points in select issues.

European groups in plan for advanced microchip

By David Marsh in Paris

FIVE LEADING European electronics companies are discussing developing a powerful new microprocessor for marketing during the 1990s. The project could mark the first significant commercial accord to result from the European Community's Esprit programme.

Thomson, the French state owned electronics group, has had very preliminary contacts with General Electric Company and Plessey of Britain as well as Siemens of West Germany and Philips of the Netherlands about the advanced microprocessor project. Industry officials said in Paris yesterday.

If the programme goes ahead it would cost about Ecu 100m (\$72m) to finance, bringing products to the market at the end of the decade for both military and civilian applications.

No decision on the project has yet been made. An accord would represent the most important follow-on so far from the Esprit information technology research programme, which is being supported by Ecu 1.5bn in public and private sector funds from EEC countries.

Esprit concerns projects in pre-competitive research areas decided jointly by EEC companies. Several EEC countries - including France - have been pondering how to take co-operation a step further by engaging in research aimed at bringing concrete electronic products to the world markets.

Such high-powered microprocessors could be used both in computers and computer-controlled civil equipment and in military systems. The project has been proposed by Thomson as one of a number of Esprit follow-on possibilities. Although not conceived specifically as part of France's recently announced Eureka project for European collaboration in high-technology areas, the idea of further co-operation in electronics components forms an essential ingredient of France's plans to forge closer European electronics alliances to stand up to US and Japanese competition.

Jason Crisp writes in London: Last night both GEC's and Plessey's research directors said they were unaware of any Thomson approach on the project.

Stockholm raises key rates

Continued from Page 1

ments - while at the same time soaring imports and an unexpectedly strong rise in private consumption have forced yesterday's counter-measures to cut private demand.

Figures released yesterday show that the trade balance achieved a surplus of only SKr 1.1bn in the period from January to April compared with a surplus of SKr 11.1bn in the corresponding period last year. In April the trade balance showed a deficit of SKr 800m.

Yesterday's package will also ensure that the Government falls in its primary aim of cutting inflation to only 3 per cent by the end of the year.

The rise in the discount rate combined with yesterday's tax increases pushes inflation in the first five months of the year along through this ceiling and on a year-on-year basis inflation is still running at more than 8 per cent.

The current account of the balance of payments was in balance again last year for the first time since 1973, but this year the position has begun to deteriorate again rapidly with a deficit of SKr 6bn in the first three months of the year.

Exports have weakened and imports have risen sharply as a result of the strong growth in private consumption as well as rising industrial investment and stock building. New car registrations jumped by 13 per cent in the first three months of this year and retail sales increased by 3 per cent.

Mr Denurs said that monetary policy had been tightened with the aim of getting a "powerful increase in interest rates through the whole economy."

Our Markets Staff writes: Share prices plunged after the interest rate announcement with the Vekens Affair All-share index dropping 10.6 points to 487.0 in relatively heavy turnover. Forestry and banking were the hardest hit sectors, while some engineering shares managed to resist the downturn.

Market analysts expect bargain hunting to follow yesterday's setback and cite the continued presence of foreign investors in the market as an indication of its underlying strength.

THE LEX COLUMN

Soap opera at Unilever

At last the Government has got its privatisation tactics down to a tee: price the shares attractively, then structure the allocation so that the people who really need the shares get none at all. Institutional demand for British Aerospace after the allocation yesterday pushed the shares up 15p to 430p, and other disappointed investors took FT-SE to another record.

Unilever

Unilever landed its first-quarter results in the midst of quite a broad range of City estimates, but even those who predicted the 13 per cent increase in pre-tax profits to £218m did not do so for the right reasons.

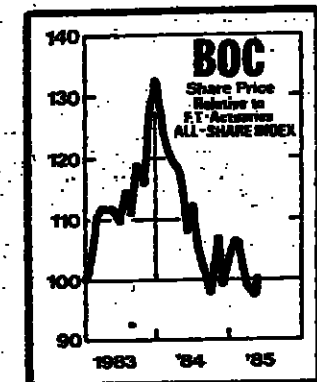
Unilever is a complex group of businesses at the best of times. But given that this time there are two sets of accounting policies for Brooke Bond profits and finance charges, it was not helpful to find the new acquisition's profit contribution for the fourth quarter of 1984 overstated. After all, without that extra three months of Brooke Bond and an above-the-time exceptional credit, Unilever more or less stood still.

This is not terribly surprising. It was known that the European Community's Christmas cheap butter would take about 50,000 tonnes of sales from margarine and that margins in oil milling were being ground flat. But it is now clear that the defence of Wisk's position in the U.S. liquid detergent market against the onslaught of Procter & Gamble has cost a fortune - with Lever Bros. no doubt some £15m down for the quarter.

There is encouraging news from consumer products in the Third World; and thanks to Brooke Bond, Unilever should make the magic billion this year. It is impossible to be more specific until the outlook is clearer on exchange rates, tea prices, marketing costs in the U.S. and the disposal and acquisition policies of a group no longer content to sit on its portfolio. The London market scratched its head a bit, then decided to wait.

After a year of mild quarterly disappointments, BOC has actually produced a set of interim results and a dividend increase which may give the sceptical something to think about. Pre-tax profits, at £78.7m, were up 32 per cent with no help from currencies, the major surprise being a 54 per cent rise in health care profits.

The gases division is still steam-



ing ahead, thanks to strong demand - still - in the U.S. and heavy capital expenditure on efficiency improvements. Health care is now seeing the benefits of restructuring and has insulated itself from one containment in the U.S. health industry by selling products that are either vital, like anaesthetic machines, or too cheap to be worth cutting, like pharmaceuticals. Unfortunately, graphite electrodes remain stubbornly resistant to making profits - and are unlikely to do so while the dollar remains high.

Health care now accounts for a third of profits, helping to make the company an even more defensive stock in the face of a U.S. recession. But while BOC still spends around twice its historic depreciation charge - with another £75m in £100m for acquisitions on top - it can also claim to qualify as a growth stock. Assuming the company makes £175m this year, its shares - up 7p to 291p - are still at an undemanding multiple of around 8.

Wellcome

Valuing the Wellcome Foundation is not going to be the easiest task for its many advisers. The steady revenue from established products like the vaccines and antibiotics has covered a handsome dividend for the trustees over the years, and will presumably do so for outside shareholders in future. Yet the cash flow from mature drugs does not attract high ratings on stock markets; a prospective flow of new drugs from the research lab is the thing. Glaxo - the most obvious yardstick - had its highest rating when its great success with Zantac was just appearing over the marketing horizon; now that sales are piling up and profits rolling in, even Glaxo is sitting on a prospective multiple in the low teens.

If Wellcome can give the City of London reasonable evidence of commercially exciting research, then it may indeed be possible to look for a total market capitalisation approaching £1bn, though the narrow float and a form of golden straitjacket - intended to preserve control by the Trust - may hold the valuation down. So may the reflection that the trustees must have a reason for diversifying their holdings, perhaps simply the expectation of higher returns elsewhere.

BOC

After a year of mild quarterly disappointments, BOC has actually produced a set of interim results and a dividend increase which may give the sceptical something to think about. Pre-tax profits, at £78.7m, were up 32 per cent with no help from currencies, the major surprise being a 54 per cent rise in health care profits. The gases division is still steam-



Heathrow
60 mins*
Gatwick
110 mins*

M27
A3 (M)
M3

London 60 mins*

Southampton
Forthampton

If you want to go places, come to Hampshire

We've lots of places for you to go

For successful companies that want to be more successful, Hampshire and the Isle of Wight is the place to go. We've got choice sites and developments with excellent communications by road, rail, air and sea to the rest of the UK and Europe. It's great for family life with good housing, lots of leisure activities, a rich heritage and fine countryside and coastline.

Hampshire and the Isle of Wight has an R & D minded university and colleges to educate the young, flexible and well-trained workforce. Cyanamid, Diners Club, Esso, IBM United Kingdom, Lilly Industries, Monsanto, Plessey and Zurich Insurance have all come our way and are going places fast.

In Hampshire and the Isle of Wight, there's a welcome for all businesses wanting a more successful future. If you're going places and need a new location, contact the Hampshire Development Association, 15 Cusburn Road, Winchester SO22 5BS or phone 0962 56060 (Overseas +44 962 56060)

Name _____
Company _____
Position _____
Address _____
Tel. No. _____
*From Winchester, Hampshire's county town.



ecify the
bess
furniture
574 6961

where
business
grows
in Britain
HOLFORD
021-632 4292

SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Tuesday May 14 1985

Hunting Gate
4444
DESIGN, CONSTRUCTION, FINANCE, DEVELOPMENT
Property Professionals
0462 3 4444

Atlas Copco profits up 40%

By David Brown in Stockholm
ATLAS-COPCO, the Swedish compressor, mining and construction equipment manufacturer, continued strong growth in the first quarter with earnings after financial costs up 40 per cent to Skr 202m (€22.3m).

The result was helped by a strong improvement in volume sales and continued high capacity utilisation following an extensive three-year rationalisation programme.

Sales climbed 16 per cent to Skr 2.57bn, while costs rose at a slower rate. The operating result after depreciation was up 26 per cent to Skr 254m, and net financial costs fell to Skr 54m. Return on total capital employed was 70.7 per cent, up from the 16.7 per cent noted at the end of 1984.

Although the construction industry remains stagnant, demand continues to grow in mining and manufacturing, and Atlas-Copco recorded a strong earnings growth in all divisions. Markets in Western Europe and Latin America remained brisk, but growth has slowed in North America.

UBS to apply for listing in Frankfurt

By John Wicks in Zurich
UNION Bank of Switzerland (UBS) intends to apply to have its shares, and participation certificates listed on the Frankfurt stock exchange. The listing is expected to take effect in the second half of this year.

This follows the application of Swiss Bank Corporation for a licence to set up the Frankfurt subsidiary.

Earlier this year Credit Suisse, the third of Switzerland's "big three", took over Grundig Bank in Zurich and announced plans to acquire a majority stake in the EFG-Bank-Warburg of Frankfurt.

Although UBS placed a series of shares in London and Tokyo last year, this would be the Zurich bank's first listing on a foreign stock exchange.

U.S. chemicals group confident

By Our Financial Staff
ALLIED Corporation, the U.S. chemicals and manufacturing group, should produce earnings this year which are slightly above the \$48m, or \$3.92 a share, reported in 1984.

Mr Edward Hennessy, chairman, said that second-quarter earnings would be "slightly below" the \$120m, or \$1.37 a share, achieved last year but that an upturn in the third and fourth quarters would result in an improvement over the full year.

Opposition grows to Norfolk & Southern takeover of Conrail

BY TERRY DODSWORTH IN NEW YORK

MORGAN STANLEY, the New York investment bank, is today due to reveal a list of potential investors in Conrail, the U.S. government-controlled railway, in a move aimed at thwarting an unwelcome bid from the Norfolk and Southern Railroad.

In a letter to Congressmen involved in discussions over the sale of the Government's 85 per cent shareholding in the railway, Morgan Stanley claimed that its proposal would yield a "superior financial return". Its plan is for the investor group to acquire the Government stake, later selling off shares to the public.

According to a draft of the proposal, the investor group would aim to dispose of 60 per cent of Conrail within five years, and none of the investors would own more than 10 per cent at the end of that period.

Morgan Stanley's intervention is considered a likely focus of opposition to the Government's plans to sell its stake to Norfolk and Southern, a project which has the strong backing of Mrs Elizabeth Dole, the Transportation Secretary.

Although Mrs Dole has argued that Conrail needs a "deep pocket" to ensure its survival, the prospect of a takeover by Norfolk and Southern has attracted strong opposition in Pennsylvania, the headquarters of the line. Management in the company supports a public offering of shares, while other railway companies have argued that the takeover would give Norfolk and Southern an unfair advantage on east coast routes.

There is also considerable opposition in Congress to the Transportation Department's plans for Conrail, which was created out of the wreckage of Penn Central and six other bankrupt railways in 1976, and has since devoured \$3.2bn in federal subsidies.

Buyout sought for Pechiney division

BY DAVID MARSH IN PARIS

PECHINEY, the nationalised French metals group, is seeking to sell its port services subsidiary, Docks Industriels, to a group of employees in a move which would represent one of the most important leveraged management buyouts so far in France.

The sale to three Docks Industriels executives, which is being organised by a specialised subsidiary of the small business financing organisation Credit d'Entrepreneurs (CEPME), is still subject to approval from the Finance Ministry.

Formal authorisation from the Finance Ministry - which has been slow to give the green light to buyouts - would mark the first time a subsidiary of a nationalised French company had been spun off to the private sector in this way.

The Socialist Government last year introduced tax incentives to aid management buyouts as part of the new economic policy of encouraging entrepreneurial activity.

More than 20 cases have so far been given formal authorisation, but a Finance Ministry committee has been examining the dossiers with great care to make sure that the incentives are not abused.

Docks Industriels has annual turnover of about Ffr 100m (\$16.8m). Pechiney has decided to spin off the subsidiary - which is based in Bordeaux and has activities ranging from dock handling to storage and transit operations - as part of its policy of concentrating on the metals industry.

Docks Industriels, which is 66 per cent owned by Pechiney, is already quoted on the Bordeaux bourses. Avenir Entreprises, a subsidiary of the CEPME, is handling the deal, together with a group of banks led by the second largest nationalised bank, Credit Lyonnais.

Pechiney, together with several other big industrial groups nationalised in 1982, has already taken steps to re-establish its links with private financial markets.

Asa reiterates its forecast that full year pre-tax earnings will rise from the Skr 2.23bn achieved last year, however, and expects somewhat higher growth in the stronger last three quarters.

Sales climbed by 12 per cent to Skr 8.74bn from Skr 7.8bn. Order bookings rose in most business areas to Skr 9.82bn, a 29 per cent increase. Operating costs climbed nearly 13 per cent to Skr 8.04bn. Net financial income more than doubled to Skr 39m (although the first-quarter figure does not include exchange rate losses), yielding a re-

Michelin cuts loss in French company

By Paul Betts in Paris

MICHELIN, the world's second largest tyre producer after Goodyear of the U.S., yesterday reported lower losses of Ffr 1.53bn (\$161m) at its main French operating company Manufacture Française des Pneumatiques Michelin.

The French operating company reported losses of Ffr 3.8bn in 1983. However, the 1983 deficit included heavy restructuring provisions. Without these provisions, 1983 losses totalled Ffr 1.14bn.

The French operating company's deficit last year also included restructuring provisions which are understood to total about Ffr 500m - Ffr 600m. These cover the company's decision to include in its 1984 accounts the cost of its French job reduction programme and the early retirement of 5,000 workers.

Michelin is due to report its full group results in the next few days. But the figures for the French company are in line with analysts' expectations. They show an improvement in operating performance, with operating losses of the French company about Ffr 100m lower than the year before.

French financial analysts are expecting Michelin to report group losses of around Ffr 2.2bn for 1984. The group as a whole reported a deficit of Ffr 2.14bn in 1983 and of Ffr 4.18bn in 1982. Group results in 1984 are also expected to be hit by losses in the UK, where Michelin lost £10.8m (\$13.1m) in the first half of last year.

Michelin has also continued to be burdened by heavy debt charges. To ease this burden, the company negotiated a Ffr 4bn loan last year from a group of French banks at preferential interest rates to consolidate some of the company's short-term borrowings into longer-term debt.

French car production fell 6.9 per cent to 690,700 in the first quarter of 1985 compared with 741,900 a year earlier, according to CSCA, the manufacturers' association. Exports were only marginally lower though, at 302,200 against 304,300, despite a 5 per cent fall in the overall European market. State-controlled Renault led in output in the first three months with 365,000 cars, followed by the privately-held Peugeot group with 325,700.

Slower growth in quarter for Asea

BY OUR STOCKHOLM STAFF

ASEA, a Swedish electrical engineering and electronics group, reports slower growth in the first quarter, with operating results after depreciation climbing by 2.8 per cent to Skr 508m (\$58.1m).

The group's North American transformer operations have been hit by weak markets, and extensive rationalisation can be expected this year. The pace of earnings growth slowed in the Swedish subsidiaries, which generate about 48 per cent of total sales.

Asa reiterates its forecast that full year pre-tax earnings will rise from the Skr 2.23bn achieved last year, however, and expects somewhat higher growth in the stronger last three quarters.

Sales climbed by 12 per cent to Skr 8.74bn from Skr 7.8bn. Order bookings rose in most business areas to Skr 9.82bn, a 29 per cent increase. Operating costs climbed nearly 13 per cent to Skr 8.04bn. Net financial income more than doubled to Skr 39m (although the first-quarter figure does not include exchange rate losses), yielding a re-

sonable loss of Skr 54m. Return on total capital employed was 70.7 per cent, up from the 16.7 per cent noted at the end of 1984.

Although the construction industry remains stagnant, demand continues to grow in mining and manufacturing, and Atlas-Copco recorded a strong earnings growth in all divisions. Markets in Western Europe and Latin America remained brisk, but growth has slowed in North America.

This follows the application of Swiss Bank Corporation for a licence to set up the Frankfurt subsidiary.

Earlier this year Credit Suisse, the third of Switzerland's "big three", took over Grundig Bank in Zurich and announced plans to acquire a majority stake in the EFG-Bank-Warburg of Frankfurt.

Although UBS placed a series of shares in London and Tokyo last year, this would be the Zurich bank's first listing on a foreign stock exchange.

Michelin cuts loss in French company

By Paul Betts in Paris

MICHELIN, the world's second largest tyre producer after Goodyear of the U.S., yesterday reported lower losses of Ffr 1.53bn (\$161m) at its main French operating company Manufacture Française des Pneumatiques Michelin.

The French operating company reported losses of Ffr 3.8bn in 1983. However, the 1983 deficit included heavy restructuring provisions. Without these provisions, 1983 losses totalled Ffr 1.14bn.

The French operating company's deficit last year also included restructuring provisions which are understood to total about Ffr 500m - Ffr 600m. These cover the company's decision to include in its 1984 accounts the cost of its French job reduction programme and the early retirement of 5,000 workers.

Michelin is due to report its full group results in the next few days. But the figures for the French company are in line with analysts' expectations. They show an improvement in operating performance, with operating losses of the French company about Ffr 100m lower than the year before.

French financial analysts are expecting Michelin to report group losses of around Ffr 2.2bn for 1984. The group as a whole reported a deficit of Ffr 2.14bn in 1983 and of Ffr 4.18bn in 1982. Group results in 1984 are also expected to be hit by losses in the UK, where Michelin lost £10.8m (\$13.1m) in the first half of last year.

Michelin has also continued to be burdened by heavy debt charges. To ease this burden, the company negotiated a Ffr 4bn loan last year from a group of French banks at preferential interest rates to consolidate some of the company's short-term borrowings into longer-term debt.

French car production fell 6.9 per cent to 690,700 in the first quarter of 1985 compared with 741,900 a year earlier, according to CSCA, the manufacturers' association. Exports were only marginally lower though, at 302,200 against 304,300, despite a 5 per cent fall in the overall European market. State-controlled Renault led in output in the first three months with 365,000 cars, followed by the privately-held Peugeot group with 325,700.

Slower growth in quarter for Asea

BY OUR STOCKHOLM STAFF

ASEA, a Swedish electrical engineering and electronics group, reports slower growth in the first quarter, with operating results after depreciation climbing by 2.8 per cent to Skr 508m (\$58.1m).

The group's North American transformer operations have been hit by weak markets, and extensive rationalisation can be expected this year. The pace of earnings growth slowed in the Swedish subsidiaries, which generate about 48 per cent of total sales.

Asa reiterates its forecast that full year pre-tax earnings will rise from the Skr 2.23bn achieved last year, however, and expects somewhat higher growth in the stronger last three quarters.

Sales climbed by 12 per cent to Skr 8.74bn from Skr 7.8bn. Order bookings rose in most business areas to Skr 9.82bn, a 29 per cent increase. Operating costs climbed nearly 13 per cent to Skr 8.04bn. Net financial income more than doubled to Skr 39m (although the first-quarter figure does not include exchange rate losses), yielding a re-

sonable loss of Skr 54m. Return on total capital employed was 70.7 per cent, up from the 16.7 per cent noted at the end of 1984.

Although the construction industry remains stagnant, demand continues to grow in mining and manufacturing, and Atlas-Copco recorded a strong earnings growth in all divisions. Markets in Western Europe and Latin America remained brisk, but growth has slowed in North America.

This follows the application of Swiss Bank Corporation for a licence to set up the Frankfurt subsidiary.

Earlier this year Credit Suisse, the third of Switzerland's "big three", took over Grundig Bank in Zurich and announced plans to acquire a majority stake in the EFG-Bank-Warburg of Frankfurt.

Although UBS placed a series of shares in London and Tokyo last year, this would be the Zurich bank's first listing on a foreign stock exchange.

INTERNATIONAL BONDS

NatWest launches \$1bn floater

BY MAGGIE URRY IN LONDON

NATIONAL Westminster Bank's expected perpetual floating rate note was launched yesterday, and weighed in at a massive \$1bn. The demand for such paper is such that the issue traded comfortably within its fees despite an interest rate tighter than on Lloyds' and Midlands' \$750m issues.

Like those two earlier issues, the paper will count as primary capital by virtue of a provision that in the event of liquidation, the noteholders will be ranked as preference shareholders, though above holders of the existing cumulative preference shares.

The issue comes in two tranches of \$500m each. Both will pay interest at 4 per cent above the London interbank bid and offered rates (Libor). But the second tranche will have a first interest period of one month so that the rollover dates will be staggered by one month.

This portion of the issue traded slightly less well than the first, which was bid yesterday at 90.63, while fees total 67 1/2 basis points.

The rally in the fixed-rate Euro-dollar bond market continued yesterday morning with prices up by 1/4 point. Deutsche Bank chose the moment to launch a two-tranche issue for Australia, which proved to be perfect timing for the issue.

The name is well liked among retail investors and there has been no dollar issue from this borrower for two years. The shorter portion of the deal, which raises \$200m, has a 10-year life with an 11 per cent coupon and par issue price. It cannot be redeemed early (except for technical reasons). Fees on this part are 2 per cent, giving a cost to Australia just under the U.S. Treasury yield curve. This tranche was bid at 99 1/4.

The second part of the deal, amounting to \$100m, has a 15-year life - unusual in the Eurobond market although Australia has an outstanding 15-year issue. It has call protection for 10 years. The coupon is 11 1/4 per cent and issue price par. It too traded well within its fees, of 2 1/4 per cent, bid at 99 1/4.

Traders regarded the deal as being just right for the market's mood yesterday in terms of quality and pricing.

Merrill Lynch was not so lucky with an \$200m issue of four-year paper for General Motors Acceptance which was launched in the afternoon. This has a 10 1/4 per cent coupon and par issue price. With fees of 1 1/4 per cent, the cost to GMAC was around 25 basis points over Treasury bond yields. By its launch the New York market had gone off the boil, although it was still steady, and the terms were seen as aggressive. The bonds were offered at a discount of 1 1/4 per cent.

Yamaichi International launched a \$30m issue with equity warrants for the Japanese company Ryobi. The five-year bonds will pay a coupon indicated at 8 1/2 per cent.

There were no new issues in the D-Mark Eurobond market yesterday, although the market continues firm with prices gaining 1/4 point on average. Foreign buying on the back of the weaker dollar overcame any concern over the outcome of the local elections on Sunday.

In the European currency unit market, the Council of Europe was able to increase both parts of its two-tranche issue launched last week. The seven-year portion was raised from Ecu 40m to Ecu 45m and the 10-year part from Ecu 20m to Ecu 30m. The deal still traded above issue price. On average, Ecu bonds gained 1/4 point.

The Swiss franc foreign bond market was mixed, with prices unchanged on average. The mood is still optimistic.

Sweden launched a two-tranche issue raising a total of SwFr 450m. The shorter bond has a five-year life and is a private placement raising SwFr 300m. This has a coupon of 5 1/2 per cent and issue price of 100. The other portion has a maximum life of 10 years and the indicated yield is 5 1/2 per cent. Dealers felt the terms would be acceptable to the market. Lead manager for both portions is Union Bank of Switzerland.

Euro-clear, the international securities settlement company, is rebating \$1.8m of fees to its participants in respect of the first quarter of 1985. Of the total, \$1.2m is a full reimbursement of clearance and delivery fees and the remaining \$600,000 is a partial repayment of safekeeping fees.

East Germany seeks \$200m Eurocredit

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

EAST Germany returned to the Eurocredit market yesterday for a \$200m, eight-year loan bearing markedly lower interest margins than its previous borrowings.

It has mandated Arab Banking Corporation, First Chicago and Industrial Bank of Japan to raise the funds on the basis of a 1/4 per cent margin over London Eurodollar rates or 1/4 per cent over U.S. prime rate.

oversubscription. In the new deal the prime tranche, which is more expensive to the borrower, will also be limited to a maximum of 40 per cent of the total raised.

East Germany intends to use the funds for trade finance, a statement said, indicating that the deal is a new money borrowing rather than a refinancing of existing or maturing debt.

Spain has selected First Boston and Merrill Lynch to act as its dealers in a new \$225m commercial paper programme in the U.S.

Spanish plans to tap the commercial paper market first surfaced last January when the country obtained the top A1 plus P1 rating from Standard & Poor's and Moody's, the two leading U.S. credit rating agencies.

At that time, however, bankers expected the programme to total as much as \$500m and that the Spanish name could be introduced to the commercial paper market through a top state entity such as Renfe, the state railway system.

Finance Ministry officials now say that Spain will tap the market in its own name, rather than use a state borrower. Still to be decided is the question of whether Spain will seek a standby bank credit to back up its borrowing, but expectations are that such a credit will not be considered necessary.

Actual launch of the programme is expected later in the summer. Japanese lending guidelines, Page 29

These margins are 1/4 point down on the same borrower's last loan, which was increased to \$500m from an initial \$150m because of heavy

oversubscription. In the new deal the prime tranche, which is more expensive to the borrower, will also be limited to a maximum of 40 per cent of the total raised.

East Germany intends to use the funds for trade finance, a statement said, indicating that the deal is a new money borrowing rather than a refinancing of existing or maturing debt.

Spain has selected First Boston and Merrill Lynch to act as its dealers in a new \$225m commercial paper programme in the U.S.

Spanish plans to tap the commercial paper market first surfaced last January when the country obtained the top A1 plus P1 rating from Standard & Poor's and Moody's, the two leading U.S. credit rating agencies.

At that time, however, bankers expected the programme to total as much as \$500m and that the Spanish name could be introduced to the commercial paper market through a top state entity such as Renfe, the state railway system.

Finance Ministry officials now say that Spain will tap the market in its own name, rather than use a state borrower. Still to be decided is the question of whether Spain will seek a standby bank credit to back up its borrowing, but expectations are that such a credit will not be considered necessary.

Actual launch of the programme is expected later in the summer. Japanese lending guidelines, Page 29

These margins are 1/4 point down on the same borrower's last loan, which was increased to \$500m from an initial \$150m because of heavy

oversubscription. In the new deal the prime tranche, which is more expensive to the borrower, will also be limited to a maximum of 40 per cent of the total raised.

East Germany intends to use the funds for trade finance, a statement said, indicating that the deal is a new money borrowing rather than a refinancing of existing or maturing debt.

SWF Bank bond average	
May 13	Previous
102.195	102.087
High	Low

1985 102.200 99.840

noon. This has a 10 1/4 per cent coupon and par issue price. With fees of 1 1/4 per cent, the cost to GMAC was around 25 basis points over Treasury bond yields. By its launch the New York market had gone off the boil, although it was still steady, and the terms were seen as aggressive. The bonds were offered at a discount of 1 1/4 per cent.

Yamaichi International launched a \$30m issue with equity warrants for the Japanese company Ryobi. The five-year bonds will pay a coupon indicated at 8 1/2 per cent.

There were no new issues in the D-Mark Eurobond market yesterday, although the market continues firm with prices gaining 1/4 point on average. Foreign buying on the back of the weaker dollar overcame any concern over the outcome of the local elections on Sunday.

In the European currency unit market, the Council of Europe was able to increase both parts of its two-tranche issue launched last week. The seven-year portion was raised from Ecu 40m to Ecu 45m and the 10-year part from Ecu 20m to Ecu 30m. The deal still traded above issue price. On average, Ecu bonds gained 1/4 point.

The Swiss franc foreign bond market was mixed, with prices unchanged on average. The mood is still optimistic.

Sweden launched a two-tranche issue raising a total of SwFr 450m. The shorter bond has a five-year life and is a private placement raising SwFr 300m. This has a coupon of 5 1/2 per cent and issue price of 100. The other portion has a maximum life of 10 years and the indicated yield is 5 1/2 per cent. Dealers felt the terms would be acceptable to the market. Lead manager for both portions is Union Bank of Switzerland.

Euro-clear, the international securities settlement company, is rebating \$1.8m of fees to its participants in respect of the first quarter of 1985. Of the total, \$1.2m is a full reimbursement of clearance and delivery fees and the remaining \$600,000 is a partial repayment of safekeeping fees.

East Germany seeks \$200m Eurocredit

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

EAST Germany returned to the Eurocredit market yesterday for a \$200m, eight-year loan bearing markedly lower interest margins than its previous borrowings.

It has mandated Arab Banking Corporation, First Chicago and Industrial Bank of Japan to raise the funds on the basis of a 1/4 per cent margin over London Eurodollar rates or 1/4 per cent over U.S. prime rate.

These margins are 1/4 point down on the same borrower's last loan, which was increased to \$500m from an initial \$150m because of heavy

oversubscription. In the new deal the prime tranche, which is more expensive to the borrower, will also be limited to a maximum of 40 per cent of the total raised.

East Germany intends to use the funds for trade finance, a statement said, indicating that the deal is a new money borrowing rather than a refinancing of existing or maturing debt.

Spain has selected First Boston and Merrill Lynch to act as its dealers in a new \$225m commercial paper programme in the U.S.

Spanish plans to tap the commercial paper market first surfaced last January when the country obtained the top A1 plus P1 rating from Standard & Poor's and Moody's, the two leading U.S. credit rating agencies.

At that time, however, bankers expected the programme to total as much as \$500m and that the Spanish name could be introduced to the commercial paper market through a top state entity such as Renfe, the state railway system.

PROMISE CO., LTD.

Tokyo, Japan

Y 5,000,000,000

SYNDICATED GUARANTEE FACILITY

MANAGED BY BANQUE WORMS

Guarantee provided by

Banque Worms
PK Christiania Bank (UK) Limited
Bank of Scotland
IBI Asia Limited
Skopbank
UBAN International Limited
Banco Fonsecas & Burnay (Macau Branch)
FennoScandia Limited
Nippon European Bank S.A.
Société Bancaire Arabe
The Sumitomo Trust Finance (H.K.) Limited

Agent

BANQUE WORMS

April, 1985

INTERNATIONAL COMPANIES and FINANCE

Swiss watchmaker returns to the black in year

BY WILLIAM DUFFLOR IN BIENNE

ASUAG-SSIH, Switzerland's dominant watchmaking group, has returned to profit, with net consolidated earnings of SwFr 26.5m (\$10.3m) for 1984 compared with a SwFr 173m loss in the preceding year. Net sales rose by 8.8 per cent to SwFr 1.58bn.

The group's two constituent companies merged in 1983, at the height of the crisis in the Swiss watchmaking industry, by a consortium of Swiss banks which took over 98 per cent of the share capital. The profit recovery reflects both the general improvement last year

in the performance of the watch industry, assisted by the rise in the U.S. dollar, and the restructuring effected within the group itself.

The most prominent manifestation of the turnaround has been the success of the Swatch, a cheap and colourful plastic watch, sales of which reached 3.7m last year and are expected to more than double this year.

In November last year a group of private investors, led by Mr Nicolas Hayek, who acted as consultant to the group during its reorganisation, took an option on the purchase of 51

per cent of the shares. The price has not been disclosed but it will be raised in August if the purchase has not been completed by then.

M. Pierre Arnold, former managing director of the Migros retail stores, took over as chief executive of ASUAG-SSIH from April 1 in line with the wishes of the private investors.

Although ASUAG-SSIH sold or closed down several subsidiaries during 1984 and others have been consolidated into the accounts for the first time, the management says a valid comparison can be

made between the 1984 and 1983 figures.

Thus the operating result after almost unchanged depreciation of SwFr 173m and before extraordinary items moved from a loss of SwFr 88.8m last year to a profit of SwFr 8.8m.

Cashflow improved to SwFr 66.4m in 1984 against a negative cashflow of SwFr 12.2m in 1983. The balance sheet has been trimmed by 6.6 per cent to a total of SwFr 1.5bn debt, both short and long-term, rose slightly during the year to SwFr 748m, while

shareholders' funds, including the 1984 profit, totalled SwFr 420m at the end of the year.

M. Francois Millet, the board chairman, described 1984 sales as only partially satisfactory. Emphasis, however, had been placed on reorganising operations in some foreign markets and on improving profitability.

The restructuring of the group was planned to be completed only at the end of 1985, M. Millet recalled. The Omega subsidiary was still running at loss even if the deficit had been sharply reduced, and

the situation of some other companies, Tissot, Certina and Mido, had still not been corrected.

In the first three months of 1985 most group companies reported higher net sales and better results than budgeted but, M. Millet warned, the group was still at the mercy of outside factors which could have a negative effect on results.

The board of the holding company, with SwFr 9.3m at its disposal from the 1984 accounts, does not propose to pay a dividend but to allocate SwFr 8.75m to reserves.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for May 13.

U.S. DOLLAR	Issued	Par	Offer	Change	Yield
STRAIGHTS					
Ames Credit 12 1/2 88	100	100 1/2	100 1/2	+ 1/2	13.70
Austria Rep 13 1/2 82	100	100 1/2	100 1/2	+ 1/2	14.45
Bank of Tokyo 12 1/2 82	100	100 1/2	100 1/2	+ 1/2	11.15
Bank of Tokyo 12 1/2 81	100	100 1/2	100 1/2	+ 1/2	11.15
BP Capital 11 1/2 82	100	100 1/2	100 1/2	+ 1/2	11.24
Calumet Nat'l 10 1/2 81	100	100 1/2	100 1/2	+ 1/2	11.24
Canada 11 1/2 82	100	100 1/2	100 1/2	+ 1/2	11.24
Canadian Pac 12 1/2 82	100	100 1/2	100 1/2	+ 1/2	11.24
CBS Inc 11 1/2 82	100	100 1/2	100 1/2	+ 1/2	11.24
Chemical Bank 12 1/2 82	100	100 1/2	100 1/2	+ 1/2	11.24
Coca Cola 11 1/2 81	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 82	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 81	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 80	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 79	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 78	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 77	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 76	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 75	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 74	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 73	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 72	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 71	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 70	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 69	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 68	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 67	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 66	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 65	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 64	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 63	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 62	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 61	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 60	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 59	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 58	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 57	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 56	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 55	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 54	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 53	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 52	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 51	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 50	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 49	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 48	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 47	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 46	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 45	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 44	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 43	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 42	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 41	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 40	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 39	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 38	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 37	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 36	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 35	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 34	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 33	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 32	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 31	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 30	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 29	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 28	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 27	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 26	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 25	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 24	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 23	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 22	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 21	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 20	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 19	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 18	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 17	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 16	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 15	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 14	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 13	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 12	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 11	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 10	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 9	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 8	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 7	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 6	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 5	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 4	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 3	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 2	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 1	100	100 1/2	100 1/2	+ 1/2	11.24
Danish Nat'l 11 1/2 0	100	100 1/2	100 1/2	+ 1/2	11.24

The undersigned initiated the transaction, assisted with negotiations and acted as financial advisor to KONE OY



BANQUE PARIBAS

APRIL 1985

Unilever results

The Directors of Unilever announce the results for the first quarter of 1985

UNILEVER COMBINED RESULTS ON AN HISTORICAL COST BASIS (£ millions)

	1985	1984	Change/Increase/Decrease
TURNOVER	4,731	3,824	24%
OPERATING PROFIT	231	199	16%
Share of associated companies' profit before taxation	11	12	
Other income from fixed investments	11	2	
Other interest receivable and similar income	25	21	
Interest payable and similar charges	(60)	(41)	
PROFIT BEFORE TAXATION	216	193	13%
Taxation on profit of the year	(103)	(93)	
Taxation adjustments previous years	1	1	
Outside interests	(11)	(7)	
Profit attributable to shareholders	105	94	12%
Difference on translation of 1985 results at end March 1985 rates of exchange	(7)		
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	98	94	4%
Combined earnings per share — per 25p of ordinary capital	26.11p	25.04p	4%

Exchange Rates. The results for the quarter and the comparative figures for 1984 have been translated at comparable rates of exchange. These are based on £1=FL.4.13=U.S. \$1.16, which were the closing rates of 1984. An exception has been made for the results which have arisen in hyper-inflationary economies, which for the current quarter have been translated at forecast closing rates for 1985. The profit attributable to shareholders for the current quarter has also been translated at the rates of exchange current at the end of March 1985 being based on £1=FL.4.29=U.S. \$1.23.

Brooke Bond Group plc. On the 10th October, 1984 Unilever acquired control of the Brooke Bond Group plc. The sales and profit of the Brooke Bond Group for the fourth quarter 1984 were not included in Unilever's 1984 results, and are now taken up in the results of the first quarter 1985, together with the finance costs incurred in 1984 by reason of the acquisition.

Results. In the first quarter of 1985 the value of sales was 24% higher than in the corresponding quarter of 1984 and operating profit improved by 16%. The Brooke Bond fourth quarter 1984 sales and profits, less related finance costs, accounted for 8% of the increase in sales and 10% of the increase in operating profit.

European results were 14% above the first quarter of 1984. Brooke Bond made an important contribution and our chemical businesses performed very well. The E.E.C. cheap butter promotion adversely affected our edible fats operations throughout the quarter and results were down. Profits of our oil milling operations were lower, through pressure on margins.

In North America sales were well ahead of

last year, but results were significantly lower due to continued planned heavy investment to build both volume and market share in detergents and foods.

Our operations outside Europe and North America had an outstanding quarter with sales and results substantially higher than in 1984. Brooke Bond made a major contribution to this result.

The increase in other income from fixed investments arose largely from the sale of a trade investment in a French company. The higher interest costs were due to the acquisition of Brooke Bond.

Profit attributable to shareholders in the quarter at comparable rates of exchange increased by 12%; inclusion of the Brooke Bond fourth quarter 1984, less related finance costs, accounted for two-thirds of the increase.

The results of the second quarter of 1985 will be announced on Tuesday, 13th August, 1985.

13th May, 1985

Unilever Quarterly Results are reprinted in leaflet form. If you wish to be included in the mailing list for these leaflets please write to: External Affairs Department, P.O. Box 88, Unilever House, London EC4P 4BQ.

Part of everyday life, in 75 countries.

حکروا من الضل

Trinkaus & Burkhardt

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785

Bank since 1785</

INTERNATIONAL COMPANIES and FINANCE

UAE banks suffer sharp setbacks

BY ANGELA DIXON IN ABU DHABI

THREE LARGE banks in the United Arab Emirates have announced results for 1984 which demonstrate the sharp downturn in banking activity in the UAE.

National Bank of Abu Dhabi (NBAD), by far the largest UAE bank, had assets of \$5.9bn at the end of 1984, down 3.6 per cent from the 1983 figure of \$6.12bn. Profits dropped 64 per cent to \$10.1m last year from \$28.4m in 1983. The decline is even more pronounced when compared with 1982's profit of \$54m.

NBAD is owned largely by the government of Abu Dhabi through the majority shareholding of the Abu Dhabi Investment Authority, which is itself wholly government-owned. NBAD's capital was increased by 10 per cent in 1984, to \$240m, but no dividend has been distributed.

Bank of Oman, majority owned by the Al-Ghurair family of Dubai, reports assets of \$2.5bn, up slightly from 1983's \$2.2bn. It is probably the second largest bank in the Emirates, although this will be difficult to tell before first-time figures are announced for several recently merged banks.

Group profits for the year were down from \$16.2m in 1983 to \$11.9m.

Middle East Bank (MEB), another large privately-owned Dubai-based bank, has assets of \$1.8bn, although that figure was lower than 1983's \$1.1bn.

The MEB report notes that Al Fattan (Private) has indemnified MEB against exceptional losses in respect of certain specified advances to third parties. As a result, provision in 1984 for loan losses of DH 100m (\$27.2m) is no longer required, while half of that sum has already been received by the bank under the terms of this indemnity.

Slackness in trade and the construction industry are not the only reasons for this year's lower figures. At least part of the explanation lies in the central bank's decision to insist upon the classification of outstanding debts.

The Abu Dhabi Government has chosen Sultan Nasser al Suwaidi, presently general manager of Gulf International Bank (GIB) in Bahrain, to be managing director of the newly-formed Abu Dhabi Commercial Bank.

Mr Suwaidi already has a

distinguished record in the banking sector. A member of a prominent Abu Dhabi family, he was from 1978-82 a deputy director in the finance and administration department at the Abu Dhabi Investment Authority (ADIA).

While there, he represented ADIA on the boards of various financial institutions, including the Abu Dhabi Investment Company (ADIC), Arab Leasing and GIB.

The Abu Dhabi Commercial Bank is expected to begin functioning from July 1, and Mr Suwaidi will remain at GIB until then. The new bank will effectively be formed by the amalgamation of three existing banks—Emirates Commercial Bank, Federal Commercial Bank, and Khleef Commercial Bank.

Khleef Commercial's authorised capital is to be raised to DH 1.5bn (\$400m) from DH 500m by a subscription from the Abu Dhabi Government, Emirates Commercial and Federal Commercial will be absorbed into the new bank.

The policy of merging some of the 30 or so banks in the United Arab Emirates has long been encouraged by the authorities, although the impulse for

this merger—the first of its kind in the United Arab Emirates—came from the Abu Dhabi Government.

Two more UAE banks are to merge soon. Shareholders at the Bank of the Arab Coast (BAC) have agreed to a merger with Ajman's First Gulf Bank. Both BAC and First Gulf are small banks. First Gulf has a single branch in Ajman, while BAC has a management office in Dubai with its head office in Ras al Khaimah.

Both banks have strong Kuwaiti representation among their shareholders. First Gulf had assets at the end of 1983 of \$232m, while BAC's 1983 asset figure was \$32m. Neither bank has published results for 1984.

First Gulf is known to have approached the UAE central bank for permission to open branches in Abu Dhabi and Sharjah, but so far these have not been approved.

The merger is the latest in a series which have taken place in the Emirates in recent months in accordance with central bank policy. Earlier this year, Emirates National Bank was acquired by the Bank of Oman, and Dubai Bank was acquired by Union Bank of the Middle East.

MBF Holdings bids for Emtex

By Wong Sulong in Kuala Lumpur

MBF Holdings, the Malaysian finance and property group, has launched a takeover bid for the publicly listed Emtex Corporation and is also seeking to acquire an office building in Kuala Lumpur through share exchange deals worth nearly 250m ringgit (US\$104m).

MBF is offering six of its shares for every five shares of Emtex, while it will issue 24.7m new shares for the purchase of the 20-storey building located in what is commonly referred to as Kuala Lumpur's "golden triangle" commercial district.

Emtex, which is involved in textile manufacturing, property and plantations, is capitalised at 76.3m ringgit and the offer puts a value of nearly 200m ringgit on the company, or 2.60 ringgit per share compared with the closing price of 2.17 ringgit per share.

If the two acquisitions get full acceptance, MBF will have to issue 116.2m new shares, enlarging its paid-up capital to 482.6m shares.

BEAR STEARNS

This announcement appears as a matter of record only.

700,000 Shares of Common Stock

The Conifer Group

The sale of these shares was arranged by

Bear Stearns International Corporation
London

a wholly-owned subsidiary of

Bear, Stearns & Co.

New York/Atlanta/Boston/Chicago/Dallas/Los Angeles/San Francisco
Amsterdam/Geneva/Hong Kong/London/Paris

May 1985

Japan issues guidelines on overseas lending

BY YOKO SHIBATA IN TOKYO

THE JAPANESE Ministry of Finance, in an effort to match its continuing programme of market deregulation with adequate supervision of Japanese banks' overseas activities, has put into effect a new system of prudential guidelines for lending based on a risk to asset ratio.

The new guidelines, which are modelled on those recently imposed by the Bank of England, are intended to provide for prudential supervision of the so-called off-balance sheet risks now being undertaken by banks in many countries.

Such risks, including currency swaps, interest swaps, commitments under insurance facilities and under revolving

facilities, are under discussion by the Cooke Committee made up of officials from central banks of most leading industrial countries.

The MoF has not yet indicated exactly how it proposes to deal with any of these types of transaction, beyond saying that it will give further consideration to all of them.

In the meantime, however, it will lower slightly the permitted ceiling on overseas lending. For approximately the next 12 months, no Japanese bank will be allowed to lend more than 14 times the sum of its capital and reserves to any one non-resident borrower. This compares with a ceiling of 15 times capital and reserves at present.

Earnings ahead by 41% at NZ Forest Products

BY DAI HAYWARD IN WELLINGTON

NEW ZEALAND Forest Products has celebrated its 50 years of operations with a 41 per cent jump in net profit to NZ\$110.1m (US\$55m).

Shareholders will receive a bonus issue of one share for five held, and a final dividend of 8.5 cents, which will be paid on the bonus shares. Total dividend is 14.5 cents per share.

Sales reached NZ\$1.1bn, up 31 per cent from last year's NZ\$840m. The company reported excellent sales over the whole range of its forestry and timber products, although Mr Lyn Pappas, the chairman, said prices were slipping towards the end of the year.

There was a big jump in the

company's tax bill from NZ\$6.4m to NZ\$21.9m. This was due partly to the phasing out of export incentives, a trend which will be reinforced during the coming year.

UEB Industries, the leading New Zealand packaging and carpet producer, has also shown a record trading profit of NZ\$20.4m and will make a one-for-eight bonus issue. The directors are confident they will maintain this year's 12.5 per cent dividend next year on the increased capital.

Sales rose to NZ\$316m from NZ\$264m, with export sales, particularly of carpets, contributing NZ\$67.6m.

Saudi drug group oversubscribed

BY FINN BARRE IN RIYADH

SAUDI Pharmaceutical Industries and Medical Appliances Company (Spimaco), the first Saudi company to manufacture drugs domestically, has announced that its flotation of 1.8m shares worth \$50m was three times oversubscribed.

The public will own 60 per cent of Spimaco, which will be capitalised at \$83.33m. In

addition, the National Industrialised Company has purchased 9 per cent. Jordan's Arab Company for the Drug Industries and Medical Appliances (Acidima) has taken a 25 per cent share, while a group of 116 Saudi businessmen have purchased the remaining 6 per cent.

Ayala profits advance 22%

By Samuel Senoren in Manila

AYALA CORPORATION, the Philippines' largest property based company, has reported a 22 per cent rise in net profits to 142.3bn pesos (\$7.7m) for 1984, on a flat turnover of 636bn pesos.

The bulk of the revenues, however—about 40 per cent—did not come from the real estate business but from export trading, which it pursued aggressively.

U.S. \$40,000,000

Christiania Bank og Kreditkasse
(Incorporated in the Kingdom of Norway with limited liability)

Floating Rate Subordinated Capital Notes Due 1991

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 13th May, 1985 to 13th August, 1985 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 13th August, 1985 is U.S. \$22.20 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited
Agent Bank

STOCKHOLDERS FAR EAST INVESTMENTS INC.

Net Asset Value
30th April 1985
\$2.64
per share (unaudited)

ENERGY RESOURCES & SERVICES INCORPORATED

Net Asset Value
30th April 1985
\$6.98
per share (unaudited)

Ayala profits advance 22%

By Samuel Senoren in Manila

AYALA CORPORATION, the Philippines' largest property based company, has reported a 22 per cent rise in net profits to 142.3bn pesos (\$7.7m) for 1984, on a flat turnover of 636bn pesos.

The bulk of the revenues, however—about 40 per cent—did not come from the real estate business but from export trading, which it pursued aggressively.

This announcement is not an offering of the Units which have all been sold and appears as a matter of record only.

New Issue

U.S. \$30,000,000

SEOUL TRUST

A securities investment trust established under the laws of the Republic of Korea

Managed by

Daehan Investment Trust Co., Ltd.

Issue of 3,000,000 Units

Evidenced by International Depositary Receipts

Prudential-Bache
Securities International

Merrill Lynch Capital Markets

The Nomura Securities Co., Ltd.

Algemene Bank Nederland N.V.

Hambro Pacific Limited

Hoare Govett (Far East) Limited

Indosuez Asia Limited

Pictet International Ltd.

J. Henry Schroder Wagg & Co. Limited

April, 1985

Daewoo Securities Co., Ltd.

Daishin Securities Co., Ltd.

Dongsuh Securities Co., Ltd.

The Lucky Securities Co., Ltd.

Ssangyong Investment & Securities Co., Ltd.

KEB (Asia) Finance Limited

U.S. \$40,000,000

Genossenschaftliche Zentralbank
Aktiengesellschaft
Vienna

Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 13th May, 1985 to 13th August, 1985 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 13th August, 1985 is U.S. \$22.04 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited
Agent Bank

U.S. \$20,000,000

DnC

Den norske Creditbank

Floating Rate Subordinated Capital Notes
Due 1990

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 13th May, 1985 to 13th August, 1985 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 13th August, 1985 is U.S. \$22.20 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited
Agent BankTHE LONG-TERM
CREDIT BANK OF
JAPAN FINANCE N.V.U.S. \$75,000,000 Floating Rate
Notes 1978-1985

For the six months

14th May, 1985 to 14th November, 1985

the Notes will carry an

interest rate of 8 1/4% per annum

with a coupon amount of U.S. \$45.68.

Bankers Trust Company, London
Agent BankGenossenschaftliche Zentralbank
Aktiengesellschaft
Vienna

U.S. \$100,000,000

Perpetual Floating Rate Subordinated Notes

For the six months
14th May, 1985 to 14th November, 1985
the Notes will carry an interest rate of 9%
per annum with a coupon amount of US \$230.00 per
US \$5,000 Note and US \$2,300.00 per US \$50,000
Note, payable on 14th November, 1985.

By Bankers Trust Company
Agent Bank

UK COMPANY NEWS

Exchange rates peg BOC growth

A GOOD result has been achieved by the BOC Group in the first half ended March 31 1984, with profits before tax increasing by 19.2m to £78.7m. Performance was affected adversely by exchange rates with the Australian dollar and the South African rand, but U.S. dollars were sold forward to cover anticipated dollar earnings at a more favourable rate than that which applied at the close of the 1984 financial year.

The effect of exchange rates was the main worry while City analysts in forecasting the half-time figures, and most of them were going for around £75m pre-tax. The shares rose 7p to 291p.

Mr Richard Giordano, the chairman, says the group has made a good start to the year. It has a reasonably well balanced portfolio of businesses within its gases and health care divisions which will continue to provide new investment opportunities and growth in earnings. The graphite electrode business remains a problem, though of diminishing significance as the rest of the portfolio grows.

As regards the outcome for the second half it is too early to comment, Mr Giordano states. "All we have is April and that's OK — OK for us is very good."

On dividends, the chairman says it is the aim to produce a dependable real growth for shareholders. The directors are confident about the group's performance over the balance of the year and in the longer term, accordingly, they are lifting the interim payment from 3.15p to 3.55p net per share, with the option again of shares in lieu of cash. Some 25 per cent of shareholders are now availing themselves of each such option.

For the half year overall sales improved by 11 per cent from £240.3m to £266.4m, while the operating profit advanced by 28 per cent from £94.7m to £121.3m.

The second quarter contributed £48.8m and £58.8m respectively, and the pre-tax profit for that period came to £40.7m.

A split of the operating profit in divisions shows gases and

related products accounted for £78.5m (£65.3m), health care £41.3m (£26.5m), carbon and carbide loss £3.5m (profit £4.7m), other businesses £10.5m (£5.2m), less corporate charges £3.2m (£3.9m) and discontinued businesses £600,000 (loss £400,000).

Geographically, the split was Europe £32.5m (£26.2m), Africa £9.9m (£10.2m), Americas £56.6m (£24.1m), Asia/Pacific £21.7m (£24.6m).

The operating profit was stated after depreciation of £98.2m (£83.5m), including additional charge on a replacement cost basis of some £20.5m (£22.4m).

Group borrowings at £777.8m are £20.8m lower than at September 30 1984, the principal factor being the conversion of £57.3m of 9 per cent convertible unsecured loan stock on its first conversion date. Gearing reduced from 35.5 to 34.2 per cent.

Capital expenditure is continuing at an annualised rate of around £300m, excluding acquisitions, of which some £100m will be spent in the UK this year.

Between £75m and £90m is planned to be spent in the current year on small "niche" acquisitions in addition to the £300m. But these will fit into the health care and gases operations rather than mark a major diversification.

"We are not interested in a major diversification. Within our health care and gases businesses we have an enormous amount of diversity," the chairman states.

Mr Giordano says the principal reason for the improved result in gases was the performance in the U.S. Benefit continued from the substantial investments in new plant undertaken during the 1982-83 recession and from economic growth in that market, although this is now slowing down.

UK gases business continued to perform strongly despite the effects of the miners' strike. This business generated good profits and a strong cash flow.

Performance in Africa was stable, and operating profit in



Mr Richard Giordano

South Africa was maintained despite the severe economic difficulties there.

The effects of exchange rates — notably for the Australian dollar — masked a satisfactory performance in local currency terms in operations in the Asia/Pacific region.

Since September 30, Jackson Products division and Aronson, both part of the U.S. welding business, were sold, as was Helmsphyn, a soda syphon cream whipping equipment manufacturer in Germany, and distribution company in Spain.

Results in health care represent a recovery from most of the problems experienced in the U.S. medical equipment business, Ohmeda, last year, and continued growth in other health care businesses.

Anaquest, the anaesthetic pharmaceuticals business, produced an excellent result again. Glascock Home Health Care met expectations and now with more than 200 branches across the country, is the largest such business in the U.S. Other health care activities also produced improved profits.

The very disappointing result from carbon and carbide is in line with the assessment that

the profit performance of the electrode product line would get worse before it got better. The performance is expected to improve during the balance of the year, given no further strengthening of the dollar, but it will still not produce a satisfactory performance. "Whether it will break even this year we don't know."

Results for the sector as a whole masked a continued good performance by the carbon specialty products division which accounts for some 20 per cent of total carbon business. The performance of carbide business was depressed by disappointing results in Europe, due in large part to the UK miners' strike.

In recent years the vacuum engineering businesses have developed new products and applications that offer exciting potential for profitable growth.

The business in the UK, Edwards, produced a substantial increase in profits in the first half thanks to an impressive growth in exports as well as in margins.

Transfield, which transports oil and gas throughout Britain for Marks & Spencer, continued to grow in both turnover and the interest in a small gas profits.

Educational Services division in the U.S. experienced a difficult first half. In the UK, the London Computer and Electronics School, which is more of an experiment than a business venture at the moment, is showing great promise.

After tax £27.4 (£15.8m), including £18.9m (£9.6m) overseas, and minority interests £6.2m (£7.4m), net earnings for the six months came to £45.1m (£26.3m). This equals 11.4p (£6.5p) per share undiluted and 10.34p (£5.5p) fully diluted.

Mr Giordano, who is an American citizen, is the highest paid executive in the UK with a salary of nearly £200,000 last year. He points out that it is not linked to profits; a substantial part is paid in dollars and "if the dollar continues to weaken it could actually come down."

See Lex

Trafalgar House buys back French Kier stake

By Martin Dickson

Trafalgar House, the construction, shipping and property group, has bought back from AMEC a 14.9 per cent stake in construction group French Kier which it sold four years ago.

The deal is the latest in a series of share acquisitions. Trafalgar has revealed in recent months in other code construction and engineering groups. It is bound to increase speculation about the group's takeover intentions.

Mr Eric Parker, Trafalgar's chief executive, confirmed earlier this month that the company was looking for takeover opportunities in both the construction and oil sectors.

Trafalgar, which described the French Kier stake as a "strategic investment," paid £9.85m for 7,275,000 shares, a price of 135p a share. French Kier shares rose following the news to close last night at 149p ex-dividend, up 19p on the day.

The stake has a complicated sales history involving Trafalgar and two other companies — William Press and Fairclough — which came together to form AMEC in 1982. William Press first sold it to Trafalgar, which in 1981 sold it on to Fairclough for £7m.

AMEC said yesterday it had sold the stake because it no longer formed part of the company's investment plans. There was no specific purpose to which the sale proceeds would be applied. AMEC's dividend income from French Kier totalled £594,000 last year.

French Kier, which gets more than three quarters of its earnings from overseas, last month pleased the market by reporting 1984 pre-tax profits of £16.25m — up 15 per cent in depressed conditions.

Trafalgar said earlier this month that it had bought a 5 per cent stake in builder Higgin and Hill from Barratt Developments. In March it revealed it had built up a 5.5 per cent stake in Davy, the large engineering and construction group.

It has also made a £27m takeover bid for Haden, the electrical and mechanical engineer, but this has been topped by a £55.8m leveraged management buyout plan. Trafalgar is studying financial information given to the institutional backers of the buyout before deciding its next move.

Mr J. C. Mott, French Kier's chairman, said last night that Trafalgar had not been in contact with him about the deal. Asked whether he expected a bid, he said he neither expected nor did not expect one.

Beazer £21m rights lays base for more expansion

BY ALEXANDER NICOLL

C. H. Beazer, the West Country construction group which has expanded rapidly with a series of acquisitions, yesterday laid the foundations for further purchases with a £21m one-for-four rights issue.

Mr Brian Beazer, the chairman, has transformed the Bath-based housebuilder founded by his father. Companies bought recently have included William Leach, a housebuilder which nearly doubled the group's annual production to about 4,500 homes, and M. P. Kent, a property group.

The acquisitions have caused a steep build-up in borrowings, from a net cash position of £6m last June to net borrowings of £45m today.

The City, however, had not expected Beazer to seek cash from shareholders since its liquidity was thought likely to be boosted by property investments and by the £13.8m sale of its 22 per cent stake in Bath and Portland to Consolidated Goldfields, which topped Beazer's own bid for the company last Christmas.

The rights issue, raising £20.5m after expenses, is at 35p per share. Beazer's share price dipped to 395p in reaction, but recovered slightly to close at 400p, down 6p.

Mr Beazer said the share issue would cover the need for higher borrowings to finance the growth already undertaken and "pro-



Mr Brian Beazer, the chairman

vide a sound platform from which to continue to take advantage of opportunities for profitable expansion."

Beazer plans to consolidate its position in housebuilding, from which it believes it can derive significantly increased profits, and to expand other activities, especially contracting and building-related products.

City analysts interpreted this

rationale as indicating that further acquisitions can be expected in contracting and building products, but not in housebuilding. Beazer is believed to be keen to increase its quarrying interests as well as products such as timber and plastics.

In addition to the rapid growth of housebuilding and property activities over the past few years, Beazer's separately-quoted engineering subsidiary, BM Group — formerly Bramham Millar — recently paid £2.4m for Goodwin Barstey, a maker of crushing, screening and asphalt equipment.

Beazer has also bolstered its balance sheet by converting most of its short-term debt into medium-term loans. It has taken out a £20m medium-term bank loan, and has converted a further £20m through the private issue of a deep discount loan stock. In addition, the company has about £15m of convertible loan stock outstanding, issued to finance the purchase of William Leach.

The City is expecting pre-tax profits of about £15.5m in the year ending June 30, compared with £11.3m in the previous year on turnover of £13.8m. In the six months ended December 31, 1984, Beazer had pre-tax profits of £6.8m against £4.8m in the previous first half.

Country Bank is underwriting the rights issue and L. Messel is broker.

USM debut for John Perkins

BY LUCY KELLAWAY

John Perkins Meats, the Somerset-based meat boning and packing company, is to come to the USM via an offer for sale through Statham Duff Stoop of 3.4m ordinary shares at 41p a share to capitalise the company at £2.94m.

The offer represents 34.4 per cent of the enlarged equity; of the proceeds, £457,000 is new share capital, and the remainder reduces the shareholding of Mrs Muriel Perkins, who has recently retired from the company.

The company was established by Mr John Perkins, chairman, 37 years ago. It is a boner and packer of meat, owns an abattoir which supplies 15 per cent of its meat requirements, and runs a refrigerated transport fleet.

Mr Perkins said yesterday that the new funds will be used to double the capacity of the Bridgewater abattoir and to improve the boning plant in Taunton, in a total capital expenditure programme of £300,000. Borrowings are negligible.

When the improvements have been completed at the end of 1985 the company plans to tap overseas markets, selling to the EEC, the Middle East and North Africa, although no concrete arrangements have yet been made.

The company has forecast profits of £380,000 (£314,000) for the year to September 1985. A final dividend of 1.2p is expected

and on the basis of a notional full year's dividends of 1.5p. The shares yield 6.3 per cent. At the offer price the shares are on an earnings multiple of 10.5 given an estimated tax charge of 37 per cent.

The offer has been fully underwritten, and closes on May 22. Dealings begin on May 30.

● comment

A meat packing company that comes to the market with three years of flat profit growth behind it, forecasting a slight fall in profits for the coming year, doesn't sound like much to tempt the stage. However, John Perkins Meats is at pains to explain that the forecast downturn arises from the extra £38,000 in depreciation charges due to heavy capital spending from which future profit growth should flow, and to the absence of income from the abattoir.

It is a pity that the forecast downturn arises from the extra £38,000 in depreciation charges due to heavy capital spending from which future profit growth should flow, and to the absence of income from the abattoir. It is a pity that the forecast downturn arises from the extra £38,000 in depreciation charges due to heavy capital spending from which future profit growth should flow, and to the absence of income from the abattoir.

Third Mile

Despite a fall in turnover from £1m to £907,000, pre-tax profits for Third Mile have risen from £125,000 to £128,000. A final dividend of 1.2p is being paid, making a total of 1.5p (1.7p). Net assets are £1.5m (£1.58m) and earnings per share 0.8p (0.6p).

M. Brown up 14% and still against S&N

Matthew Brown, the Blackburn-based brewer which is defending itself against a Monopolies Commission referred bid from Scottish and Newcastle Breweries, yesterday announced a 14 per cent rise in pre-tax profits for the first half of the 1984-85 year.

The outcome for the 26 weeks to March 30, 1984 came to £31.2m against £27.3m, and the shares rose 3p to 388p on the announcement — still some way below the value of the S & N offer.

Of the bid, Mr Patrick Townsend, chairman of Matthew Brown, reiterated that the board believes that the proposed takeover "is not in the public interest, nor in the interest of shareholders, employees and customers."

He said that the interim sales figures — which show a rise from £19.23m to £25.53m — reflect the inclusion of T. & R. Theakston bought for £3.07m last June, as

well as normal growth in other sectors of the company's business. Mr Townsend added that Theakston is now poised for profitable growth, and that Slalom Lager is continuing to gain market share. Retail developments are providing an increased contribution to group profits.

The half year's operations produced a trading surplus of £4.28m against £3.55m, from which a heavy increase in depreciation took £1.04m, up from £780,000.

The profit on the disposal of properties added £20,000 (£3,000) and on the disposal of investments £134,000 (nil). Investments last time provided income of £6,000. Interest charges accounted for a sharply increased £278,000 (£46,000).

After a tax charge of £1.25m against £1.22m, earnings per share are stated as 9.31p (7.19p).

The interim dividend is raised from 1.75p to 2.15p net per share. In the last full year the company paid a total of 8.162p from profits of £7.04m.

● comment

The North-West, and in particular the area around Blackburn, has not been enjoying the kind of economic climate that would enable a brewer to do outstandingly well. Nevertheless, the interim results of Matthew Brown are good enough to keep the forecasts for the year at £73m pre-tax margins have clearly been dented by the costs of absorbing both the T & R Theakston brewery (bought in June for £3.1m — half cash, half shares) and the net addition of 13 pubs in the Carlisle area as a result of a swap plus £2.7m payment deal with Courage.

However, it is not these

developments that is having the most telling influence on the share price. In March, Scottish & Newcastle declared its intent to spread its wings over the Pennines by making a £21m bid for Brown. At the time the share price leapt up to just beyond the bid level but following a reference of the offer to the Monopolies Commission have slipped back some 50p to the present 388p. Those who remain holding the shares do so because they believe that the Commission will clear the bid and that S & N will then step back into the fray. Others, some of whom have been content to pocket £1 a share gain have sold up — feeling that a prospective p/e of 17 is a little rich for regional brewing which enjoys the less exclusive 10 to 12 range for multiples outside of bid situations.

See Lex

Telephone Rentals plc

RESULTS TO 31ST DECEMBER 1984

	1984 £000	1983 £000
Turnover:		
Rental	36,389	32,810
Sales and Others	31,230	24,780
	67,619	57,590
Group Profit before tax	14,725	14,224
Assets Employed (Net)	75,159	68,357
Earnings per Share	14.60p	13.67p
Dividends per Share	6.25p	5.75p



Telephone Rentals plc,
TR House, Bletchley,
Milton Keynes, MK3 5JL

TR Services include
Digital PABX networks,
PABX and Key Telephone systems,
Data Communications,
Staff Location,
Time Control and Fire Alarm.

Summarised extracts from the Statement of the Chairman, Sir Charles Ball

* Profits before taxation amounted to £14,725,000, exceeding our previous record year in 1983.

* The Directors are recommending dividends totalling 6.25p per share for the year (1983 — 5.75p).

* Our growing Data Communications System division completed another successful year and again increased the number of orders secured for message switching systems.

* By the end of 1984 anticipations in the Government's timetable for liberalisation were largely overcome and in the areas where liberalisation has become effective, we have achieved substantial growth.

* New rental and sale business for the first four months of this year is substantially ahead of that taken for the same period last year.

* In view of the anticipated increase in our overall United Kingdom activities and with the contributions from our overseas companies, the Board expects that 1985 will show a further increase in Group profits.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div.	Total dividend for year	Total dividend for last year
BOC Group	3.85	Oct 2	3.15	7.00	7.7
Matthew Brown	2.15	—	1.75	3.90	8.16
Dunarea	1.25	—	1.25	2.50	—
Outch Invest	2	—	1.85	3.85	2.6
Readicut Intl.	1.3	—	1.2	2.50	1.2
Third Mile	1.2	June 28	2.5	3.7	1.7
Welpac	0.31	—	—	0.3	—

Dividends shown pence per share net except where otherwise stated.
* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.
§ Unquoted stock. ¶ In U.S. cents — total forecast was 15 cents.
|| Adjusted for subdivision.

BROWN GOLDIE & CO. LIMITED

Development Capital
for Private Companies
Management Buy-Outs

Write or telephone: Cameron Brown or Peter Goldie,
Brown Goldie & Co. Limited, 16 St. Helen's Place, London EC3A 6BY.
Telephone: 01-638 2575.

Concentric
....the quality group

The board's interim statement emphasised:—

- ★ Significant progress by all sections
- ★ Profits should increase for fifth successive year
- ★ US companies' encouraging activities

INTERIM RESULTS (UNAUDITED)

	Half-year to 30 March 1985	Half-year to 31 March 1984	Year to 30 September 1984
	£000	£000	£000
Sales	29,140	26,862	51,460
Profit before tax	1,051	740	1,824
Dividends	258	240	658

The board declared an interim dividend of 1.35p per share (last year 1.27p). Earnings per share for half year are 3.22p (1984 2.61p).
Brochures on the group's engineering companies can be obtained from: — Concentric Plc, Colehill Road, Sutton Coldfield, West Midlands B75 7AZ.

A WIDE RANGE OF ACTIVITIES
A SINGLE BUSINESS PARTNER

DUNAREA

Foreign Trade Company

- Exports:
 - passenger cars and four-wheel-drive cars, vans, dump trucks, lorries and truck chassis, buses and trolleybuses, tractors, agricultural machinery, helicopters, airplanes, gliders and motorbikes, passenger coaches and freight wagons, diesel-hydraulic, diesel-electric and electric locomotives, excavators and other construction machinery, bearings, drilling equipment, sailboards
 - electric and electronic products, tools and machine-tools, electrical household appliances
 - synthetic diamonds and diamond-tipped tools
 - fertilisers, tyres, rubber articles, chemicals and related products
 - metalurgical products
 - ready-made garments, piece goods, footwear and leatherware, glass, china and earthenware
 - furniture, paper, particle and fibre boards, building materials
- Imports
 - International economic co-operation
 - Financial and switch operations
 - Intermediate and representation activities
 - Transport and transit services
 - Stock Exchange transactions

For further information apply to:



DUNAREA

Foreign Trade Company

Bucharest - Romania

4, Varsovia Street

P.O. Box 43124-S-6

Telex 10435 Phone 33 16 81

Granville & Co. Limited

Member of The National Association of Security Dealers

8 Lovat Lane London EC3R 8DT Telephone 01-621 1212

Over-the-Counter Market

High	Low	Company	Price	Change	Div.	Yield	P/E
145	132	Ass. Brit. Ind. Ord.	145	—	8.5	4.3	8.0
181	135	Ass. Brit. Ind. CULS	150	—	10.0	6.6	—
77	51	Airbusp Group	54	—	6.4	11.9	6.0
42	26	Armstrong & Rhodes	34	—	2.9	8.5	4.2
146	109	Bardoll Hill	146	—	3.9	7.4	6.4
301	183	Bry Technologies	183	—	1.9	12.0	7.4
110	110	CCL Ordinary	110	—	4.9	4.2	6.7
110	110	CCL Type Conv. Prot.	110	—	10.7	12.2	4.7
285	213	Carborundum Ord.	285	—	10.7	12.2	4.7
73	49	Carborundum 7.5p. Pl.	49	—	10.7	12.2	4.7
320	162	Deborah Services	49	—	10.7	12.2	4.7
268	170	Frank Horrell	320	—	10.7	12.2	4.7
25	25	Frank Horrell Pr.Ord.	268	—	10.7	12.2	4.7
25	25	Frederick Parker	25	—	9.6	3.7	10.4
185	126	George Blair	57	—	—	—	3.8
101	101	Imperial Gasings	20	—	2.7	13.5	5.5
186	145	Jackman Group	145	—	10.7	12.2	4.7
213	213	Jackman Group	105	—	18.0	8.1	7.3
213	213	James Burrhead	105	—	13.7	8.5	8.4
100	100	James Burrhead & Co.	100	—	12.8	14.5	—
100	100	Langophone Ord.	272	—	8.5	5.7	8.2
100	100	Langophone Ord.	272	—	8.5	5.7	8.2
100	100	Minihouse Holding NV	64	—	16.0	15.3	—
100	100	Robert Jenkins	64	—	16.0	15.3	—
100	100	Robert Jenkins	56	—	8.0	—	27.9
100	100	Seurtoys "A"	78	—	5.7	16.8	17.9
100	100	Torday & Carlisle	78	—	5.7	16.8	17.9
100	100	Travlin Holdings	330	—	4.3	1.3	8.2
100	100	Walter Alexander	30	—	1.3	4.3	14.6
100	100	Walter Alexander	30	—	1.3	4.3	14.6
100	100	W. S. Vetter	224	—	7.5	7.0	8.9
100	100	W. S. Vetter	224	—	7.5	7.0	8.9

Prices and details of services now available on Prestel, page 4514

UK COMPANY NEWS

Brooke Bond gives lift to Unilever

Unilever, the Anglo-Dutch food and consumer products group, raised pre-tax profits from £180m to £218m in the first quarter of 1985, on higher turnover of £470m, against £385m.

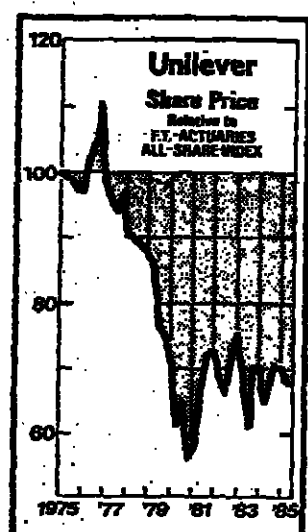
Last October, Unilever acquired control of the Brooke Bond group. Sales and profits of Brooke Bond for the fourth quarter of 1984 were not included in Unilever's 1984 results, but are now taken up in the first quarter 1985 figures, together with the finance costs incurred in 1984 by reason of the acquisition.

In the first quarter, Unilever's value of sales was 24 per cent higher than the year before, while operating profits improved by 16 per cent to £221m (£199m).

Brooke Bond's fourth quarter 1984 sales and profits, less related finance costs, accounted for 8 per cent of the increase in sales and 10 per cent of the increase in operating profits.

European results were 2 per cent above the first quarter of 1984. Brooke Bond made an important contribution and the chemical business performed very well. However, the EEC cheap butter promotion adversely affected Unilever's edible fats operations throughout the quarter and results were down. Profits of the oil milling division were lower because of pressure on margins.

North American sales were



Sir Kenneth Darham, the chairman

well ahead of last year, but results were significantly lower due to continued planned heavy investment to build both volume and market share in detergents and foods.

Unilever's operations outside Europe and North America had an outstanding quarter with sales and results substantially higher than in 1984. Brooke

Bond made a major contribution to this result.

Share of associates' profits was little changed at £11m (£12m). Other income from fixed investments rose sharply from £2m to £11m largely due to the sale of a trade investment in a French company.

Other interest receivable and similar income contributed £25m

(£21m), while interest payable and similar income increased from £41m to £50m due to the acquisition of Brooke Bond.

Tax charge rose from £33m to £103m and there was a £1m credit (same) for previous years tax adjustments. Minorities accounted for £11m (£7m) leaving an attributable balance of £105m against £94m. A 57m debit for exchange differences reduced the 1985 figure to £58m.

Combined earnings per share are stated up from 25.04p to 28.11p.

Profits attributable for the quarter at comparative rates of exchange increased by 12 per cent. The inclusion of Brooke Bond's fourth quarter 1984, less related finance costs, accounted for two thirds of the increase.

The results for the quarter and the comparative figures have been translated at comparative exchange rates. These are based on £1-£1 4.13-US\$1.16m which were the closing rates of 1984.

An exception has been made for the results which have arisen in hyper-inflationary economies, for the current quarter have been translated at the forecast closing rate for 1985.

The profits attributable for the first quarter have also been translated at the exchange rates current at the end of March, 1985 being based on £1-£1 4.29-US\$1.23.

See Lex

Cartwright urges bid rejection

By Terry Povey

R. Cartwright (Holdings), the West Midlands-based building products group, yesterday published its formal reply to the bid for the company. The bid, by Henderson Group, was rejected.

Cartwright admits that 1984 was a difficult year, but argues that the company has a better profit record over the last five years than Henderson. The bid, by Henderson, was for every 9 of Cartwright's shares the target at 136p a share on yesterday's 245p closing price for the bidder. Cartwright's shares were up 5p to 150p yesterday.

According to Cartwright, earnings per share have grown by an average of almost 50 per cent a year over the last five years. The company calculates that the return on shareholders' funds is almost a third better than that achieved by Henderson—if the figures are calculated on the basis of the 1983 results.

Cartwright also dismisses Henderson's argument that the company's policy of moving up market as foreign imports have challenged for market share at the lower end has been successful and that Henderson has yet to make this move.

The formal reply also claims that the share offer undervalues the Cartwright contribution to the enlarged group. Cartwright's County Bank is acting as financial adviser to Cartwright whereas Henderson is being advised by Robert Fleming.

Mr A. T. Brain, chairman of James Wilkes, the computer stationery manufacturer, yesterday sold 1.5m shares at 200p in the company, reducing his holding to 20.9 per cent. However, Wilkes said Mr Brain had given a commitment to remain as chairman and would retain the balance of his holding. Wilkes shares closed at 206p, up 1p on the day.

dataserv

DATASERV INC. AND SUBSIDIARIES
Specialists in the lease, sale, purchase and maintenance of all IBM computer systems

SUMMARY OF RESULTS	1984	1983
Earnings before tax	3,449	2,169
Tax - current	174	13
- deferred	1,165	817
Net earnings	2,110	1,339
Earnings per share	13.34c	11.50c
Dividend per share	1.75c	0.75c

Note: Earnings per share quoted above is after estimated tax payable.

Chairman of the Board, Mr James R. Carr, reports:

- Record earnings before tax of \$3.4 million - up 59%
- Significant growth in lease portfolio in the UK, USA and Europe
- Successful debut of specialist Financial Services Group
- Good progress made by German and Dutch operations
- Major expansion of direct and depot computer maintenance business in the United States
- Sales and profits from component supply business exceed targets
- Results for 1985 expected to be very encouraging



Registered Office: Dataserv, Inc., 509 Second Avenue South, Hopkins, Minnesota 55343, United States of America

European Marketing Headquarters: Premier Computers, Queen Anne's Court, Windsor, Berkshire SL4 1DG. Telephone: Windsor (075 35) 68133. Telex: 847624

Readicut rises to £4.5m and outlook encouraging

comment

DESPITE continued upward pressure of rising raw material prices across all sectors of the business, trading profits of Readicut International, maker of specialist textile products, rose by over 10 per cent to £3.1m in the year to March 31 1985, against £2.8m.

Pre-tax profits advanced from £3.7m to £4.6m, of which £3.7m (£3.2m) came in the second half. Turnover was up from £101.8m to £107.9m. The company's management has started the current year with reasonably full order books and the outlook is encouraging.

The dividend total is raised from 1.5p to 1.65p net with a final of 1.5p. Stated earnings per 5p share were 3.99p (3.34p). Gross profits were little changed at £26.5m (£24.9m) and before distribution costs and administration expenses reduced from £18.8m to £19.1m. Other operating income added £0.8m (£0.9m).

Working capital was tightly controlled and interest charges were slightly lower at £1.7m, against £1.8m. Tax took £1.9m (£1.5m) and there were no extraordinary charges of £0.8m (£0.1m).

These encouraging results from Readicut confirm its transformation from an unprofitable rug kit company into a successful maker of contract carpets and industrial fabrics.

Despite the effects of strikes in the motor industry—which may have taken nearly £3m off pre-tax profits—Readicut still managed to beat most analysts' forecasts by a comfortable margin. The two main problem areas, yarns and fibres and handicrafts both moved from heavy loss-making positions into the black. The company's core businesses now look well placed, the carpet division is already seeing the benefit of extensive refurbishment in the High Street, and order books are in excellent shape. The year has also started well for the furnishings and textiles division, and bearing further strikes it should easily improve on last year's result. If Readicut produces a total of £5m in the current year, the share up 4p to 35p stand on 1.65p net of 74 given a 35 per cent tax charge. The yield is 6.3 per cent.

The directors recommended a final dividend of 1.5p per ordinary share, including the increased dividend of 1.5p for the year. The total ordinary dividend for the year will be 30p at a cost of £13.6m, against 20p for 1983.

INDUSTRIAL BRANCH: 88,830 life assurance and annuity policies issued (by the company and its subsidiaries), for total premiums of £25,000,000, increase of 18.7 per cent on 1983.

0.4m Westland shares go to institutional investor

Hoare Govett, official brokers to Bristow Rotocraft, the City consortium bidding £89m for Westland, the helicopter manufacturer, yesterday said it had bought 410,000 Westland shares on behalf of one of the institutional members of the consortium.

Hoare added that the shares, representing 0.7 per cent of Westland's equity, were bought by the unnamed institution acting on behalf of its investment clients and not on behalf of Bristow Rotocraft. The shares were purchased on May 10 at prices between 147p and 148p.

The consortium is to put up £60m in cash for 40m shares in Bristow Rotocraft at a price of 150p once the offer for Westland becomes unconditional. The company will then apply for a full Stock Exchange listing and offer a one-for-one share swap which values Westland shares at 150p.

The consortium is to put up £60m in cash for 40m shares in Bristow Rotocraft at a price of 150p once the offer for Westland becomes unconditional.

The company will then apply for a full Stock Exchange listing and offer a one-for-one share swap which values Westland shares at 150p.

SUMMARY OF RESULTS 1984	
Trading results	£m
Long-term business profit	16.19
Short-term business loss	(3.09)
Shareholders' net investment income	2.41
After-tax profit for year	14.55
Total ordinary dividend for year	13.88
Dividend	
The directors recommended a final dividend of 1.5p per ordinary share, including the increased dividend of 1.5p for the year. The total ordinary dividend for the year will be 30p at a cost of £13.6m, against 20p for 1983.	
New life business	
INDUSTRIAL BRANCH: 88,830 life assurance and annuity policies issued (by the company and its subsidiaries), for total premiums of £25,000,000, increase of 18.7 per cent on 1983.	
Short-term business	
Premium income increased from £72,446,000 to £82,000,000 in the GENERAL BRANCH and from £8,786,000 to £12,804,000 in the Marine, Aviation and Transport account.	
GENERAL BRANCH: Underwriting loss £16,601,000. After crediting investment income and allowing for tax and meeting exceptional claims from investment transfers, trading loss £3,361,000.	
Marine, Aviation and Transport trading profit: £375,000.	

In the Report and Accounts for the year 1984 the Chairman, Mr. R. E. Holland states:

Despite the fact that for the first time for more than ten years the after-tax profit showed a reduction on the previous year the company made significant progress in 1984. The life business in particular showed satisfactory growth, both in premium income and surplus. The increase in the yield on the fund and the level of capital appreciation in recent years have enabled the company to declare higher reversionary bonuses and significantly increased terminal bonuses. However, the outcome of our General Branch business was extremely disappointing.

The problems in this branch have been by no means unique to the Pearl. The 1984 non-life results of companies which transact business directly or indirectly in the United Kingdom or North America have been universally bad, and the reasons are not hard to find. The over-capacity of recent years has depressed the level of premiums; court awards, particularly in America, in respect of liability claims have transformed hitherto long-standing and comparatively dormant risks into immediate and very expensive open-ended liabilities. Asbestos claims, which have had a particularly damaging effect overall on our own results, were not until very recently expected to attain anything like their present size. They were certainly not reflected in the premiums received during the periods many years ago for which we were on risk, and from which claims are now belatedly emerging.

Meeting this type of adversity in, of course, the prime purpose of insurance. The ease with which a company can meet such circumstances is a sure measure of its financial strength.

We have increased the recommended dividend as we do not consider that shareholders should suffer an interruption to their steady income because of a temporary setback to an ancillary source of profit.

The after-tax profit is £14.55 million for the year, against £16.79 million for 1983. The recommended final dividend of 24.25p makes a total for the year of 38p, at a cost of £13.6m. The profit and loss account balance carried forward by the parent company has increased by about \$0.85 million.

In 1983 there was an exceptionally large increase in the transfers from the long-term fund, due to the considerable improvement which was made in the terminal bonus granted. This year the transfers from the long-term funds have increased by 14.5 per cent. This more closely reflects the rate of increase of our life funds.

NEW LIFE BUSINESS

Allowing for the loss of life assurance premium relief, the new life business in the Industrial Branch has grown at a satisfactory rate. In 1983 the growth in the Ordinary Branch new business was exceptional, due to the effect of the introduction of mortgage interest relief at source (MIRAS). It was not expected that we could maintain this growth rate in 1984 because a significant proportion of the MIRAS business related to existing mortgages being switched to the endowment method of repayment. In view of this factor, and the abolition of life assurance premium relief for policies completed after 13th March 1984, our new business, including that produced by our unit-linked subsidiaries, was satisfactory, particularly in respect of single-premium policies. Total new premium income showed a growth rate of 12.5 per cent.

My remarks last year that the loss of life assurance premium relief would not be as serious as the initial stock market reaction implied, have been borne out by our results. This was a great deal to the ability of our staff in the field to adapt to the changed circumstances and to the support given them by our chief office staff.

NON-LIFE BUSINESS

Premium income in the General Branch increased by 14 per cent. The greater part of this came from our overseas operations. The premium income from our main UK operations increased by 6.4 per cent. The underwriting loss has increased by about £12 million, a substantial part of which was attributable to reinsurance business accepted from our US subsidiary, the Monarch, and from Community Reinsurance Corporation, a company with which we have been associated since its inception in 1973.

This latter company ceased writing business during 1984 and its portfolio is being run off. The losses on the Monarch reinsurance reflected a need to reassess claims reserves for earlier years. In addition, there were parallel losses within the Monarch's own accounts, and the proportion of these losses attributable to shareholders has been included in the combined profit and loss account but not by a transfer from investments reserves. The problems of the Monarch are being urgently considered in conjunction with its Board in New York.

We also suffered exceptional losses from asbestos claims on policies written by our former Canadian branch in the years



Chief Office, High Holborn District Office throughout the United Kingdom.

1949-1970. In view of the late reporting of these claims we felt it proper to meet them from reserves built up over the period when the business was written.

A higher underwriting loss, largely arising from severe weather in the last quarter, this business showed a trading profit, after investment income, of £1.02 million.

There has been a significant increase in the premium income of the Marine, Aviation and Transport account. This account made an after-tax profit of £0.38 million, compared with a loss in 1983 of £0.2 million. This must be considered a satisfactory result.

COMPANY AND INDUSTRY DEVELOPMENTS

The implementation of the Company Development Plan is now nearly complete and the costs arising in 1984 were not significant. Our new Corporate Plan for the next five years puts the emphasis on the marketing support of our Life and General Branch business. A new subsidiary, Pearl Assurance Marketing Services Ltd (PAMS), was set up in 1984. The main objective of this subsidiary is to provide more prospects for the company's field force. I am particularly pleased with the first project that has been developed by PAMS, as it combines the raising of funds for the National Society for the Prevention of Cruelty to Children with the provision of prospects for the expansion of our business. I am confident that these and other measures to encourage a greater level of sales by our field staff will significantly help our progress over the next few years. We also plan to set up a new General Branch subsidiary, in order to expand our share of the UK broker market.

I feel I should comment on a number of developments affecting the life assurance industry that have occurred in the last year. Potentially the most important was the speculation that the Chancellor might, in his 1985 Budget, change the taxation basis of pension schemes. In the event, I have no doubt by the very effective arguments advanced by the industry and other bodies concerned, he made no such changes and contemplates none, at least in the immediate future. We, in common with most other life companies, experienced a strong surge of individual pension business in the pre-Budget period. A good investment always seems that much better if it may soon disappear, nevertheless, public awareness of the advantages of this type of contract has undoubtedly been awakened, and our staff are

well placed to drive home this message where it will do most good. A useful corollary to the Chancellor's decision is, of course, that our preparations for the introduction of portable pensions can also proceed as planned.

The White Paper on financial services published earlier this year provides sensible proposals for a new framework for investor protection in the UK. In particular, we are in favour of the setting up of a practitioner-based agency to regulate the marketing of life insurance, unit trusts and similar investments. The proposals for changes in the regulations governing the sale of unit trusts should represent an opportunity for the Pearl to expand its range of financial services.

As I mentioned last year, we support the Registry of Life Assurance Commissions (ROLAC), which we hope will maintain an orderly market beneficial to the whole of the industry. I am therefore pleased that the White Paper contains proposals for regulating commission, which we support the concept of licensing those selling life assurance because this should enhance their standing. An industry committee is currently working on a licensing scheme, and I hope that they will be able to produce a practical solution that takes into account the different methods by which life assurance is sold and serviced in the UK.

Of great importance also to the industry is the proposal to merge the many assurance associations into one body, the Association of British Insurers. I strongly support this concept, which will enable the industry to talk to Government and other bodies with a single voice and in a more effective way than it has been able to do in the past. The proposed structure of the new association should enable us to safeguard the special interests of home service offices like Pearl.

I particularly welcome the announcement by the Government at the end of last year that it is prepared to consider self-regulation as an alternative to legislation in relation to modifications in the law relating to non-disclosure and breach of warranty. The original proposals on this subject, set out in the Law Commission's report, were totally impractical.

ANNUAL GENERAL MEETING

I would draw your attention to two items for your consideration at the Annual General Meeting on 5th June. You are asked to approve the renewal of the directors' powers for another year in respect of the authorised but unissued share capital; this will now appear regularly on the agenda. You are also asked to increase the maximum fees for directors. When you increased them last year, I explained that that was to update a level which had applied since 1980. We now feel that it would be desirable to widen the range of experience of the non-executive directors on your Board and we propose from time to time to look outside the Pearl for the expertise we need. To help achieve this we would wish to offer fees on a par with those payable by comparable companies, and the resolution reflects the independent advice we have taken on this point; the higher amounts proposed will be paid only to non-executive directors. We would however, stress that in the foreseeable future we expect the majority of our directors to be appointed from inside the company.

BOARD CHANGES

We have in the past few months said a final farewell to two of our colleagues on the Board, both of whom have served as Deputy Chairmen for five years. Mr. Ted Blythe joined the company in 1933 in our

The Annual General Meeting of the Company will be held on 5th June at 12 noon at the Registered Office, High Holborn, London WC1V 7EB

Solicitor's Department, became Company Solicitor in 1968, and joined the Board at the beginning of 1977. He retired as Solicitor in 1979 but continued as a non-executive director until his retirement at the end of last year. Mr. Don Lewis who joined us in 1968, was elected an executive director in 1977, and retired from his post as General Manager (Personnel and Administration) in 1978. He continued in office as a non-executive director until his retirement in April this year. Both these men have dedicated their lives to the service of the company and we will miss their wise counsel, backed as it was by a huge store of experience.

Mr. James Elmisle retired as Joint Chief General Manager and Actuary to the company last October. He has retained office as a non-executive director, and we were pleased on 1st January 1985 to appoint him a Deputy Chairman. Following Mr. Lewis' retirement he is now our sole Deputy Chairman. Mr. Stanley Bennett retired last September after 46 years' service, the last seven of which were as the Company's Surveyor. He was appointed to the Board on 1st October 1984 and has brought to our deliberations a very extensive commercial experience, particularly in the property field, which will be of great assistance to us. My colleagues and I commend him to you for election at the Annual General Meeting.

Mr. Nigel Proddow, who was also Joint Chief General Manager, has been appointed Chief General Manager, and Mr. Elmisle has been succeeded as the Company's Actuary by Mr. David Gordon. Mr. John Case has been appointed Company Surveyor to replace Mr. Bennett, and we wish all three appointees every success with their new responsibilities.

TRIBUTE TO THE STAFF

Finally, I would like to thank our staff for their enthusiastic response to the challenges arising from the changes that are constantly taking place within the industry and the company. Their efforts are essential for our future success and I am confident of their full support.

- Pearl's world of insurance aims to meet all insurance needs, whether for an individual, family or business. If you would like a copy of our booklet "Your Guide to a Secure Future" or any of the leaflets listed (entirely without obligation) please tick the appropriate boxes.
- ☐ Your Guide to a Secure Future
 - ☐ House & Home
 - ☐ Motor
 - ☐ Low Cost Endowments
 - ☐ Self-employed Pensions
 - ☐ Unit Linked Investments
 - ☐ Mortgage Protection

Send to: Pearl Assurance PLC, High Holborn, London WC1V 7EB

Name: _____

Address: _____

Postcode: _____



U.S. \$150,000,000

First Bank System, Inc.

(Incorporated in Delaware)

Floating Rate Subordinated Capital Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 13th May, 1985 to 13th August, 1985, the Notes will carry an Interest Rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 13th August, 1985 is U.S. \$1,094.10 for each Note of U.S. \$50,000.

Credit Suisse First Boston Limited Agent Bank

U.S. \$40,000,000



KINGDOM OF DENMARK Floating Rate Notes Due 1990

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from May 14, 1985 to November 14, 1985 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, November 14, 1985, against Coupon No. 11 will be U.S. \$4,568.06 per U.S. \$100,000 Note.

By The Chase Manhattan Bank, N.A., London Agent Bank



HARVARD SECURITIES GROUP PLC

INTERIM STATEMENT

Unaudited Group Results for half-year to 31st March, 1985	Half-year to 31st March 1985	Half-year to 31st March 1984	Year to 30th Sept. 1984
	£000	£000	£000
Turnover	36,546	18,499	37,165
Profit on Ordinary Activities before Taxation	768	222	1,258
Taxation (estimated)	(227)	(1)	(244)
Profit on Ordinary Activities after Taxation	541	221	1,014
Minority Interests	—	(3)	(2)
Profit Attributable to Shareholders	541	218	1,012
Earnings Per Share	1.80p	0.87p	4.05p

Our interim figures demonstrate an excellent start to our year. Trading in British Telecom has proved particularly beneficial, whilst our market making activity has been extended to include some 45 USM stocks and 12 fully listed securities. We look forward with enthusiasm to our second half and, on the basis of current trading, it is our intention to declare a final dividend."

Tom Wilmot (Chairman) 10th May, 1985
For copies of this Interim Statement please ring 01-928 2661
Member of the British Institute of Dealers in Securities (BIDS)
HARVARD HOUSE, 42-44 DOLBEN STREET, LONDON SE1 0UQ

Let us light your future

Concord Lighting is Britain's leading manufacturer of commercial and institutional lighting and lighting control systems. If you are considering design, re-location or re-furbishment of your premises contact us.



Rotaflex PLC
Concord House
241 City Road
London EC1
Tel: 01-253 1200

Concord - One of the Rotaflex businesses

U.S.\$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes due August 1996

Citicorp Overseas Finance Corporation N.V.
(Incorporated with limited liability in the Netherlands Antilles)
Unconditionally guaranteed by CITICORP

Notice is hereby given that the interest payable on the relevant interest Payment Date, May 23, 1985, for the period February 14, 1985 to May 14, 1985 against Coupon No. 3 in respect of U.S.\$50,000 nominal of the Notes will be U.S.\$1,123.74.

May 14, 1985, London
By: Citibank, N.A. (C.S.S.I. Dept.), Agent Bank

CITIBANK

UK COMPANY NEWS

Diploma warns of second-half shortfall

Diploma Investments, the electronic and building components group, increased pre-tax profits slightly from £7.58m to £7.81m in the six months to March 31, 1985. The directors warn however, that there is little prospect of repeating last year's second half result, which was achieved in "quite abnormal" circumstances.

They say prospects for the second half remain overshadowed by the uncertainty of the semiconductor market, to which the company can only largely react. Pre-tax profits for the last full year rose to a record £18.3m (£11.5m), of which £8.7m accrued in the second half.

Turnover for the period improved from £40.2m to £46.12m. After tax of £3.31m (£3.37m) the net balance was ahead 10.3m at £4.51m. Stated earnings per 10p share rose from 7.4p to 8p, while the net interest dividend is in effect unchanged at 1.25p—last year's total was 5p after adjusting for the share subdivision.

The directors point out that although the little changed half-time profits appear disappointing, the trading conditions under which the results were produced were quite dissimilar. On analysis, they say the results for the period under review may be considered satisfactory.

The company's trading divisions operate across three industrial sectors; electronic component distribution, building components and special steels.

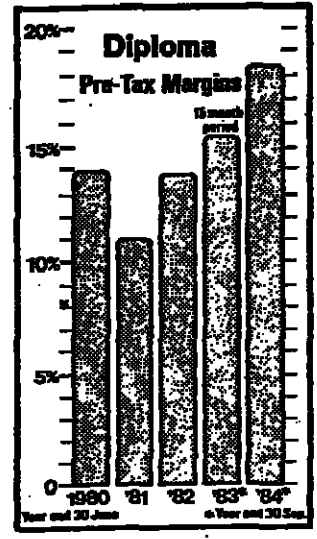
The trading cycles for the first two are at an adverse stage, but favourable for the latter. For electronic components, demand is still good but over-supply and overstocking prevails and after last year's headlong rush to produce and secure product, there remains a surplus with manufacturers, distributors and customers.

The obvious effect has been a reduction in prices and margins. Not only have suppliers reduced list prices but thresholds, and offered prices for special quantity deals, have been substantially lowered.

The directors say the pattern of semi-conductor production and demand is volatile and difficult to predict, but there is little

likelihood of better prices and conditions for some months until stock surpluses have worked through the system.

Macro's performance throughout the period under review has been steady. Gross margins were



at least in line with expectations on turnover 14 per cent higher, producing a similar profit to that for the comparable period last year.

Similar observations and results apply to Access, which did well to absorb increased overheads, following its move to Letchworth.

Early indications from bookings of AMC Products, following the launch of this franchise in March, suggest a favourable impact.

DIV's new building and other new overheads predictably reduced their profitability with turnover up but gross margins down.

With substantially declining housing starts on top of a harsh winter and a very competitive market place, L. G. Lintels did well to increase market share and turnover, the directors state.

Accordingly, the 25p fall in the share price to 203p was more a comment on the group's prospects for the immediate future than on the results per se. Things are not as bad as they could be—the company has not seen the falling volumes which have appeared in the U.S. electronic distribution market. Indeed the group has achieved a 25 per cent volume increase in electronics sales over the period. Margins are however under heavy pressure, with distribution profits falling from £5.7m to £5.4m, despite a turnover increase from £28m to £29m. Unfortunately, for Diploma, its other interests are too small to compensate for the difficult conditions faced by distribution—although Henry Whitman, supplying steel to the North Sea oil industry, is enjoying a very strong surge in demand. The group has to all intents and purposes admitted that pre-tax profits will be down this year—perhaps to £11m, putting the shares on a multiple of about 13 (42 per cent tax). They are likely to stay at these levels until signs of an upturn in the electronic cycle comes from across the Atlantic.

First Sentinel acquires Melville

First Sentinel has acquired Melville Technology for approximately £3.1m.

Additionally, certain preference shares were redeemed by Melville at par for approximately £100,000. It is intended that First Sentinel will change its name to Melville Technology.

Melville was formed in 1980 to acquire the assets and business of going concern of the Harbert Wigan division of Alford Harbert.

First Sentinel is a recently formed company whose chairman is Mr John Poole, until recently chairman of Mowlem Technology. He is joined by two other former directors of Mowlem Technology, Mr Colin McCrosson and Mr Fred Worth.

They are backed by a consortium of financial institutions led by Hambros.

Bernard Matthews

Mr Bernard Matthews, chairman of the Norfolk turkey producer and meat processor, said at the annual meeting that turnover and profits continued at record levels.

APPOINTMENTS

Hambros makes changes

Mr Rupert Hambro, chairman of Hambros Bank, has been appointed a deputy chairman of Hambros PLC.

Mr Charles Perrin, an executive director of Hambros Bank, is also appointed to the board of Hambros PLC. Mr Perrin, who has been a special adviser to the Chancellor of the Exchequer, joins the board of Hambros and becomes an executive director of Hambros Bank. He will join the group on a full-time basis on September 1.

Mr Chips Keswick, the senior deputy chairman of Hambros Bank, is appointed chief executive, and Mr John Fedeleva becomes executive deputy chairman of the Bank. Mr Christopher Sperberg, a deputy chairman of Hambros Bank, is appointed the chief executive for non-banking activities of the group.

Hambros capital is now invested in two main areas, the Hambros Merchant Bank Group and Hambros PLC's non-banking activities which include the majority of the proceeds from the sale of Hambro Life.

Mr Errol P. Cossey has resigned as managing director of AIR EUROPE and as director of the Intasun Leisure Group, but remains as aviation adviser on special projects. Intasun Leisure Group has appointed Mr Roy Phillips as managing director of Air Europe. He was deputy managing director.

Mr Stephen Warne has been appointed sales director of HANOVIA, a Halmes environmental control division subsidiary.

Mr Philip Shore has been named chief executive of the pensions administration service operated by consulting agencies R. WATSON & SONS. He joins

from Software Sciences where he was principal marketing consultant in pensions and insurance.

DIGIVISION has appointed Mr W. R. Everard as managing director. He takes over from Mr J. M. Gaffe, who has been appointed vice-chairman.

DEVRO, producer of collagen casing, has appointed Mr Alistair Dow as managing director. He was acting general manager.

Mr Derek Lloyd has been appointed to the new position of group service director with STANNAR LIFTS.

DAVID DIXON GROUP has appointed Mr Ronald Vythi Menon as a main board director. He is managing director of Tudbury, a group subsidiary.

TI PACKAGING MACHINES has appointed four divisional directors. Mr Mike Dormer is director of the end packaging division; Mr Brian Kelly is director of the flexible packaging division; Mr Terry McKeown is director of the bottling and sleeving division; Mr Martin Keay, is director of the engineering services division.

Radio 210, the independent local radio station based in Reading, has a new chairman. Mr Richard Palmer, of the Huntley and Palmer biscuit family, has succeeded Sir John Colville as chairman of THAMES VALLEY BROADCASTING. Sir John is retiring. Mr Palmer is director-general of the Business Equipment Trade Association. Mr John Fowles becomes deputy chairman of Thames Valley Broadcasting.

ARMITAGE NORTON CONSULTANTS has appointed as managing director, Mr Jones, who joins from Coopers & Lybrand Associates.

Mr Peter Lewis becomes chief executive of HERON HOMES, a Haron International company, following the appointment of Mr Jack Maxwell, formerly managing director of Barrat East Midlands, as managing director of the new division, Heron Homes London & Home

Counties. Mr David Tutcher, group land director, and Mr Rod Hughes, group finance director, have been appointed to the Heron Homes main board.

Mr Graham M. Buckley has been appointed director of SPONG HOLDINGS.

GEC's POWER ENGINEERING GROUP has appointed Mr M. L. Rodan managing director. GECOS, and Mr J. L. Cohen assistant managing director.

Mr R. E. Tanswell has joined QUICK REEK & SMITH (COFFE MERCHANTS) as an executive director and Mr M. S. Stearns has also been appointed to the board.

Commander W. L. Critchley has been appointed director of the ASSOCIATION OF MAIL ORDER PUBLISHERS (AVL) as a director. Both companies are part of the Devitt Group.

At BRITISH RAILWAYS BOARD, Mr D. S. Currie is to become director of civil engineering on June 1. He succeeds Mr C. Furber who is retiring. Mr Currie, who is at present deputy to Mr Furber, will have departmental responsibility for all railway trackwork, bridges, tunnels and stations and buildings.

Michael Radner has been appointed joint managing director of THE HENLYS OPTICAL GROUP. He was appointed financial director in June 1979 and still retains that role.

Mr Alan Dymond has been appointed marketing director of WISGOL. He joins from the William Press Group where he was divisional marketing director of Press Construction. Prior to that he was general manager of the group's various divisions—now part of AMEC.

Mr Derek R. Moon has been appointed chairman of MASTER SYSTEMS (DATA PRODUCTS), Camberley. He has previously been group managing director of GEC Domestic Appliances and The Plessey Company consumer electronics division. Mr Moon is chairman of Bristol Group.

BASE LENDING RATES

A.B.N. Bank	12 1/2%	Hill Samuel	12 1/2%
Allied Irish Bank	12 1/2%	C. Hoare & Co.	12 1/2%
American Express Bk.	12 1/2%	Hongkong & Shanghai	12 1/2%
Amro Bank	12 1/2%	Johnson Matthey Bkrs.	12 1/2%
Associates Cap. Corp.	12 1/2%	Knowles & Co. Ltd.	12 1/2%
Banco de Bilbao	12 1/2%	Lloyds Bank	12 1/2%
Bank of America	12 1/2%	Edward M. Mott & Co.	12 1/2%
Bank of Canada	12 1/2%	National City Bank	12 1/2%
Bank of Cyprus	12 1/2%	Midland Bank	12 1/2%
Bank of India	12 1/2%	Morgan Grenfell	12 1/2%
Bank of Scotland	12 1/2%	Mount-Credit Group Ltd.	12 1/2%
Bank of South Africa	12 1/2%	National Bk. of Kuwait	12 1/2%
Barclays Bank Ltd.	12 1/2%	National Westminster	12 1/2%
Beneficial Trust Ltd.	12 1/2%	Norfolk Bank Ltd.	12 1/2%
Brit. Bank of the Middle East	12 1/2%	Norwich Gen. Trust	12 1/2%
Brown Shipley	12 1/2%	People's Trust	12 1/2%
CI Bank Nederland	12 1/2%	Provident Trust Ltd.	12 1/2%
Canada Permanent	12 1/2%	R. Raphael & Sons	12 1/2%
Cayzer Ltd.	12 1/2%	S. S. Ransom	12 1/2%
Cedar Holdings	12 1/2%	Roxburgh Guarantees	12 1/2%
Charterhouse	12 1/2%	Royal Bank of Scotland	12 1/2%
Citibank N.A.	12 1/2%	Royal Trust Co. Canada	12 1/2%
Citibank Savings	12 1/2%	Standard Bank	12 1/2%
Clydesdale Bank	12 1/2%	Standard Chartered	12 1/2%
C. E. Coates & Co. Ltd.	12 1/2%	TCB	12 1/2%
Comm. Bk. N. East	12 1/2%	Trustee Savings Bank	12 1/2%
Consolidated Credits	12 1/2%	United Bank of Kuwait	12 1/2%
Co-operative Bank	12 1/2%	United Mizrahi Bank	12 1/2%
The Cyprus Popular Bk.	12 1/2%	Westpac Banking Corp.	12 1/2%
Dunbar & Co. Ltd.	12 1/2%	Whiteaway Ltd.	12 1/2%
Duncan Lawrie	12 1/2%	Williams & Glyn's	12 1/2%
E. T. Trust	12 1/2%	Windsor Sec. Ltd.	12 1/2%
Everett Trust Ltd.	12 1/2%	Yorkshire Bank	12 1/2%
First Nat. Fin. Corp.	12 1/2%	Members of the Accounting House Committee:	
First Nat. Sec. Ltd.	12 1/2%	day deposits 9 1/2%, 1 month 10 1/2%, 3 months 11 1/2%, 6 months 12 1/2%, 12 months 13 1/2%. At call which 10,000+ remains deposited. Call deposits £1,000 and over 9 1/2% gross.	
First Fleming & Co.	12 1/2%	21-day deposits over £1,000 10 1/2%.	
Robert Fraser & Fins.	12 1/2%	Sae. Provincial Trust Ltd.	
Grindlays Bank	12 1/2%	Heritable & Gen. Trust	12 1/2%
Guinness Mahon	12 1/2%		
Hambros Bank	12 1/2%		

AL SAUDI BANQUE
MEMBER OF AL SAUDI BANK GROUP

Audited annual accounts at December 31st, 1984
(in millions of FF)

BALANCE SHEET		STATEMENT OF INCOME	
	1983	1984	
Assets			
Cash and due from banks	6,208	5,411	Interest income from:
Loans and overdrafts	4,633	4,711	— Inter bank operations
Sundry debtors	294	234	— customers operations
Trading account securities	65	118	Other income
Fixed assets	31	31	
Unallocated capital	25	—	Total Income
TOTAL	11,256	10,505	
Liabilities			
Banks' deposits	5,935	5,979	Interest expenses
Customers' deposits	4,755	3,852	Administrative expenses
Sundry creditors	318	314	Amortization
Stockholders' equity			Net provisions
Subordinated loans	—	96	
Share capital	200	200	Total Expenses
Retained earnings	46	23	
Net income for the year	2	41	
Total stockholders' equity	248	360	
TOTAL	11,256	10,505	NET INCOME
			24
			41

HEAD OFFICE

- LONDON**
City Branch: 52-54, Cannon Street - LONDON EC4N 4AN
Phone: (01) 226 63 33 - Telex: 881 243 ASBG
- PARIS**
49/51, rue de la Harpe - 75005 PARIS
Phone: 720 02 55 - Telex: ASBK A 630 349 F
- BAHRAIN (O.B.U.)**
Kano Tower, Tiger Road, Manama P.O. Box 3020
Phone: 257 319 - Telex: 894 SAUBAH BN
- CANNES**
3 Grey Palace - 06100 CANNES Cedex
Phone: (01) 93 82 21 - Telex: ASBKAN 470 058 F
- NEW YORK**
Representative Office
Suite 904 - 425 Park Ave. NY 10022
Phone: 753 21 00 - Telex: 6711461 ASBNYK

Dr. Chafic AKHRAS
Chairman

AL SAUDI BANQUE

MEMBER OF AL SAUDI BANK GROUP

Audited annual accounts at December 31st, 1984
(in millions of FF)

BALANCE SHEET		STATEMENT OF INCOME	
	1983	1984	
Assets			
Cash and due from banks	6,208	5,411	Interest income from:
Loans and overdrafts	4,633	4,711	— Inter bank operations
Sundry debtors	294	234	— customers operations
Trading account securities	65	118	Other income
Fixed assets	31	31	
Unallocated capital	25	—	Total Income
TOTAL	11,256	10,505	
Liabilities			
Banks' deposits	5,935	5,979	Interest expenses
Customers' deposits	4,755	3,852	Administrative expenses
Sundry creditors	318	314	Amortization
Stockholders' equity			Net provisions
Subordinated loans	—	96	
Share capital	200	200	Total Expenses
Retained earnings	46	23	
Net income for the year	2	41	
Total stockholders' equity	248	360	
TOTAL	11,256	10,505	NET INCOME
			24
			41

HEAD OFFICE

- LONDON**
City Branch: 52-54, Cannon Street - LONDON EC4N 4AN
Phone: (01) 226 63 33 - Telex: 881 243 ASBG
- PARIS**
49/51, rue de la Harpe - 75005 PARIS
Phone: 720 02 55 - Telex: ASBK A 630 349 F
- BAHRAIN (O.B.U.)**
Kano Tower, Tiger Road, Manama P.O. Box 3020
Phone: 257 319 - Telex: 894 SAUBAH BN
- CANNES**
3 Grey Palace - 06100 CANNES Cedex
Phone: (01) 93 82 21 - Telex: ASBKAN 470 058 F
- NEW YORK**
Representative Office
Suite 904 - 425 Park Ave. NY 10022
Phone: 753 21 00 - Telex: 6711461 ASBNYK

BRITISH AEROSPACE SHARES

Buy or Sell free of separate commission

To deal ring
01-928 4003/928 8691

Harvard Securities PLC
(A subsidiary of Harvard Securities Group PLC)
Harvard House, 42/44 Dolben Street, London SE1 0UQ

CAP GEMINI SOGETI

LISTING ON THE PARIS STOCK EXCHANGE

The shareholders of CAP GEMINI SOGETI S.A., in an Extraordinary General Meeting held on 4th April 1985, approved the proposal made by the Board of Directors of a public offering of ordinary shares on the Second Marché of the Paris Stock Exchange. The offering will take place in June and 10% of the share capital will be made available to the public.

Lazard Frères will act as lead manager, with Crédit Lyonnais, Indosuez and Société Lyonnaise de Banque as co-managers.

The Extraordinary General Meeting also approved the 1984 financial statements of the CAP GEMINI SOGETI group as audited by Coopers and Lybrand. CAP GEMINI SOGETI's consolidated sales reached 18 billion French Francs (a 28.4% increase over the previous year) of which 43% originated in France, 30% in eight other European countries and 27% in the United States.

The net profit after tax reached 95.8 million French Francs (a 25.5% increase over 1983), which represents 5.3% of sales, versus 5.1% in the previous year.

CAP GEMINI SOGETI, an independent group with 4,700 employees, is one of the leading computer services companies in the world and the largest in Europe.

UK COMPANY NEWS

Dataserv picks up in second half for 59% advance

REFLECTING A much improved performance in the second half, the Dataserv group rose 59 per cent for the whole of 1984, from \$2.17m to \$3.45m. The group sells, leases, maintains and provides parts for computers principally in the U.S. and Europe. It is registered in the U.S. and its shares are quoted on the London market.

Mr James Carr, the chairman, says the traditional trading lease business continued to expand on both sides of the Atlantic. The lease portfolio showed significant growth in terms of customers, machine placements and future profit potential.

A newly formed specialist financial services group in the U.S. enabled the financing of leasing business at rates considerably better than previously achieved.

Expansion of the direct and depot maintenance business in the U.S. exceeded the targets set, Mr Carr reports. The business of supplying IBM components to third party companies, established in December 1983, met its target for 1984, with revenue and profit margin.

On the outlook, the chairman says he is expecting the significant seasonal bias towards the second half to diminish, although it will still be a factor for 1985. Results for the year overall are expected to be very encouraging.

With the pattern of organic growth now firmly established, he is confident that the investment in the maintenance and related businesses will produce significant growth.

Each of the U.S. operating units has exceeded its sales objective for the first four months of 1985. The UK unit, although not matching the exceptional performance occasioned by the 1984 Budget tax changes, in Europe a solid start has been made.

Gross revenue for 1984 came to nearly \$110m, compared with some \$100m in 1983. It is explained that the formation of the financial services group has resulted in transactions being structured so that they are not included in gross revenues. This has led to the reduction for 1984 as calculated under U.S. GAAP accounting. These do not reflect the increased volume of business achieved.

In the year, computer equipment sales and leasing accounted for \$44m in the U.S. and \$45.2m in UK and Europe, while maintenance and parts accounted for \$20.7m, of which

\$20.42m was in the U.S. At the pre-tax level, the U.S. contributed \$1.87m and the UK \$1.58m. The tax of \$1.34m (\$830,000) earnings were 13.34 cents per share (11.50 cents), and the final dividend is 1.15 cents for a total of 1.75 cents forecast in the prospectus.

In the U.S. the growth of the traditional business of trading and leasing was complemented by further expansion of the specialist activities. In the UK the year was dominated by the change in the tax rules affecting leasing companies, which resulted in high demand for leases.

The German and Dutch operations developed significantly and both ended the year on a high note with good prospects for 1985.

Mr Carr says on the maintenance side the change of direction achieved in 1984 is the most significant development of the year for the future growth of the group. At its inception, the business depended on maintenance brokerage, whereby the group utilised IBM on a time materials basis to service customers equipment.

The group has now developed a direct and depot maintenance business, using its own engineers and primarily Dataserv supplied parts.

Because of the run-down of maintenance brokerage, total maintenance revenues have risen significantly since 1983. In 1984 profit has also been affected by the indirect start-up costs associated with the expansion of direct and depot maintenance.

Greggs

Despite the company's listing on the London stock exchange, the Greggs group, the Midlands subsidiary, minority holders of the latter, offered one £125 series B preferred share of Noranda for every Fraser share held.

The preferred shares, which carry a 5.25 per cent dividend until July 1985 and thereafter 7.2 per cent of the prime rate with a minimum of 7 per cent and a maximum of 12 per cent, will be convertible into Noranda common shares from July 1985 until July 1986 when they become repayable at £125.

South Africa's Trans-Natal Coal, in the Gencor group, earned R8.19m (£3.35m) in the March quarter after tax adjustment. The cash resources for the first nine months of the year to June 30 are brought to R31.26m. For the

Alaskan Bill paves way for Red Dog development

BY KENNETH MARSTON, MINING EDITOR

THE PASSING of a Bill by the Alaska legislature will facilitate the provision of road and port links for Cominco's proposed big Red Dog high grade zinc-lead-silver mine. It clears a major hurdle for the development of the north-west Alaska project which could become the world's biggest producer of zinc.

The Bill paves the way for the Alaska Industrial Development Authority (AIDA) to issue bonds or notes up to \$175m (£140m) to finance the state's Long Mountain transportation project.

It will include a road from the mine to the coast and a port to accommodate the shipment of zinc-lead concentrates.

Ore reserves at Red Dog are put at 85m tonnes grading 17.1 per cent zinc, 5 per cent lead and 2.4 ounces per tonne silver. Initial mining operations are expected to be at an annual rate of 1m tonnes of ore for the production of 430,000 tonnes of zinc and lead concentrates.

The mine will be developed in association with the Nana Regional Corporation, an Alaskan

native corporation. Cominco points out that before a production decision can be made it will be necessary to resolve several other issues including the route of the road to the sea and an agreement between Nana and AIDA regarding land use.

Meanwhile, financing and marketing arrangements remain to be completed for Red Dog. The cost of the development is expected to run into hundreds of millions of dollars and, at the earliest, the mine could be operating in 1989.

Northgate shows C\$1.2m loss in first quarter

Struggling with a heavy debt burden, Canada's Northgate Exploration reports a first quarter loss of C\$1.22m (£712,000), or 12 cents per share, despite a mine operating profit of C\$2.8m. The quarterly loss compares the losses of C\$3.57m in the previous three months and C\$735,000 in the first quarter of 1984.

Last year the company reduced its long-term debt to US\$49m from \$55m, partly with the assistance of a C\$9.9m gain from the sales of the holding in Whim Creek Consolidated. The lower U.S. dollar should help in servicing of the debt and providing better metal prices.

Gold production from the company's Chibougamau, Quebec, mines in the latest quarter amounted to 19,100 oz, only 880 oz short of the record achieved a year ago. This was despite some curtailment of operations made uneconomic by low metal prices.

Copper production amounted to 5.9m lb and that of silver to 34,000 oz compared with respective totals of 6.4m lb and 35,700 oz in the 1984 first quarter. Northgate remains confident of meeting its 1985 target production of at least 65,000 oz of gold and 20m lb of copper.

MINING NEWS IN BRIEF

previous full year they totalled R37.47m.

Memora Resources has raised its interest in Ocean Diamond Mining to 22 per cent from 5 per cent from 5 per cent via an issue of non-tradeable shares (valued at \$950,000) to Mr Ivan Fraser, president of ODM. The shares become tradeable when the ODM undersea diamond recovery operation off the coast of Namibia proves to be a viable commercial proposition. It has been delayed by technical problems but diamonds have been recovered and progress is being made.

Brunswick Oil is to start construction of the treatment plant in July at the A\$7.3m (\$4m) Galties More open-pit gold project near Mount Magnet in Western Australia. The first gold pour is expected next February and initial production is planned at an annual rate of 200,000 tonnes

of ore from the open-cut at a recovery grade of 6.9 grammes gold per tonne.

Reserves at two deposits are put at 450,000 tonnes grading 7g down to 20 metres. The key to Galties More's future is whether the deposits extend at depth, similar to those at the Hill 50 gold mine.

Near surface ore reserves of at least 6m tonnes grading 1.15 grammes gold per tonne have been confirmed by testing at the Wapulu prospect in Papua New Guinea, a joint venture between Australia's City and Suburban Properties and Esso.

North Kalgutli Mines is to farm-in at the Boomerang gold venture in Western Australia of Kalgutli Southern Gold Mines and Associated. North Kalgutli can earn a 50 per cent interest by spending \$470,000 (£392,000) on exploration over a four-year period.

STURDY COMBUSTION ENGINEERING, Wombourne, has won a \$34,000 order from Tiltcon for a microsilicon coal-fired system and it is believed to be the first of its kind to be commissioned in the UK. The system will convert Tiltcon's number 2 plant at Skipton Park Quarry; an oil-burning rotary aggregate dryer coating unit.

Signal Construction Inc subsidiary KELLOGG RUST CONSTRUCTION is to provide construction services for a \$220m (£180m) expansion of the Skowhegan, Maine, facilities of Scott Paper Company's S. D. Warren division. The project is scheduled for completion in 1986.

The Welsh Office has accepted a \$41m tender submitted by METAY CONSTRUCTION, part of the Mowlem Group, for the improvement of the A55 trunk road at Bodelwyddan, Clwyd. Work involves construction of 3.1 km of dual carriageway road (each carriageway 7.3 metres wide) and 1.6 km of 7.3 metres wide single carriageway. The single carriageway section will be combined with a similar retained length of the existing road. The contract includes a grade-separated interchange at Engine Hill, an overbridge, associated side road works, 23,000 sq metres of surfacing, with associated drainage works, signing and white lining. Bulk earthworks will consist of some 115,000 cu metres of cut, of which 75,000 cu metres will be used as fill material. Work is expected to start in May and will take about two years.

Express Newspapers has placed an order with KENOTRON UK for equipment worth \$750,000 to be installed later this year in both London and Manchester, as part of a changeover in the press area from hot metal to electronic methods.

Balfour Beatty has been awarded a contract worth \$4.2m by British Rail (Southern). The work which is associated with the Rochester Way relief road involves construction of a reinforced post-tensioned concrete bridge on in situ reinforced piers and abutments, and demolition of the existing Eitham Well Hall Station. Work is due to commence in July with a 10 month construction period. Balfour Beatty is a member of the BICC Group.

NO MORE FOREIGN EXCHANGE SHOCKS!

These days exchange rates shift constantly. If your business is in any way affected by fluctuations it is vital you know what is happening.

And the best way to do that is Prestel CitiService.

At the push of a button you can have on your TV or personal computer screen the latest exchange rates of 34 currencies.

The rates come direct from Midland Bank and Tullett & Tokyo and they are updated continuously from 7.30am.

You can get spot, forward and deposit rates as well as forecasts of movements, the latest international news and charts.

You will be as in touch as the people trading in the City dealing rooms.

Prestel CitiService is available in your office or home and costs as little as £5 per month.

If you need to stay on top of foreign exchange rates you should get in touch with us now!

Just ring (04862) 27431 and ask for Adrian Dear or alternatively send the coupon below for details.

Send to: Prestel CitiService, Woodsted House, 72 Chertsey Road, Woking, Surrey GU24 5BJ.

NAME _____

ADDRESS _____

TEL: Home/Office _____



+251%

IN 8 DAYS

+75%

IN 7 DAYS

+80%

IN 7 DAYS

These profits were achieved not in second line shares but in ICI, BP and Shell Traded Options. The volatile market can bring speedy profits but can be a minefield to the uninitiated. Our comprehensive fortnightly Traded Options Service is an invaluable guide. For a free copy of our latest issue (normal cost £215 per annum) please complete and return the coupon below.

* 100% in 14 days in concentrated Gold Fields

Name of Investor _____

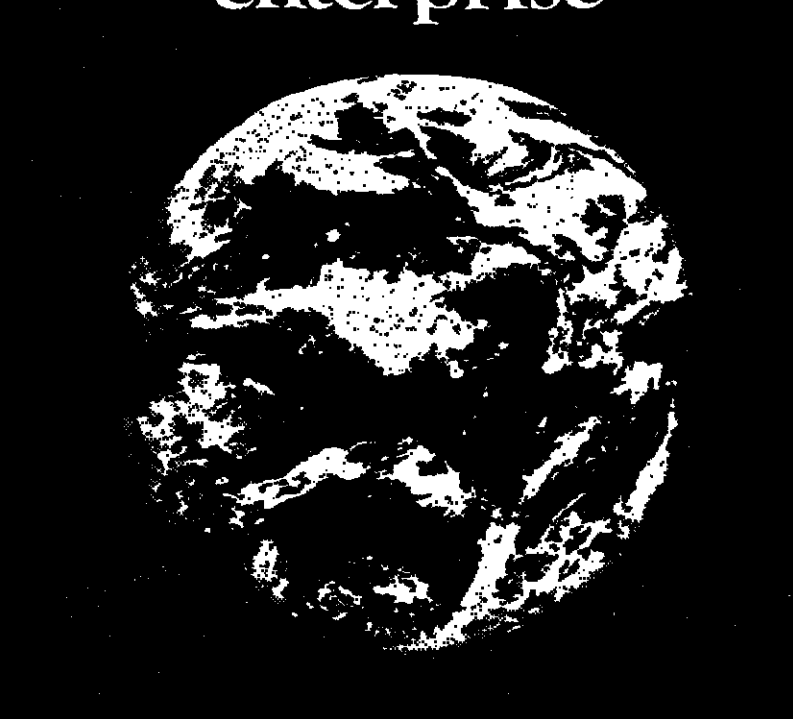
Name of Firm (if any) _____

Address _____

For Investment Research of Cambridge Ltd, 28 Panton Street, Cambridge CB2 1DH. Telephone: (0223) 356251. Please send me a free copy of your Traded Options Service.

Investment Research of Cambridge Ltd

Marsh & McLennan - a truly global enterprise



INFORMATION MEETING

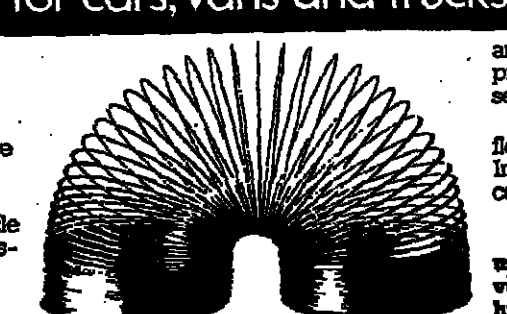
An Information Meeting will be held at 3pm on Thursday 30th May, 1985, at The Carpenters Hall, 1 Throgmorton Avenue, London, E.C.2. The Chairman of the Board and other members of management will summarise the proceedings of the annual meeting of stockholders of Marsh & McLennan Companies, Inc., to be held in New York on 16th May, 1985, and respond to questions. Stockholders and other interested persons are cordially invited to attend.

Marsh & McLennan | **Bowring**

Copies of Marsh & McLennan Annual Report for 1984 and proxy statement may be obtained on application to The Secretary, C.T. Bowring & Co. Limited, The Bowring Building, Tower Place, London EC3P 3BE (Tel: 01-283 3100 ext 2011).

VEHICLE CONTRACT HIRE

The Flexible Approach for cars, vans and trucks.



The Interleasing Experience

Interleasing (UK) Limited
1st Floor, 115, 117, 119, 121, 123, 125, 127, 129, 131, 133, 135, 137, 139, 141, 143, 145, 147, 149, 151, 153, 155, 157, 159, 161, 163, 165, 167, 169, 171, 173, 175, 177, 179, 181, 183, 185, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 521, 523, 525, 527, 529, 531, 533, 535, 537, 539, 541, 543, 545, 547, 549, 551, 553, 555, 557, 559, 561, 563, 565, 567, 569, 571, 573, 575, 577, 579, 581, 583, 585, 587, 589, 591, 593, 595, 597, 599, 601, 603, 605, 607, 609, 611, 613, 615, 617, 619, 621, 623, 625, 627, 629, 631, 633, 635, 637, 639, 641, 643, 645, 647, 649, 651, 653, 655, 657, 659, 661, 663, 665, 667, 669, 671, 673, 675, 677, 679, 681, 683, 685, 687, 689, 691, 693, 695, 697, 699, 701, 703, 705, 707, 709, 711, 713, 715, 717, 719, 721, 723, 725, 727, 729, 731, 733, 735, 737, 739, 741, 743, 745, 747, 749, 751, 753, 755, 757, 759, 761, 763, 765, 767, 769, 771, 773, 775, 777, 779, 781, 783, 785, 787, 789, 791, 793, 795, 797, 799, 801, 803, 805, 807, 809, 811, 813, 815, 817, 819, 821, 823, 825, 827, 829, 831, 833, 835, 837, 839, 841, 843, 845, 847, 849, 851, 853, 855, 857, 859, 861, 863, 865, 867, 869, 871, 873, 875, 877, 879, 881, 883, 885, 887, 889, 891, 893, 895, 897, 899, 901, 903, 905, 907, 909, 911, 913, 915, 917, 919, 921, 923, 925, 927, 929, 931, 933, 935, 937, 939, 941, 943, 945, 947, 949, 951, 953, 955, 957, 959, 961, 963, 965, 967, 969, 971, 973, 975, 977, 979, 981, 983, 985, 987, 989, 991, 993, 995, 997, 999, 1001, 1003, 1005, 1007, 1009, 1011, 1013, 1015, 1017, 1019, 1021, 1023, 1025, 1027, 1029, 1031, 1033, 1035, 1037, 1039, 1041, 1043, 1045, 1047, 1049, 1051, 1053, 1055, 1057, 1059, 1061, 1063, 1065, 1067, 1069, 1071, 1073, 1075, 1077, 1079, 1081, 1083, 1085, 1087, 1089, 1091, 1093, 1095, 1097, 1099, 1101, 1103, 1105, 1107, 1109, 1111, 1113, 1115, 1117, 1119, 1121, 1123, 1125, 1127, 1129, 1131, 1133, 1135, 1137, 1139, 1141, 1143, 1145, 1147, 1149, 1151, 1153, 1155, 1157, 1159, 1161, 1163, 1165, 1167, 1169, 1171, 1173, 1175, 1177, 1179, 1181, 1183, 1185, 1187, 1189, 1191, 1193, 1195, 1197, 1199, 1201, 1203, 1205, 1207, 1209, 1211, 1213, 1215, 1217, 1219, 1221, 1223, 1225, 1227, 1229, 1231, 1233, 1235, 1237, 1239, 1241, 1243, 1245, 1247, 1249, 1251, 1253, 1255, 1257, 1259, 1261, 1263, 1265, 1267, 1269, 1271, 1273, 1275, 1277, 1279, 1281, 1283, 1285, 1287, 1289, 1291, 1293, 1295, 1297, 1299, 1301, 1303, 1305, 1307, 1309, 1311, 1313, 1315, 1317, 1319, 1321, 1323, 1325, 1327, 1329, 1331, 1333, 1335, 1337, 1339, 1341, 1343, 1345, 1347, 1349, 1351, 1353, 1355, 1357, 1359, 1361, 1363, 1365, 1367, 1369, 1371, 1373, 1375, 1377, 1379, 1381, 1383, 1385, 1387, 1389, 1391, 1393, 1395, 1397, 1399, 1401, 1403, 1405, 1407, 1409, 1411, 1413, 1415, 1417, 1419, 1421, 1423, 1425, 1427, 1429, 1431, 1433, 1435, 1437, 1439, 1441, 1443, 1445, 1447, 1449, 1451, 1453, 1455, 1457, 1459, 1461, 1463, 1465, 1467, 1469, 1471, 1473, 1475, 1477, 1479, 1481, 1483, 1485, 1487, 1489, 1491, 1493, 1495, 1497, 1499, 1501, 1503, 1505, 1507, 1509, 1511, 1513, 1515, 1517, 1519, 1521, 1523, 1525, 1527, 1529, 1531, 1533, 1535, 1537, 1539, 1541, 1543, 1545, 1547, 1549, 1551, 1553, 1555, 1557, 1559, 1561, 1563, 1565, 1567, 1569, 1571, 1573, 1575, 1577, 1579, 1581, 1583, 1585, 1587, 1589, 1591, 1593, 1595, 1597, 1599, 1601, 1603, 1605, 1607, 1609, 1611, 1613, 1615, 1617, 1619, 1621, 1623, 1625, 1627, 1629, 1631, 1633, 1635, 1637, 1639, 1641, 1643, 1645, 1647, 1649, 1651, 1653, 1655, 1657, 1659, 1661, 1663, 1665, 1667, 1669, 1671, 1673, 1675, 1677, 1679, 1681, 1683, 1685, 1687, 1689, 1691, 1693, 1695, 1697, 1699, 1701, 1703, 1705, 1707, 1709, 1711, 1713, 1715, 1717, 1719, 1721, 1723, 1725, 1727, 1729, 1731, 1733, 1735, 1737, 1739, 1741, 1743, 1745, 1747, 1749, 1751, 1753, 1755, 1757, 1759, 1761, 1763, 1765, 1767, 1769, 1771, 1773, 1775, 1777, 1779, 1781, 1783, 1785, 1787, 1789, 1791, 1793, 1795, 1797, 1799, 1801, 1803, 1805, 1807, 1809, 1811, 1813, 1815, 1817, 1819, 1821, 1823, 1825, 1827, 1829, 1831, 1833, 1835, 1837, 1839, 1841, 1843, 1845, 1847, 1849, 1851, 1853, 1855, 1857, 1859, 1861, 1863, 1865, 1867, 1869, 1871, 1873, 1875, 1877, 1879, 1881, 1883, 1885, 1887, 1889, 1891, 1893, 1895, 1897, 1899, 1901, 1903, 1905, 1907, 1909, 1911, 1913, 1915, 1917, 1919, 1921, 1923, 1925, 1927, 1929, 1931, 1933, 1935, 1937, 1939, 1941, 1943, 1945, 1947, 1949, 1951, 1953, 1955, 1957, 1959, 1961, 1963, 1965, 1967, 1969, 1971, 1973, 1975, 1977, 1979, 1981, 1983, 1985, 1987, 1989, 1991, 1993, 1995, 1997, 1999, 2001, 2003, 2005, 2007, 2009, 2011, 2013, 2015, 2017, 2019, 2021, 2023, 2025, 2027, 2029, 2031, 2033, 2035, 2037, 2039, 2041, 2043, 2045, 2047, 2049, 2051, 2053, 2055, 2057, 2059, 2061, 2063, 2065, 2067, 2069, 2071, 2073, 2075, 2077, 2079, 2081, 2083, 2085, 2087, 2089, 2091, 2093, 2095, 2097, 2099, 2101, 2103, 2105, 2107, 2109, 2111, 2113, 2115, 2117, 2119, 2121, 2123, 2125, 2127, 2129, 2131, 2133, 2135, 2137, 2139, 2141, 2143, 2145, 2147, 2149, 2151, 2153, 2155, 2157, 2159, 2161, 2163, 2165, 2167, 2169, 2171, 2173, 2175, 2177, 2179, 2181, 2183, 2185, 2187, 2189, 2191, 2193, 2195, 2197, 2199, 2201, 2203, 2205, 2207, 2209, 2211, 2213, 2215, 2217, 2219, 2221, 2223, 2225, 2227, 2229, 2231, 2233, 2235, 2237, 2239, 2241, 2243, 2245, 2247, 2249, 2251, 2253, 2255, 2257, 2259, 2261, 2263, 2265, 2267, 2269, 2271, 2273, 2275, 2277, 2279, 2281, 2283, 2285, 2287, 2289, 2291, 2293, 2295, 2297, 2299, 2301, 2303, 2305, 2307, 2309, 2311, 2313, 2315, 2317, 2319, 2321, 2323, 2325, 2327, 2329, 2331, 2333, 2335, 2337, 2339, 2341, 2343, 2345, 2347, 2349, 2351, 2353, 2355, 2357, 2359, 2361, 2363, 2365, 2367, 2369, 2371, 2373, 2375, 2377, 2379, 2381, 2383, 2385, 2387, 2389, 2391, 2393, 2395, 2397, 2399, 2401, 2403, 2405, 2407, 2409, 2411, 2413, 2415, 2417, 2419, 2421, 2423, 2425, 2427, 2429, 2431, 2433, 2435, 2437, 2439, 2441, 2443, 2445, 2447, 2449, 2451, 2453, 2455, 2457, 2459, 2461, 2463, 2465, 2467, 2469, 2471, 2473, 2475, 2477, 2479, 2481, 2483, 2485, 2487, 2489, 2491, 2493, 2495, 2497, 2499, 2501, 2503, 2505, 2507, 2509, 2511, 2513, 2515, 2

THE MANAGEMENT PAGE : Small business

Technology transfer

Easing into independence

Peter Marsh explains how entrepreneurship can develop as a spare-time activity

TRANSFER of technologies from the laboratory bench to the market place has become an important issue worldwide as industrial observers recognise the economic value of small science-based companies.

Such transfers, however, can often be difficult because banks are unwilling to back them until they are well on the way to commercial success. One way to get round that problem is through what is known as the "soft company" model, whereby a researcher employed by an existing business, or an academic, develops a project in his spare time until he is ready for independence.



Philip Gaffney: designed and built his first analyser while working for his PhD

Scores of small U.S. technology groups, like SRI International, a consultancy firm, or Teknowledge in artificial intelligence, have grown up along these lines, but this pattern has only recently become established on any scale in the UK. Such entrepreneurs—the founders of the two U.S. groups both came from Stanford University—generally start by doing occasional work tailored to specific customers' requirements, operating from their own homes or university premises, before striking out into wider markets to become "hard" companies.

In the UK, Cambridge has come to provide a fertile breeding ground for "soft" companies because of its special blend of good technical ideas which flow from the university, a flexible attitude on the part of university authorities, and a network of small subcontractors able to service the needs of researchers on the business trail.

About 300 small high technology companies formed in the region over the past five years, provides a classic example of the soft company model. Founded by Dr Philip Gaffney, 28, a geophysics graduate employed as a research fellow by Churchill College, it has turned over £70,000 in the past 10 months without having to tap any external sources of finance.

During his time as a student, Gaffney, his PhD, designed and built his first analyser, which needed the hardware for specific but limited applications.

Together with Jane Aldridge, another Cambridge graduate (who has a full-time job with another company in the town)

orders, Gaffney realised he had to start putting production on a more formal basis.

As the small electronic equipment companies in Cambridge have grown, an array of even smaller subcontractors in areas such as printed-circuit board assembly and metal working has arisen to go much of the production work for these enterprises. Gaffney was fortunate in being able to tap the resources of these organisations, rather than face the costly and disruptive process of setting up his own production lines.

Seescan is now taking orders for two different types of analyser, a £3,500 device for applications such as factory robotics and a more sophisticated version, selling for about £19,000, that will process colour images. Gaffney is finding that companies, not just university researchers, are now interested in his products.

Ferranti, Plessey, the UK Atomic Energy Authority and the Central Electricity Generating Board are among the organisations that have expressed interest in the higher priced devices. Instrument suppliers are considering them for incorporation into existing products.

Having sold products worth £70,000, over the past ten months, Gaffney now has an order book worth £110,000. That should keep his small company busy until the end of the summer. Turnover for the first full year is a projected £200,000.

The company has been entirely funded by Gaffney and Aldridge, the co-founder, who between them have put £20,000 into the venture. Seescan has just taken on a third employee, Ed Fordham, another Cambridge graduate, and three more employees, all products of the university, should start in the summer, two of them on a temporary basis.

The evolution of the company is, of course, far from complete. Gaffney may find that he needs to gain extra sources of finance to fund his growth and to take on staff with specialist skills in areas like marketing. "Those problems are in the future; for the moment, the important thing is that the hardening process has started."

In brief . . .

THE Instant Business Forms Book, published yesterday could be the answer for people who are finding that running their business on the back of an envelope has its drawbacks.

It contains more than 200 detachable forms and charts for photocopying, including invoices, purchase orders, calendars, expense sheets, grids and collection notices, providing a supply of all the business stationery that a small company is likely to need to organise its financial information.

The book costs £12.95 and is available from Gower Publishing Company, Gower House, Croft Road, Aldershot, Hampshire, GU11 3HR.

Management Buyout costs £18.50 for 192 pages and is available from Gower Publishing Company, Gower House, Croft Road, Aldershot, Hampshire, GU11 3HR.

The event, which actually lasts for 10 days, until Friday May 24, was started last year to generate wider knowledge of the local help available to small businesses from the DTI and from private sector organisations like local enterprise agencies.

Trippier will officially open the enterprise week at a reception to be given in London tomorrow by Business in the Community, the umbrella organisation for the local enterprise agencies involved. He will spend the following week visiting local agencies throughout the country from Carlisle to Telford.

This year's event will have a particular emphasis on promoting awareness in schools and colleges of the importance of small firms and the opportunities which they provide, training for entrepreneurs and encouraging educational and training bodies to meet the needs of small businesses.

Hundreds of small business organisations will be using Local Enterprise Week to publicise their services. They include the publicly and privately funded South Eastern Business Advice Centre, which has organised a "meet the buyer" day on May 21, designed to put entrepreneurs in touch with the purchasing departments of large companies in the region, a business computer seminar, and several free consultancy sessions. Details from the centre on 0632 57637.

In London, Friday 17 May, Tower Hamlets Centre for Small Business is staging a one-day exhibition in York Hall, Cambridge Heath Road, E2, entitled "Resources for Enterprise". Details from Paul Woods on 01-481 0512.

IAN WEBB, a small business consultant and former executive of the merchant bank, Kleinwort Benson, has written a guide on the subject of management buy-outs which draws on the experience of 20 financial institutions which have specialised in giving advice in this area.

Called Management Buyout, the book tells the budding entrepreneur how to assess, plan and achieve a buyout and explains the broader contexts in which buyout opportunities arise. There is also down-to-earth advice on organising the tax and legal aspects of a newly independent business.

A chapter on how to survive after the buyout highlights some of the most common problems encountered when the dust has settled following the purchase. These include the psychological difficulties which managers accustomed to behaving like employees experience in

Why timing is a crucial factor in incorporation

YOUR business is established; you chose to be self-employed. What you now need to check at regular intervals is whether your choice continues to be the right one.

The time may come when, for example, the business will be paid overall if the business is carried on by a company, when the business can be more easily financed through a company or when you want the better pension arrangements that a company scheme can provide.

If you decide to transfer your unincorporated business to a company, tax matters will rarely frustrate your decision. Timing is, however, crucial. Special rules apply to determine your taxable business profits for the year of transfer and the two immediately preceding years. Profits of one of these trading periods are usually not taxed at all.

Which trading period that depends upon when the business is transferred and whether the special rules, increase your taxable profits in the two years before the changeover. If those profits are increased, an immediate additional tax liability arises.

With proper planning, the overall effect should be that you pay tax on less profit than you actually earn. You do, however, need to do the sums; a very substantial difference may arise depending for example, on whether you incorporate in the current tax year or wait until the next.

A company is like a separate person, with its own assets, rights and liabilities. You merely own shares in it. So when you transfer your business assets to the company, you dispose of them just as surely as if you had sold them.

You can — if you play your cards right — transfer your capital gains tax (CGT) that would otherwise arise, and transfer assets on which you have received tax allowances in such a way that you will not lose those allowances.

However, stamp duty at 1 per cent of the value of such assets as land, business debts and goodwill may be an unavoidable cost of incorporation, as is the 1 per cent capital duty the company must pay in respect of any shares it issues.

The benefit of any unused tax losses and allowances that you incurred in running the business cannot, however, be transferred. But with the right mechanics, unused losses may be set against any personal income



you derive from the company after incorporation.

Once the business is inside the company, there is in essence a wall around it. Unless you take the ultimate step of demolishing the wall by liquidating the company, anything that comes out must do so through the doors marked "dividend" and "interest." "Salary and fees," "rent," all of which are taxable as your income.

If you lend the company money, you may be repaid your capital and you may wish to retain part of your investment as a loan rather than equity, though this could affect the CGT deferral permitted on the transfer. There is, however, no door marked "losses." Any loss the company incurs cannot be passed out to be set against your own income.

Holding a business in a company gives rise to a "double charge" to CGT—once on the company's assets and once on your own shares. You may be able to minimise this problem, and also any stamp and capital duty costs, if you retain the assets yourself and merely let the company use them.

But those assets must be suitable for the purpose. Trading stock is no good, but you might, for example, lease the business premises to the company, rather than transfer them outright.

Generally, the variety of capital gains tax and capital transfer reliefs to which you may be entitled in respect of your shares (such as the £100,000 CGT exemption on retirement at 60 or on grounds of ill health) also apply to business assets retained outside but used by the company.

Malcolm Gammie
Malcolm Gammie is director of national tax services at KMG Thomson McLintock.

Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

EXPORT TO THE EASTERN BLOCK

We have 25,000,000 US\$ immediately available to purchase consumer products for this huge market.

Terms of interest include textiles, clothing, stationery, housewares, toys and gifts.

Special interests are electronic and computer products, however virtually any quality item considered.

Consideration will be given to the complete purchase of any business.

Prompt decisions and utmost discretion are guaranteed.

Introductory commissions considered.

Please ring or telex David Swaine immediately. Telephone national 061-834 3474. Telephone international 0044 61 834 3474. Telex 669043.

Distributor for WRITING INSTRUMENTS

Swiss Manufacturer of Fineliners, Microfiners, Fluorescent, Permanent and Dry Wipe Markers, of excellent quality and pleasant design, seeks partner for sole distributorship in the UK.

Please write to: Werner Gratz, Export Manager, Schibex SA, Via Campagna 1, CH-4982 AGNO, Switzerland.

Humberts

OXFORDSHIRE
Oxford 8 miles - London 64 miles - Eynsham 1 mile
AN HISTORIC TOWN, THE BENEFIT OF A SUBSTANTIAL TAX FREE INCOME!

Toll Bridge, 3 Bedroom Toll Cottage, 6 Mooring, Double bank fishing rights, Exemption under statute from all capital and income taxes.

Sole Agents:
Humberts Langdon, Land Use & Leisure Division
25 Grosvenor Street, London W1X 8PE - Tel: 01-409 6700
Telex: 27444 - (Ref: NTP/CH/2898)

LAND FOR SALE AYRSHIRE

800 acres HILL LAND consisting of 100 acres EXISTING WOODS, 300 acres LAND CLEARED FOR FORESTRY, and 400 acres GRAZING which present owner prepared to LEASE BACK FOR £8,000/ANNUUM. No house or outbuildings on site.

Early sale could be arranged on offers over £180,000.

Contact:
Scottish Woodlands, 4 Potlatch Street, Lochgilphead, Argyll
Tel: 0546 2200

SAUDI ARABIA

Company working as Marketing Consultants/Agents in Riyadh and throughout Middle East seeks further Consulting or Agency Assignments. Offices also in Geneva and Paris.

Discussions London mid May
Write Box F5712, Financial Times
10 Cannon Street, London EC4A 4BY

INVESTORS REQUIRED

For potential USM negotiations, private share placements and BEI investments. Join our investors register and receive details of investment opportunities on a regular basis. We specialise in venture capital situations with rapid growth and USM potential.

For further details please write or contact:
The Chairman
BELMONT SECURITIES PLC
(Licensed Dealer in Securities)
North Eastern Chambers, Station Sq
Harrogate HG1 1SY
Telephone: (0452) 55528

HIGH TECHNOLOGY DATA TYPESETTING

PARTNER WANTED

with capital and connections to enable existing high technology data typesetters to exploit to the full their technical potential

Write Box F5711
Financial Times
10 Cannon St, London EC4A 4BY

SOLE UK LICENCE RIGHTS

Three major USA Corporations wish to enter the British Market by granting Master Licence Operating Rights to substantial individuals or businesses able to demonstrate success by the application of their marketing and marketing resources. Present spheres of influence include:

- Hi-tech Printing Service;
- Speciality Catering;
- Home and Commercial Decor Products.

Investment levels range from £100,000 to £500,000. Principals only please write in confidence enclosing your personal curriculum vitae/corporate details and specifying area of interest in order to receive further information.

FDS LIMITED
Castle House, Castle Meadow, Norwich NR2 1PJ
Telephone: 0603 687024

PUBLISHING RIGHTS Available For Sale In W. Germany, France and U.S.A.

AN ENTIRELY NEW training series, Finance for Non-Financial Managers, was successfully launched recently in the UK. This series, when translated, is suitable for use in Europe (already translated for USA) and publishers are now being sought.

THESE comprehensive training packages are designed for training in either a group classroom environment or for self-study. They consist of hard-copy work books with guidance systems, video films and computer based training systems.

PRINCIPALS ONLY please apply to:
The Managing Director
Box F5697, Financial Times, 10 Cannon Street, London EC4A 4BY

How to look after yourself in the United States

A London seminar on 21st May (2-5.30 pm) will look at all aspects of trade-mark, copyright and "know-how" protection for UK companies exporting or planning to export to the USA.

The seminar, to be conducted by a leading US lawyer in this field, will also look at the extensive look at the US business climate for the exporters (CIS to include refreshment).

Please contact
Michael Laidman on 01-493 8516 (Advertisement)

CAPITAL FOR EXPANSION

Centreway Development Capital has provided finance to 17 growing businesses over the past two years. If your company is established, profitable and expanding, we would like to meet you.

Please contact:
Kevin Caley or Paul Whelan
CENTREWAY DEVELOPMENT CAPITAL LIMITED

1 Waterloo Street
Birmingham
B2 5PD
Tel: 021-443 3941

THE COMPLETE BUSINESS FACILITY

Our elegant Central London office can be your new business address. Full accounting services available, including bookkeeping, and other telephone services. Full bank and colour brochures from -

Nº2 BEDFORD SQUARE
01-580 4766
2 Bedford Sq, London WC1

How we'll eliminate your funding gap.

We are offering a unique loan facility. Usually unsecured, and possibly below base rate, it's designed to fill the funding gap in your project. Most of our loans are for £25,000 or under, but we'd like to hear from you whatever the gap.

There's a possibility of low interest ECSC loans too. And Government Grants.

In each of the 18 BSC Industry Opportunity Areas nationwide there is a local team on the ground ready to help you complete your funding, and make your project happen.

All you need is a sound commercial proposition that will create new jobs.

So fill in the coupon and find out how we can help you. Call our Action Desk now on 01-686 0366 Ext 300, (or 01-686 2311 outside office hours). Or post the coupon.

For more information about the financial backing and the choice of locations write or telephone for our comprehensive Opportunity Pack to: BSC Industry, NLA Tower, 12 Addiscombe Road, Croydon, CR9 3JH or telephone our Action Desk on: 01-686 0366 ext. 300 (or outside office hours 01-686 2311)

NAME _____ POSITION _____
COMPANY _____
ADDRESS _____

PTFH

BSC Industry

THE 18 LOCATIONS ARE: SCOTLAND - LANARKSHIRE CAMBUSHANG, GARNOCK VALLEY. NORTH ABERDEENSHIRE - WEST CLACKMANNAN, WEST DUNDEE, WEST GLAMORGAN, SOUTH GLAMORGAN, SOUTH GLOUCESTERSHIRE, SOUTH HAMPSHIRE, SOUTH LANCASHIRE, SOUTH MERseyside, SOUTH NORTHAMPTONSHIRE, SOUTH NORTHANTS, SOUTH NORFOLK, SOUTH SUFFOLK, SOUTH SUSSEX, SOUTH WEST GLAMORGAN, SOUTH WEST LANCASHIRE, SOUTH WEST MERseyside, SOUTH WEST NORTHAMPTONSHIRE, SOUTH WEST NORTHANTS, SOUTH WEST NORFOLK, SOUTH WEST SUFFOLK, SOUTH WEST SUSSEX.

How to... COMPETE ON EQUAL TERMS

Business Management expert Ian Hamilton Fazoy knows how to. He told small businessmen all they needed to know to make their businesses flourish in a series of 18 articles ranging from Credit Control to Sales Forecasting. These articles, which appeared on the FT's Tuesday Management Page, have been brought together in a booklet - The How To of Small Businesses. The text has been expanded to include some invaluable addresses.

The booklet is required reading for any small businessman. And at £3.75 a copy, there are dearer ways of learning how to compete on equal terms with the big boys.

To place an order send a cheque for £3.75 (payable to Financial Times Ltd) to Mike Robinson, Publicity Department, Financial Times, Bracken House, 10 Cannon Street, London EC4A 4BY.

Business Opportunities

An office in Berkeley Square
anytime you need it.
At a price that reflects
the times you don't.

The Nightingale London Secretariat is a new business centre located at No 3 Berkeley Square. Elegantly furnished private offices and meeting rooms are available by the hour, day or week. They are fully served by professional and confidential secretaries, state-of-the-art communications, in-house catering and members lounge where you can meet and relax. As a member you only pay for the accommodation and services as you require them.

Annual membership is £200.
Write or better still, call, telex or fax the relevant number below and we will send you full details.

NIGHTINGALE SECRETARIAT
BERKELEY SQUARE
No. 3 Berkeley Square,
London W1X 5BC.
Telephone: (01) 629 6116 (24 hours)
International Telex: +44 1 629 6116
Telex: 267383 ANEWBO G
Facsimile: (01) 491 4811

REDUCE THE BURDEN
OF CORPORATION TAX

Our successful and profitable corporate clients now arrange their affairs, with our assistance, so that they pay little or no corporation tax. This can be done with virtually NO RISK and will result in a substantial increase in asset value accumulated in the company. For full details, without obligation, just write your name on a company letterhead and post to me today.

Managing Director (Dept. FC4)

ACKRILL, CARR PLC

Tricorn House, Hagley Road, Birmingham B14 4TP
(We regret no telephone enquiries can be accepted)

UNIQUE INVESTMENT OPPORTUNITY
FOR U/K COMPUTER DEALERS

Source codes for fully developed UK integrated accounting software comprising: nominal, sales, purchase, inventory, stock and order processing. Written in COBOL, FORTRAN, BASIC, C, PASCAL, LISP and XENIX with single or multiple currency capabilities. Limited number on offer at introductory price of £3,950.00 plus VAT. No full sale.

NO LIMITED, PRUDY HOUSE, 1133 HESSLE HIGH ROAD, HULL HU4 6SE
Telephone 0482 563107
EXPORT ENQUIRIES WELCOME

QUALITY MACHINING CAPACITY REQUIRED

for regular supply of small to medium-sized FORGED STEEL COMPONENTS. Must be equipped with modern equipment N.C. and C.N.C. and have ability to drill and thread. Approved Q.A. Replies to J. ANSELL
245 Ashford Road, Laleham TW18 1RR

UP TO £50,000

Venture capital required to assist two progressive directors expand their company in manufacturing and marketing of Specialist Ceramic Printing and Thermo Pottery.

Please write to:

PRINCE & BURGESS & CO
153/155 High Street, Walsingham
Norfolk, Norfolk NG24 1JG

KEEP FIT/SLIM INVENTION

With unlimited worldwide potential which will cover the home exercise market. Substantial manufacturers interested in a licensing arrangement please contact:
Victor Hart, Hart Investments
156 Camden High Street
London NW1 0NE

INVEST TWO WEEKS IN
BETTER HEALTH

Enter cardiac risk prevention and health reconditioning programme now. Elegant mansion, peaceful Surrey countryside, highly skilled medical supervision, 45 mins. from London.
Visit Eton Medical Centre
Eton, near Goldersham
Surrey GU8 5AL
Ring (042) 878 2233

LOOKING FOR ACQUISITIONS?

Over 450 opportunities to acquire going concerns or business units were available last year. Cost £45 p.a.
Free sample and introductory offer from:
Business Search
& Investment Suppliers
20 Belvidere Street, Bristol BS1 1SE
Tel: (0272) 272250

FOR FIRMS OR INDIVIDUALS
100% TAX-FREE BUSINESS
IN MONACO

Legal scheme
Companies for sale
UK CONSULT AG
Gubelstrasse 28, CH-8020 Zurich
Switzerland - Attn: S. Keller

PORTUGAL

Early retired IBM executive, moving shortly to Portugal, Portimao region. Sales management/accounting exp. interested in starting new ventures for organisations wishing to expand their operations into this area.
Write Box F5717, Financial Times
10 Cannon St, London EC4A 4BY

Acquisition
Sought

Company with wide share owner ship, listed on major stock exchange, seeks acquisition. Value £10m to £25m.
Please send detailed proposal to:
Box F5714, Financial Times
10 Cannon St, London EC4A 4BY

PRODUCTS REQUIRED

Small well established distributor of specialised metal cutting machines from West Germany seeks additional products for active promotion throughout the UK on a sole agency basis. Both machine tools and complementary equipment are of interest.
Replies in confidence to:
Box F5715, Financial Times
10 Cannon St, London EC4A 4BY

SHOWDOWN NATIONAL PARK, Holiday Home Complex, Investors required. Write to: Box F5716, Financial Times, 10 Cannon Street, London EC4A 4BY.

Successful
Machine Tool
Dealer

Requires profit sharing partner to finance purchase of entire factory of machine tools up to a value of £1m. May suit property dealers. Demonstrable track record going back 20 years. Minimal risk, short term outlays with total security and good, sometimes sensational, returns.

Please reply to Box F5710
Financial Times
10 Cannon St, London EC4A 4BY

GENEVA

FULL SERVICE IS OUR BUSINESS
• Law and Taxation
• Mailbox, telephone and telex services
• Translation and secretarial services
• Formation, domiciliation and administration of Swiss and foreign companies
BUSINESS ADVISORY SERVICE S.A.
7 Rue Murie, 1207 Geneva
Tel: 36 05 40

FLORIDA

Invest in quality houses (not holiday) in one of the fastest growing areas in the USA. A minimum investment of £5,000 gives you many financial benefits of a balanced overall package.

Contact now:

PROPERTY WATCHES OF SOUTH FLORIDA INC.
25 Lyndhurst Drive, New Malden
Surrey - Tel: 01-942 8258

We will find, appraise, structure, negotiate and purchase a small to mid-size US company for you

OUR SPECIALITY—

LEVERAGED BUYOUTS

Anyone can find a business, but buying a good company at the right price requires expertise

WE HAVE THAT EXPERTISE

BUSINESS BUYERS INTERNATIONAL, INC.

3 Campus Drive
Paramparip, New Jersey 07654, USA
Tel: (201) 286-1711
Telex: 230198 Swifts UR Attn: BBI

VENTURE
CAPITAL

£75,000 immediately available for interesting projects.

Write with full details to:
Box F5709, Financial Times
10 Cannon St, London EC4A 4BY

We will show you, how to increase your capital from

100,000 to 575,000

IN 10 YEARS

With life insurance in Switzerland combined with foreign bonds (US, £, etc.). Your security transferred through Swiss life insurance companies and banks.

Inv. Ser., P.O. Box 70, CH-2000 Zug

Buying a DEC PDP/11 or VAX/11?

With Hard Disk Systems from £25,000

and all the training and software you need you have BEFORE you buy!

Ring (042) 878 2233

YOUR OFFICE BASE—MADRID

PO: CASTELLANA, 141

—Prestigious office building

—Close to the city centre

—Large executive and conference rooms

—24-hour security and parking

—24-hour telephone and legal services

—24-hour fax and telex services

—24-hour mail and parcel services

—24-hour security and parking

—24-hour telephone and legal services

—24-hour fax and telex services

—24-hour mail and parcel services

—24-hour security and parking

—24-hour telephone and legal services

—24-hour fax and telex services

—24-hour mail and parcel services

—24-hour security and parking

—24-hour telephone and legal services

—24-hour fax and telex services

—24-hour mail and parcel services

—24-hour security and parking

—24-hour telephone and legal services

—24-hour fax and telex services

—24-hour mail and parcel services

—24-hour security and parking

—24-hour telephone and legal services

—24-hour fax and telex services

—24-hour mail and parcel services

—24-hour security and parking

—24-hour telephone and legal services

—24-hour fax and telex services

—24-hour mail and parcel services

—24-hour security and parking

—24-hour telephone and legal services

Business Services

Buying
or selling a
business?
We can
cover the
risks

If you're involved in buying or selling a business, you can now insure against the risks inherent in giving warranties, indemnities, representations or covenants through:

Warranty & Indemnity Insurance

For full details of this brand new scheme, write, in complete confidence, to:

31-35 St. Nicholas Way, Sutton,
Surrey SM1 1JB. Tel: 01-661 1491.
A member of The Legal Protection Group

Take
the
plunge!But reduce
the risks!

• Auditor • Banker • Business
Counsellor • Business Systems
Analyst • Copyright Protection
Lawyer • Corporate Lawyer • Cost
Accountant • Design Engineer •
Distribution Consultant • Export
Consultant • Grants Expert •
Graphic Designer • Human
Resources Consultant • Industrial
Psychologist • Insurance Broker •
Licensed Dealer in Securities •
Marketing Consultant • Market
Research Consultant • Merchant
Banker • Money Broker • Patent
Lawyer • Pension Consultant •
Product Development Consultant •
Production Engineer • Property
Planning Consultant • Property
Valuer • Recruitment and Training
Consultant • Scientific Products
Evaluators • Scientific Resources
Consultant • Stockbroker

• Since 1978 Hodson & Associates have helped to launch and expand over 500 business projects by incorporating and applying the skills of these 31 specialists into our organisation
• Under the Governments latest initiative - 'Support Your Business' - 75% of your initial planning costs should be funded by grants
• Clients from medical engineers to contract gardeners have profited from our knowledge and advice

HODSON & ASSOCIATES

BUSINESS
EXPANSION
SPECIALISTS
Contact: Noel Hodson
14 Brookside, Oxford OX3 7PJ
Telephone: (0863) 695814

INTERNATIONAL OFFSHORE
CO. INCORPORATIONS

From £10,000

ISLAND RESOURCES

Competitive Administration

Monitors Services, Forest of Arden

Registered Offices, York, Telephone, Mail

Ballerby House, Summerhall

Edinburgh, Scotland

(0634) 286202/286203

Telex: 834333 ISLAND G

INTERNATIONAL COMPANY
FORMATION UK/OFFSHORE

Immediate, reliable, UK, Isle of Man, Jersey, Channel Islands, Gibraltar, Panama, etc.

Full domestic and overseas services

including incorporation, share issues, bank accounts, etc.

Mr. Raymond, Director, Isle of Man

Telephone: (0624) 286202/286203

Telex: 834333 ISLAND G

THE SWISS COMPANY FOR YOUR
INTERNATIONAL TRANSACTIONS

Handling of international transactions. Back to back operations. Companies formation, domiciliation, administration. Setting up counter-traders/partners. Marketing counter-traded products. Fiduciary and trustee services.

De Berg SA, 12 Chemin Rieu

1208 Geneva, Tel: 47 39 80

Telex: 421088 dco ch

CORRIGENDUM VITAS professionally written

P.M.S. & G.L. Menden (02406) 3367.

ASSETS of Insolvent Companies for sale. Liquidators. Classified.

01-837 3036.

22.30 PW FOR EC2 ADDRESS combined

with phone messages and telex under 10 p.m. weekdays. New Stock Exchange. 01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

01-837 3036. Mincors Ltd.

Cellular Car
Telephones
installed
from only
£8 per week

Make or take calls as if you were in the office using one of our top value car telephones operating on the new Cellnet system. *5 year rental agreement

UNICAR
Telephones

Unit 19, Acton Business Park,
The Vale, LONDON W3
Tel: 01-749 9572 Telex: 444209

DIRECT MAIL
TELEPHONE MARKETING

A complete in-house service. From mailing lists and copywriting to brochure design, personalised letter printing and telephone follow-up. Appointment setting, lead generation, direct sales, seminar attendance, promotions, new product testing etc.

Phone for information pack:
Postal Marketing Systems
0844 51937/51810

COMMERCIAL LOAN
PROBLEMS?

Investment Properties, Industrial, Commercial and Residential.

Contact the Experts:
CAPITAL PLANNING AND
FINANCE GROUP
01-833 1401

YOUR OFFICE IN MADRID

Maximum prestige district, unique building (Edificio Sotomayor), mailbox, telephone, telex, translation and secretarial services. Write to:

SPAIN TRADING SA
Conde de Aranda, 24
28001 Madrid
Telex: 44576 SPAY E

ADVERTISING GIFTS
WITH YOUR MESSAGE

Pen, Lighter, Key Tag,
100's of IDEAS for
PROMOTIONS & SOUVENIRS

Ask for colour catalogue
01-346 8421 (24 hrs 8424)

Telex: 287322 CEMEN G

ENC THE PEN PEOPLE
42 Hendon Lane London N3 1TT

MORTGAGES

on Commercial, Industrial Residential Properties —at competitive rates

Write or telephone

HIRSCH MORTGAGE (INT'L) LTD

Europe's leading Mortgage Brokers
15 Barkley Street, W1
Tel: 01-222 5051 - Telex: 28374

LIMITED COMPANIES

FORMED BY EXPERTS
FOR £108 INCLUSIVE
READY MADE £111
COMPANY SEARCHES
EXPRESS CO REGISTRATIONS LTD

25-26 City Road, London EC1
01-252 5424/5, 7561, 9536

48-HOUR OFFSHORE
COMPANY FORMATIONS

PANAMA • NAURA • USA

Some ready-made, with optional nominee directors for anonymity and Swiss, USA or Luxembourg bank account

Speedy, confidential service

MONEX

10 Park Street, 2nd Floor,
London SW1A 1LT - Tel: 01-406 2007

DIRECT MAIL LISTS & SERVICES—100s

of ready-built lists immediately available. Suppliers to leading UK companies. Free catalogue. Market Research, Chester, Sussex. Tel: (0243) 788771.

MARBLE ARCH, W.1—Confidential accom.

and luxury serviced offices. C. & S. Group. 01-422 3461.

INTERNATIONAL TRAVEL 3rd-4th

Business, Leisure, Family parties catered for from 100 to 1000. Northern Lawn Tennis. Tel: 061-834 5802.

Businesses for Sale

Cleaves Toffees Limited
(in receivership)
For Sale as a Unit

The business and assets of Cleaves Toffees Limited (in receivership), a substantial manufacturer and exporter of confectionery products, are offered for sale as a unit on a going concern basis.

The assets for sale include a modern factory premises and warehouses with gross internal floor areas totalling 34,000 sq. ft. on a two acre freehold site at McKee Avenue, Finglas, Dublin 11, Ireland; containing fully equipped manufacturing facilities suitable for the production of a wide range of confectionery items such as chocolate, toffee, boilings, fruit chews, nougat etc., together with the company's trade and trade marks.

Interested parties should contact the Receiver and Manager:

David B. Deasy, A.C.A.,
Haughy Boland & Co.,
Chartered Accountants,
63-66 Amiens Street, Dublin 1, Ireland.
Telephone: 0001-730611 Telex: 25536

MACAWBER
ENGINEERING LIMITED
(IN RECEIVERSHIP)

The continuing business and assets of the above Company are for sale. Macawber Engineering Limited design, manufacture and install a range of pneumatic conveyer systems for the bulk handling of solid materials.

Based at Doncaster, and presently employing about 80 staff, this established Company has acquired a worldwide reputation for its products.

The principal features include:

• Modern purpose-built premises of 50,000 square feet

• Turnover of approximately £4.6 million per annum

• Order book of approximately £1 million

• Relevant patents

• Access to MIB

Enquiries to: G. C. Handfield FCA, Price Waterhouse,
9 Broad Court, Leeds LS1 2BN
Telephone: (0532) 442844 Telex: 536312

A J PATEL & Co.
CHARTERED ACCOUNTANTS

Brand Name Sales Limited in Receivership

The assets and the business of this well-established company T/A Flip Original American Clothing with a turnover of £2,000,000 per annum is offered for sale as a going concern.

(a) Assets comprise: Leasehold premises at Long Acre, London WC2, and Curtain Road, London EC2.

(b) Stock in trade.

(c) Fixtures, fittings and motor vehicles.

A. J. PATEL & Co.
Chartered Accountants
350 Chiswick High Road
Tel: 01-995 3483

T. & W. H. CLARK LIMITED

The Joint Receivers A. J. Katz and I. P. Phillips offer for sale an established precision engineering business based in Bradford, West Yorkshire.

* Excellent freehold property, 24,000 sq. ft.

* Turnover in excess of £1m

For further information contact:

A. J. Katz or D. Webster,
Arthur Andersen & Co.,
Bank House,
9 Charlotte Street,
Manchester M1 4EL.
Telephone: 061-228 2121.

MACAWBER
PROCESS LIMITED
(IN RECEIVERSHIP)

The

EDITED BY ALAN CANE

BY ALAN CANE

He went on to argue: "Only where reasonably well proven manufacturing and information technology has been systematic-

Mr Small thinks there are four reasons for the failure of CIM in the UK:

- Too many over-enthusiastic

"Low technology has a much better track record of business

*** Articles featuring Istel and reviewing Integrated Manufacture will appear on this page in the next few days.**

of conventional broadcast TV seems less encouraging. Indeed, specialisation is now superseded by adaptability as a commercial strategy because no two

business, without losing a reputation for special expertise, is a difficult balancing act. Another company embarking on diversification is the Aspen

Surrogate travel is an extraordinary development, demon-

The 1984 Annual Report and our new company brochure are now available. If you would like a copy of either, write to Systems Designers (PR/76), Pembroke House, Pembroke Broadway, Cambridge GU1 3XD, or ring Cambridge (0276) 886200 and speak to Jayne Laird or Lorraine Stilwell.

quently at the other end of the chain, those who have an empathy for industry will be those more likely to succeed.

BY JOHN CHITTOCK

business, without losing a reputation for special expertise, is a difficult balancing act. Another company embarking on diversification is the Aspen

Surrogate travel is an extraordinary development, demon-

quently at the other end of the chain, those who have an empathy for industry will be those more likely to succeed.

BY GEOFFREY CHARLISH

Telex 8254

475.

Take a closer look

Leitz

Assured quality means higher productivity in any industry – so why miss out? Take a closer look at Leitz inspection and measurement technology by contacting E. Leitz (Instruments) Ltd, 48 Park Street, Luton LU1 3HP. Tel (0582) 413811. Telex 825475.

Or to the surprise improvement.
Or to the surprise spotlight they're
"Trigger" for IBM PC, its brand new
"management by exception" monitoring
system.

And the user has input a management
control plan. "Trigger" will alert him in
deviations.

It sends a memo to the person
responsible, demanding to know a cause
and a proposed solution.

The more "Trigger" is used, the more
valuable it becomes, as it identifies which
actions are, or are not, successful.

From cash flow to salesman's
performance to stock level.

"Trigger" is applications within your
organization are legion, both horizontally
and vertically.

Consuming 1495, I need to send for the
"220" "Trigger" demonstration disk, as the
kind of mistake that you don't need
"Trigger" to alert you to.

Please send me the "Trigger"
information card.

I enclose £20 for my "Trigger" demo disk
(ent. VAT at P & P).

Name _____
Company _____
Address _____
City _____

Intelligent Engineering Ltd., 20, Grafton
Road, London, W14 9JF, England
Phone: 01-834 1111

Gould... Innovation and Quality in European Electronics

"We're looking for a European test and measurement company with standards as stringent as our own."

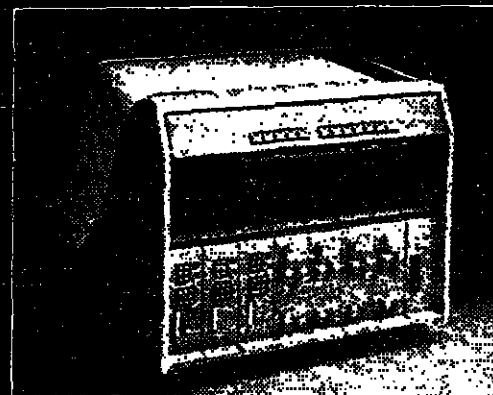
"Look at Gould"

When it comes to ensuring optimum quality and performance across a complete range of electronics applications, no-one offers a better range of logic analysers, digital storage oscilloscopes and digital and analogue recorders than Gould, like the ES1000 pictured right – but this is just one of our activities in the electronics field.

In Europe, as in the rest of the world, Gould is concentrating its inter-related technologies and products in

six rapidly expanding electronics markets: computers, factory automation, test and measurement, medical electronics, defence electronics, electronic components and materials including semiconductors – if it's important to Europe, then it's crucial to Gould.

Interested enough to find out more?
Write to Gould, Department R5,
Raynham Road, Bishop's Stortford,
Hertfordshire CM23 5PE England



GOULD
Electronics

هَكَذَا مِنَ الْأَصْلِ

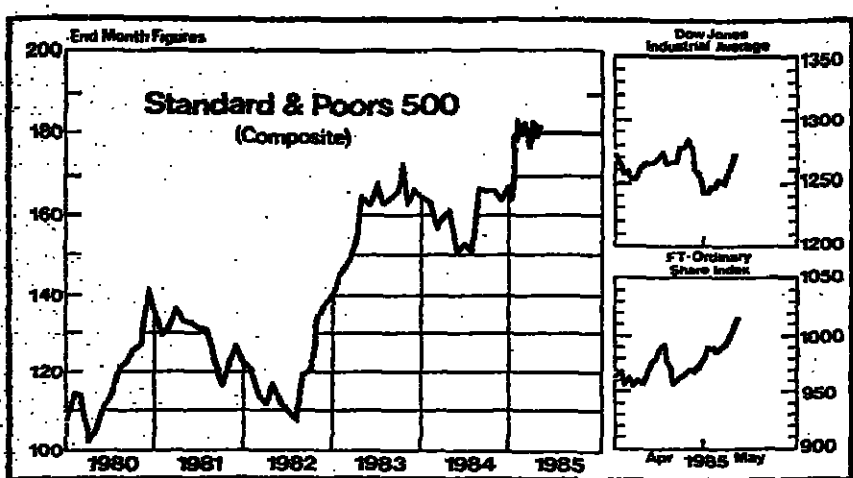
SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday May 14 1985

NEW YORK STOCK EXCHANGE 40-41
AMERICAN STOCK EXCHANGE 41-42
U.S. OVER-THE-COUNTER 42
WORLD STOCK MARKETS 42
LONDON STOCK EXCHANGE 42-45
UNIT TRUSTS 46-47
COMMODITIES 48 CURRENCIES 49

KEY MARKET MONITORS



STOCK MARKET INDICES	May 13	Previous	Year ago
NEW YORK			
DJ Industrials	1,274.75	1,274.18	1,167.14
DJ Transport	617.03	614.03	502.06
DJ Utilities	158.85	159.73	129.29
S&P Composite	184.52	184.28	158.49

LONDON	May 13	Previous	Year ago
FT-100	1,016.9	1,001.9	874.0
FT-SE 100	1,335.0	1,315.8	1,078.7
FT-A All-shares	639.84	632.33	515.37
FT-A 500	700.88	692.48	582.38
FT Gold mines	487.1	483.9	567.4
FT-A Long gilt	107.6	108.2	105.9

TOKYO	May 13	Previous	Year ago
Nikkei-Dow	12,541.53	12,527.31	10,833.8
Tokyo SE	861.36	879.49	848.98

AUSTRALIA	May 13	Previous	Year ago
All Ord.	892.7	884.7	747.8
Metals & Mins.	573.2	564.2	508.9

AUSTRIA	May 13	Previous	Year ago
Credit Aktien	94.70	95.38	54.87

BELGIUM	May 13	Previous	Year ago
Belgian SE	2,223.97	2,220.46	—

CANADA	May 13	Previous	Year ago
Toronto	2,015.9	1,998.3	2,015.0
Metals & Mins.	2,643.2	2,634.1	2,292.2
Metals Portfolio	130.09	129.70	111.28

DENMARK	May 13	Previous	Year ago
Copenhagen SE	186.22	186.84	185.93

FRANCE	May 13	Previous	Year ago
CAC Gen	220.2	218.2	176.9
Ind. Tendance	121.4	119.7	93.1

WEST GERMANY	May 13	Previous	Year ago
FAZ-Aktien	426.11	426.54	346.16
Commerzbank	1,251.2	1,244.5	1,015.7

HONG KONG	May 13	Previous	Year ago
Hang Seng	1,628.29	1,613.36	928.32

ITALY	May 13	Previous	Year ago
Banca Comit.	294.47	289.02	211.16

NETHERLANDS	May 13	Previous	Year ago
ANP-CBS Gen	209.1	209.1	163.7
ANP-CBS Ind	171.9	172.5	131.5

NORWAY	May 13	Previous	Year ago
Oslo SE	334.48	332.58	233.02

SINGAPORE	May 13	Previous	Year ago
Straits Times	801.64	798.12	979.43

SOUTH AFRICA	May 13	Previous	Year ago
JSE Golds	1,089.1	1,089.1	903.7
JSE Industrials	911.3	911.3	890.6

SPAIN	May 13	Previous	Year ago
Madrid SE	111.26	111.17	86.1

SWEDEN	May 13	Previous	Year ago
J & P	1,424.75	1,458.33	1,532.93

SWITZERLAND	May 13	Previous	Year ago
Swiss Bank Ind	433.0	432.3	380.7

WORLD	May 8	Prev	Year ago
Capital Int'l	206.1	204.6	185.4

GOLD (per ounce)	May 13	Prev	Year ago
London	\$322.25	\$314.50	—
Zurich	\$321.05	\$314.05	—
Paris (Baring)	\$317.55	\$313.94	—
Libor (Baring)	\$317.00	\$313.75	—
New York (June)	\$328.35	\$317.50	—

CURRENCIES	U.S. DOLLAR	STERLING
(London)	May 13	Previous
\$	1.254	1.234
DM	3.0725	3.1185
Yen	251.3	252.5
FFr	6.27	9.51
SwFr	2.5825	2.6295
Quid	3.479	3.5175
Lira	1,989.0	1,992.5
BFR	62.05	62.8
CS	1.3755	1.378

INTEREST RATES	May 13	Prev
3-month offered rate	12 1/4%	12%
SwFr	5 1/4%	5%
DM	5 1/4%	5%
FFr	10%	10 1/4%

FT London Interbank Rate	May 13	Prev
3-month U.S.	8 1/4%	8%
6-month U.S.	8 1/4%	8%
U.S. Fed Funds	8 1/4%	8%
U.S. 3-month CDs	7 3/4%	7 1/2%
U.S. 3-month T-bills	7 5/8%	7 3/8%

U.S. BONDS	May 13	Prev
Treasury	Price	Yield
9% 1987	100 1/2	8.82
11% 1992	104	10.91
11% 1995	101 1/2	11.05
11% 2015	100 1/2	11.19

FINANCIAL FUTURES	May 13	Prev
Chicago	Latest	High
U.S. Treasury Bonds (CBT)	72-29	73-02
6% 32nds of 100%	72-29	72-23
U.S. Treasury Bills (TMM)	91-22	92-35
\$1m points of 100%	91-22	92-35
Certificates of Deposit (CMT)	91-22	92-35
\$1m points of 100%	91-22	92-35

COMMODITIES	May 13	Prev
(London)	May 13	Prev
Silver (spot fixing)	\$68.75p	\$10.30p
Copper (cash)	\$1,226.50	\$1,287.50
Coffee (May)	\$2,098.00	\$2,105.00
Oil (spot Arabian light)	\$27.05	\$27.00

WALL STREET

Opportune break to absorb gains

FINANCIAL markets were in good form again yesterday, when both bond and stock prices consolidated the sharp gains chalked up late last week, writes Terry Byland in New York.

Fridays approval in the Senate for the proposed budget cuts has strengthened the likelihood of reduced federal borrowing, and therefore easier federal reserve credit policies.

At 3pm, the Dow Jones industrial average, which is still under its February peak, was a net 0.55 points higher on the day at 1,274.73. Turnover was down by more than one third from Friday.

Both sectors of the market needed a break to absorb the substantial gains of Friday's session. This week brings further official data on the progress of the U.S. economy, which will be scanned for confirmation that the growth pace is slowing and may encourage stimulative policies by the Fed. Today and tomorrow feature data on retail sales and industrial production.

The bond market remained firm, buoyed by the success of the U.S. Treasury's record funding programme, completed last week. Federal funds traded quietly around the presumed target range of the Federal Reserve. The next hurdle comes at the beginning of next week, when the Fed's Open Market Committee (OMC) meets to discuss policy. Wall Street is convinced that the Federal discount rate will be cut by half a point to 7 1/2 per cent, probably shortly after the FOMC session.

In the stock market, turnover was moderate, and prices trod water around Friday's closing levels, which left both the Standard & Poor's 500 and the New York Stock Exchange index at new peaks. Several major brokerage firms have turned publicly bullish in the past week, and recommend clients to turn away from the defensive sectors and seek out growth issues in the technology and capital goods areas.

Capital goods stocks to find support included Monsanto, \$4 up at \$47 1/2. Dow Chemical, \$4 higher at \$31 1/2. Colt Industries, \$1 higher at \$56, and Deere, \$3 better at \$28 1/2.

General Electric softened by \$4 to \$60 1/2 after pleading guilty to charges of defrauding the Pentagon - and paying a \$1m fine. General Dynamics fell \$1 1/2 to \$70 1/2. Other defence issues were mixed as Wall Street pondered prospects after president Reagan's climbdown over future defence spending. Boeing eased \$4 to \$82, and McDonnell Douglas \$4 to \$74 1/2.

IBM edged up by \$4 to \$130 1/2, but other technology issues were a shade off in a general lack of buying interest. There was some profit-taking in car makers, which took Ford down by \$4 to \$42 1/2.

A large block trade pushed Pan Am to the top of the active list, with the stock \$4 firmer at \$54. Despite favourable investment comment on prospects on the Pacific routes it is buying from Pan Am, stock in United Air dipped \$4 to \$44 1/2.

Oil shares were mixed in thin trading. Unocal eased \$4 to \$45 1/2 as Wall Street awaited news from the stockholders meeting where Mr T. Boone Pickens will again seek a delay in order to strengthen his chances of a successful takeover bid.

Other takeover stocks lay dormant. CBS at \$111 1/2 lost \$1 as the attention of media industry analysts turned towards

the Murdoch-Metromedia deal. Warner Communications slipped by \$1 to \$27 1/2 with investors expecting a move to untie the link-up with Chris-Craft Industries.

Thrift industry stocks held steady, and the credit markets appeared unaffected by new problems, this time in Maryland, where Old Court Savings has suffered a run on deposits.

Bank stocks paused after their latest upswing. Bankers Trust remained in favour, \$4 higher at \$72 1/2. But Manufacturers Hanover eased \$4 to \$59 1/2, and BankAmerica \$4 to \$21.

Short-term interest rates were steady, with Treasury Bills either side of Friday's closing levels. Bonds looked firmer where changed but had a quiet session.

EUROPE

Stockholm rate rise casts gloom

THE DECISION of the Swedish Government to raise the discount rate and introduce a package of credit curbs cast a gloom over Stockholm yesterday, although a number of other European bourses took heart from a weaker dollar and reached record highs.

The Veckans Affarer All-share index dropped 10.6 to 487.0 in relatively heavy turnover of SKr 240m.

Sandvik was one of the few issues to resist the trend with its SKr 10 advance to SKr 410 in the market that is beginning to feel the effects of continued industrial action by the country's civil servants which has affected foreign trade and closed most government agencies. Aga fell SKr 15 to SKr 405, Skandia turned SKr 10 cheaper to SKr 319 and Volvo dipped SKr 8 to SKr 232.

Asea held steady at SKr 335 despite its slower first-quarter growth, and Atlas-Copco's strong first-quarter showing failed to prevent a SKr 4 decline to SKr 111.

Despite the sharpness of the setback, the underlying tone of the market is viewed as sound and foreign interest remains strong.

The record-setting run on the Frankfurt bourse continued yesterday despite the weekend local election setback for the Government of Chancellor Kohl.

The Commerzbank index built on the all-time highs set on Thursday and Friday, with a further 6.7 point rise to 1,251.2 with bank and chemical shares finding particular favour.

Deutsche Bank surged DM 7 to DM 479, while Commerzbank continued to be less volatile with a DM 2.20 rise to DM 180.20, while Dresdner Bank, trading ex its DM 7.50 dividend after Friday's annual meeting, dipped DM 2.20 to DM 221.40. Foreign demand was cited for the strong performance by the sector.

In chemicals, Bayer firmed DM 2.30 to DM 216.10, while Hoechst's DM 3.50 gain took it to DM 216.50. BASF added DM 1.40 to DM 206.10.

Bonds were actively traded with gains of up to 40 basis points stemming largely from the softer dollar and the strong close of U.S. credit markets last week.

The Bundesbank sharply increased sales of paper to meet a surge in demand by selling DM 151.2m of bonds after Friday's sales of DM 48.3m.

Leading banks in Zurich were buoyed by constant foreign and domestic demand that was only partially offset by late profit-taking. The Swiss Bank Industrial index benefited from the stronger tone and added 0.7 points to a record 433.0, while the SB bank sub-index surged 4.8 points to an all-time high of 686.9.

Union Bank added SwFr 25 to SwFr

3,775. Swiss Bank picked up SwFr 1 to SwFr 396, while Bank Leu among the smaller institutions advanced SwFr 20 to SwFr 3,620.

Elsewhere, Nestlé added SwFr 40 to SwFr 6,700 and Landis & Gyr dipped SwFr 10 to SwFr 1,650. Alusuisse, pressured by an oversupply in the aluminium market, turned SwFr 1 cheaper to SwFr 804.

Bonds firmed in anticipation of softer Swiss interest rates and in reaction to the slightly easier dollar.

The prospect of lower French interest rates turned Paris firmer with most sectors posting gains on the day.

Lesieur moved against the trend with a FFr 24 fall to a low for the year of FFr 658, while Michelin managed a FFr 6 gain to FFr 935 ahead of reporting a lower loss for 1984.

A moderately active Amsterdam moved higher although Royal Dutch shed Ft 2.20 to Ft 200.80 due to the weaker dollar while Hoogovens edged 20 cents higher to Ft 82.

Bonds tended steady to higher.

Brussels and Madrid began the week slightly higher while Milan posted wide gains ahead of the results of the regional and local government elections.

LONDON

THE SUCCESS of the British Aerospace offer sent a wave of confidence through trading in London. The FT Ordinary share index moved within 8 points of its record with an advance of 15 to 1,016.9.

Government stocks, which less than a week ago were knocked down by unexpectedly bad UK money figures, shared in the brighter tone.

Overseas buyers concentrated attention for government securities on medium life stocks, while domestic investors favoured longer-dated issues.

Burmah Oil became the centre of takeover interest following reports of aborted talks with Heron International. Chief price changes, Page 42; Details, Page 43; Share information service, Pages 44-45.

HONG KONG

LATE profit-taking clipped back earlier advances in Hong Kong with trading active throughout the session. The Hang Seng index closed holding a 14.93 rise to 1,628.29.

Institutions and small investors were evident during the morning rally. However, they reduced buying as fresh incentives failed to appear.

Among the banks, Bank of East Asia firmed HK\$1.30 to HK\$28.70 and Hang Seng HK\$2.00 to HK\$32.00, while China Light added 20 cents to HK\$15.80 and Hong Kong Gas 25 cents to HK\$9.95.

SINGAPORE

ACTIVE TRADING in speculative stocks engendered a brighter mood throughout most sectors in Singapore, although blue chips remained in the doldrums.

The Straits Times industrial index pierced the 800-point resistance level with a 3.52-point rise to 801.66 - its highest level since mid-April.

Banks closed mostly higher led by DBS, firming a further 10 cents to S\$6.20. Plantations closed marginally firmer and smaller property stocks registered modest advances.

SOUTH AFRICA

GOLD STOCKS enjoyed continued support during moderate trading in Johannesburg as weakness in the dollar pushed international bullion prices higher.

Among the strongest improvers, Kloof added R3 to R82, Loraine 55 cents to R10.20 and Sallies 30 cents to R5.70. Mining financials shadowed golds with Anglo American up 75 cents to R28.0, Impala Platinum 50 cents higher at R21.50 and diamond share De Beers climbed 10 cents to R10.80.

TOKYO

Speculative enthusiasm diminishes

ENTHUSIASM waned as trading progressed in Tokyo after a firm opening, writes Shigeo Nishiwaki of Jiji Press.

Reflecting the continued advance on Wall Street late last week, the Nikkei-Dow average gained 42 points early in the morning, but gradually declined later to finish the day at 12,541.53, up only 14.22 from Friday. Volume declined from 430m shares to 318m. Advances outpaced declines 401 to 353, with 167 issues unchanged.

The Tokyo Stock Exchange (TSE) began trading at its new ¥12bn (\$47.6m) building where about 70 per cent of the first section's 1,043 issues are processed by computer, with an on-line system transmitting market information to brokerage houses.

Hopes were high, especially among speculators, that the start of computerised trading would enliven the market and push up prices. These hopes had prompted speculative buying of Heiwa Real Estate, the owner of the TSE building, but they proved illusory.

Prices advanced early in the morning, but investors became discouraged when Heiwa Real Estate lost ground, sliding ¥25 to ¥918.

In dull trading, stocks with off-the-book assets were traced actively. Mitsubishi Estate, actively traded, gained ¥17 to ¥670 while Tokyo Tatemono and Mitsui Real Estate added ¥12 to ¥510 and ¥24 to ¥717, respectively.

Railways were also sought, with Tokyu Corporation rising ¥4 to ¥390 and Kasei Electric Railway ¥11 to ¥416. Both issues benefited from holding off-the-books assets.

Among biotechnologies, Kirin Brewery finished ¥11 up at ¥678. It was the most active stock with 13.73m shares changing hands. Toyoko rose ¥30 to ¥1,890, but Asahi Chemical, though the second busiest, shed ¥4 to ¥930.

Showa Shell Oil jumped ¥27 to ¥842, mirroring the yen's firmness.

Blue chips remained unpopular, with Kyocera dropping ¥390 to ¥4,600. But Sony gained ¥70 to ¥4,140.

Bond trading was brisk, with growing investor expectations for a drop in U.S. interest rates. The yield on the benchmark 7.3 per cent government bonds due in December 1993 dropped to 6.560 per cent from Friday's 6.565 per cent. Interest has recently shifted to the 6.8 per cent government bonds maturing in December 1994. Its yield plunged to 6.880 per cent from 6.750 per cent.

AUSTRALIA

BOLSTERED by higher gold prices and strengthened in international bourses, Sydney share prices reached record levels in active trading.

The All-Ordinaries index advanced 8.4 to a new high of 892.7, 3.1 above its previous record set on May 8.

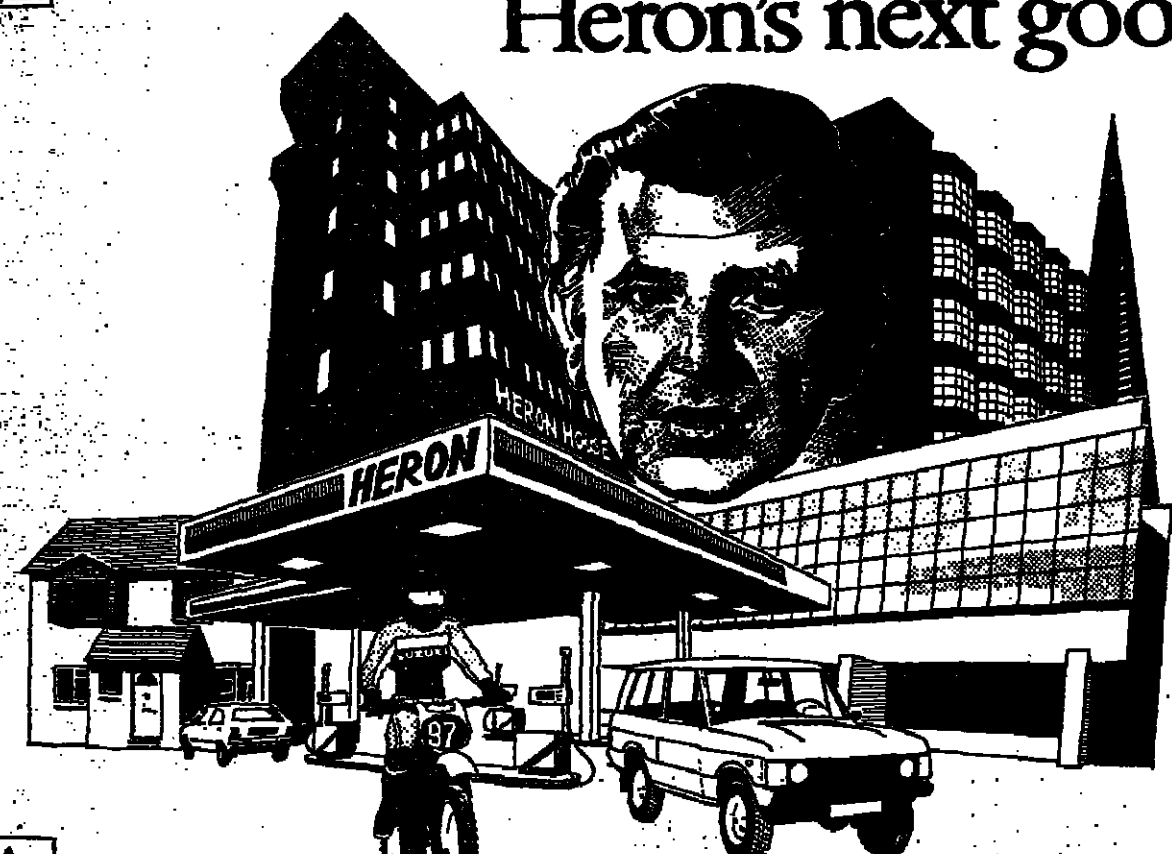
Mining stocks were singled out with leading gold issues strongly supported. Central Noraman Gold firmed 20 cents to AS\$7.70, Remison 14 cents to AS\$5.50 and GMR 26 cents to AS\$7.76.

CANADA

LAST WEEK'S rally continued during trading in Toronto with banking stocks again the most active in a buoyant industrial sector.

Bank of Nova Scotia topped the list trading down C\$4 at C\$31.24, while National Bank of Canada traded up C\$4 at C\$31.9 and Canadian Imperial Bank traded unchanged at C\$31.7.

Heron's next good idea was to contact Arthur Young.



Heron International's Chairman and Chief Executive, Gerald Ronson, is generally acknowledged to be one of Britain's shrewdest and most successful entrepreneurs, and in 1984 he was voted 'Businessman of the Year'.

Back in 1963, the Heron Group decided to restructure their financial arrangements and set the course for growth in the UK and Europe. Their next good idea was to invite their accountants to join the team.

Heron's first US acquisition was made in 1981 and with Arthur Young's American network involved, Heron International has continued to develop a strong US presence, and now looks forward to further growth under the leadership of its dynamic Chairman.

Arthur Young is proud to be part of the Heron team, meeting their exacting standards in the United Kingdom, Europe and the United States.

So if you mean business, worldwide, call Andrew Damill on 01-831 7130.

It could be one of your better ideas.

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Arthur Young

Your next good idea

Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH
Telephone: 01-831 7130 Telex: 888604 and 282973 AYLO

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 41

International Investment Bankers

An affiliate of
Kidder, Peabody & Co.
Incorporated
Founded 1865

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

حِكْرًا مِنَ الرُّضْلِ

[illegible]

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Seals figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25% or more is shown, the figures are based on the new stock. Dividend amounts are shown for the new stock only. Unless otherwise noted, retts of dividends are annual distributions based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-quarterly dividend. d-called-a new yearly high. e-called-a new yearly low. f-called-a new 52-week high. g-called-a new 52-week low. h-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split or a stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest date. k-dividend declared but not paid this year. l-new cumulative issue with dividends in arrears. m-new issue in the past 52 weeks. The high-low range begins with the start of the new issue. n-dividend declared but not paid this year. o-dividend declared or paid in preceding 12 months, plus stock dividend. p-stock split. Dividend begins with date of split. q-splits. r-dividend paid in stock in preceding 12 months. estimated. s-dividend declared but not paid this year. t-new yearly high. u-trading halted. v-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. w-dividend declared w-when declared. x-dividend declared but not paid this year. y-distribution, x-without warrants. y-dividend and warrants.

**WORLD VALUE OF
THE DOLLAR**
every Friday

MARKET RE
SUC

FT-A	
EQUITY GROUP & SUB-SECT	
1	2
1. Banking Group	1.00
2. Insurance Group	1.00
3. Finance Group	1.00
4. Real Estate Group	1.00
5. Industrial Group	1.00
6. Retail Group	1.00
7. Health Care Group	1.00
8. Technology Group	1.00
9. Energy Group	1.00
10. Transportation Group	1.00
11. Consumer Goods Group	1.00
12. Pharmaceuticals Group	1.00
13. Media Group	1.00
14. Telecommunications Group	1.00
15. Other Equity Group	1.00
16. Fixed Income Group	1.00
17. Real Estate Group	1.00
18. Other Fixed Income Group	1.00
19. Money Market Group	1.00
20. Other Money Market Group	1.00
21. Commodity Group	1.00
22. Other Commodity Group	1.00
23. Derivatives Group	1.00
24. Other Derivatives Group	1.00
25. Hedge Fund Group	1.00
26. Other Hedge Fund Group	1.00
27. Private Equity Group	1.00
28. Other Private Equity Group	1.00
29. Venture Capital Group	1.00
30. Other Venture Capital Group	1.00
31. Real Estate Group	1.00
32. Other Real Estate Group	1.00
33. Hedge Fund Group	1.00
34. Other Hedge Fund Group	1.00
35. Private Equity Group	1.00
36. Other Private Equity Group	1.00
37. Venture Capital Group	1.00
38. Other Venture Capital Group	1.00
39. Real Estate Group	1.00
40. Other Real Estate Group	1.00
41. Hedge Fund Group	1.00
42. Other Hedge Fund Group	1.00
43. Private Equity Group	1.00
44. Other Private Equity Group	1.00
45. Venture Capital Group	1.00
46. Other Venture Capital Group	1.00
47. Real Estate Group	1.00
48. Other Real Estate Group	1.00
49. Hedge Fund Group	1.00
50. Other Hedge Fund Group	1.00
51. Private Equity Group	1.00
52. Other Private Equity Group	1.00
53. Venture Capital Group	1.00
54. Other Venture Capital Group	1.00
55. Real Estate Group	1.00
56. Other Real Estate Group	1.00
57. Hedge Fund Group	1.00
58. Other Hedge Fund Group	1.00
59. Private Equity Group	1.00
60. Other Private Equity Group	1.00
61. Venture Capital Group	1.00
62. Other Venture Capital Group	1.00
63. Real Estate Group	1.00
64. Other Real Estate Group	1.00
65. Hedge Fund Group	1.00
66. Other Hedge Fund Group	1.00
67. Private Equity Group	1.00
68. Other Private Equity Group	1.00
69. Venture Capital Group	1.00
70. Other Venture Capital Group	1.00
71. Real Estate Group	1.00
72. Other Real Estate Group	1.00
73. Hedge Fund Group	1.00
74. Other Hedge Fund Group	1.00
75. Private Equity Group	1.00
76. Other Private Equity Group	1.00
77. Venture Capital Group	1.00
78. Other Venture Capital Group	1.00
79. Real Estate Group	1.00
80. Other Real Estate Group	1.00
81. Hedge Fund Group	1.00
82. Other Hedge Fund Group	1.00
83. Private Equity Group	1.00
84. Other Private Equity Group	1.00
85. Venture Capital Group	1.00
86. Other Venture Capital Group	1.00
87. Real Estate Group	1.00
88. Other Real Estate Group	1.00
89. Hedge Fund Group	1.00
90. Other Hedge Fund Group	1.00
91. Private Equity Group	1.00
92. Other Private Equity Group	1.00
93. Venture Capital Group	1.00
94. Other Venture Capital Group	1.00
95. Real Estate Group	1.00
96. Other Real Estate Group	1.00
97. Hedge Fund Group	1.00
98. Other Hedge Fund Group	1.00
99. Private Equity Group	1.00
100. Other Private Equity Group	1.00
101. Venture Capital Group	1.00
102. Other Venture Capital Group	1.00
103. Real Estate Group	1.00
104. Other Real Estate Group	1.00
105. Hedge Fund Group	1.00
106. Other Hedge Fund Group	1.00
107. Private Equity Group	1.00
108. Other Private Equity Group	1.00
109. Venture Capital Group	1.00
110. Other Venture Capital Group	1.00
111. Real Estate Group	1.00
112. Other Real Estate Group	1.00
113. Hedge Fund Group	1.00
114. Other Hedge Fund Group	1.00
115. Private Equity Group	1.00
116. Other Private Equity Group	1.00
117. Venture Capital Group	1.00
118. Other Venture Capital Group	1.00
119. Real Estate Group	1.00
120. Other Real Estate Group	1.00
121. Hedge Fund Group	1.00
122. Other Hedge Fund Group	1.00
123. Private Equity Group	1.00
124. Other Private Equity Group	1.00
125. Venture Capital Group	1.00
126. Other Venture Capital Group	1.00
127. Real Estate Group	1.00
128. Other Real Estate Group	1.00
129. Hedge Fund Group	1.00
130. Other Hedge Fund Group	1.00
131. Private Equity Group	1.00
132. Other Private Equity Group	1.00
133. Venture Capital Group	1.00
134. Other Venture Capital Group	1.00
135. Real Estate Group	1.00
13	

**is available early every
Monday-Friday in many major
Scandinavian towns**

هَكَرًا مِنَ الْأَصْلِ

every Monday—Only in the Financial Times

every Monday—Only in the Financial Times

[illegible]

FT UNIT TRUST INFORMATION SERVICE[illegible]

7 Intermediary, afterwards
novelist (9)

10 Force into car with Senegal
regimentation perhaps (9)

13 Separated possibly from
one's horse! (9)

15 Convey delight (9)

17 Opposed to a good man
accepting profit (7)

19 Wrong to surround chaps in
anguish (7)

21 Henry lined up early to
see me (5)

22 Nick observes: style return-
ing on way to church (5)

Solution to Puzzle No. 5,716

Y	E	S	T	E	R	G	A	I	N	S	A	I	N	G
S	E	N	E	T	A	L	E	R	S	E	N	E	T	A
N	E	M	M	A	N	D	S	O	E					
P	E	I												
S	C	R	A	P	S									
S	C	R	A	P	S									
I	S	A	P	E	R	A	T	E						
I	S	A	P	E	R	A	T	E						
S	E	R	R	I	C	K								
S	A	C	E	R										
U	N	D	E	R	C	T								
S	E	E												
T	H	E	P	I	L	S								
E	R	E	I											
R	E	T	R	E	A	D	S							

[illegible][illegible]

Total Acc	171.2
Mortgage Acc	169.8
Spc Sits	1.4
Pen Int Acc	0.0

[illegible]

Money Market - Bank Accounts

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Nervous ahead of figures

Nervousness continued to surround the dollar yesterday and the U.S. currency fell below another technical resistance point at DM 3.08. Comments by Mr. Paul Volcker, chairman of the Federal Reserve Board, at a meeting of bankers in Washington, came too late to influence the London market but had little impact on New York trading. The speaker of problems concerning international debt, the U.S. budget deficit, and also said high interest rates were a matter of concern. Federal funds were steady at 8 1/2 per cent, probably within the Fed's current target range, but there was increased speculation that U.S. interest rates will fall and that a cut in the U.S. discount rate may not be far off. The focus of attention today will be retail sales figures for April and a possible indication about the rate of U.S. economic growth, after a disappointing first quarter.

Forecasters are expecting a rise in retail sales of around 1 per cent, but the March fall of 1.0 per cent was not generally anticipated, and was a factor behind the dollar's weakness last month.

Trading is likely to remain nervous ahead of the new figures, and the doubts about economic growth and interest rate trends combined yesterday to push the dollar down to DM 3.0725 from DM 3.1185; Sfr 9.37 from Sfr 9.51; Sfr 2.5825 from Sfr 2.6295; and ¥261.30 from ¥262.50.

On Bank of England figures the dollar's index fell to 145.9 from 146.9.

STERLING—Trading range against the dollar in 1985 is 1.2540 to 1.0525. April average 1.2414. Exchange rate index rose 0.5 to 78.6, the highest level of the day. It opened 0.1 lower at 78.0, the day's low.

Changes are for £Sfr, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Sterling at times moved ahead of Continental currencies against the weak dollar, but finished little changed against the D-mark in the 23M block. The pound closed near the day's peak against the dollar, gaining 2 cents to \$1.2535. \$1.2545, as high London sterling rates continued to reflect any fear of lower oil prices. Sterling ended unchanged at Sfr 2.5825 and Ffr 11.74, but fell to Sfr 9.37 and rose to ¥261.30 from ¥262.50.

D-MARK—Trading range against the dollar in 1985 is 3.4510 to 2.9730. April average 3.0856. Exchange rate index 121.7 against D-22 six months ago.

The D-mark gained ground against the dollar in nervous trading. The dollar fell to DM 3.08 on Friday. It also opened at DM 3.08 and was fixed at DM 3.084 compared with DM 3.1236, without any intervention by the Bundesbank. Expectations of easier U.S. interest rates undermined the dollar. While today attention will turn to U.S. April retail sales figures, a fall of 3.2 per cent in West German March retail sales had little impact.

£ IN NEW YORK

	May 13	prev. close
Spot	£ 1.2535-1.2540	1.2535-1.2540
1 month	£ 1.2535-1.2540	1.2535-1.2540
3 months	£ 1.2535-1.2540	1.2535-1.2540
6 months	£ 1.2535-1.2540	1.2535-1.2540
12 months	£ 1.2535-1.2540	1.2535-1.2540

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

FINANCIAL FUTURES

Firm trend

Prices were mostly firmer in the London International Financial Futures Exchange yesterday. Treasury bonds opened in line with late Chicago prices and met good two way business to be confined to a fairly narrow range during the morning. Early Chicago participation tested the high side of the day's range, but although it prompted some profit taking by holders of long positions, nevertheless contracts found renewed support at the lower levels, with an opening Federal funds rate of 8 1/2 per cent provoking a mixed response.

Euro-dollar showed little

overall change on the day and after opening at 91.49 for June delivery, rose on small business to 91.50. Most of the morning's trading was seen between 91.48 and 91.50. Values were marked down after the start of Chicago, but prices in London were held, opening differentials slightly and suggesting that with an early switch to September, the market would hold little hopes of any significant fluctuation in values before June maturity.

Short sterling values were firmer in reaction to sterling's better trend while gilt prices improved, also helped by the pound's rise.

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3.00 pm	78.3	78.1

	May 13	prev. close
3.00 am	78.0	77.9
8.30 am	78.2	78.0
10.00 am	78.1	77.9
11.00 am	78.4	77.9
1.00 pm	78.4	77.9
2.00 pm	78.4	77.9
3		

